



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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**SPECIAL MEETING OF THE BOARD OF SUPERVISORS  
OF THE COUNTY OF LOS ANGELES  
RELATING TO THE 2007-08 PROPOSED BUDGET  
WEDNESDAY, MAY 9, 2007, 2:30 PM**

**SUP. BURKE:** ABOUT 20 MORE MINUTES FROM NOW? SO WHAT WE'LL DO IS THAT WE WILL-- THE SHERIFF HAS INDICATED HE WILL WAIT. AND ALSO THE DISTRICT ATTORNEY WILL WAIT AND PROBATION WILL WAIT. SO WE'LL START WITH MARIKO KAHN, IF YOU DON'T MIND COMING UP AND STARTING. AND IS SUPERVISOR MOLINA ON HER WAY?

**SPEAKER:** YES, SHE IS.

**SUP. BURKE:** HOW ARE YOU? SO I SEE YOU AGAIN TODAY.

**MARIKO KAHN:** YES, HI THERE. GOOD AFTERNOON. MY NAME IS MARIKO KAHN AND I AM ON THE BOARD OF A.3.P.C.O.N. WHICH STANDS FOR ASIAN PACIFIC POLICY AND PLANNING COMMITTEE AND WE ARE A 30-YEAR-OLD ORGANIZATION REPRESENTING 30 DIFFERENT ASIAN PACIFIC ISLANDER GROUPS. AND WE HAVE BEEN REPRESENTING THEM FOR HEALTH, MENTAL HEALTH, EDUCATIONAL, CULTURAL, ECONOMIC, HOUSING AND MANY OTHER POLICY AGENCIES. YOU KNOW, WE'VE BEEN COMING FOR MANY YEARS AND WE'VE BEEN COMING FOR THE SAME



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1 ISSUES BECAUSE OUR POPULATION KEEPS GROWING. SO THE TWO MAIN  
2 ISSUES ARE BETTER ACCESS BY IMPROVING LINGUISTIC ACCESSIBILITY  
3 AND MORE FUNDING FOR INDIGENT SERVICES. THE FIRST ISSUE I WANT  
4 TO RAISE IS THAT OF MENTAL HEALTH. LAST YEAR, WE WANT TO THANK  
5 THE BOARD OF SUPERVISORS FOR SUPPORTING US WITH A DEPARTMENT  
6 OF MENTAL HEALTH SO THAT WE COULD HAVE COUNTYWIDE SERVICES FOR  
7 A.P.I.S AND WE HOPE THAT THE BOARD OF SUPERVISORS WILL  
8 CONTINUE TO SUPPORT US IN THAT AREA BECAUSE OF THE  
9 DECENTRALIZATION OF OUR POPULATIONS, IT'S REALLY IMPORTANT  
10 THAT WE CAN PROVIDE THEM COUNTYWIDE ACCESS. THE SECOND ISSUE  
11 IS VERY IMPORTANT TO US AND THAT IS THE COUNTY GENERAL FUNDS.  
12 OVER THE YEARS, THAT HAS BEEN CONTINUALLY CUT AND WE ARE  
13 FINDING THAT, AS WE PROVIDE LANGUAGE ACCESS TO OUR  
14 POPULATIONS, THE FUNDING TO REIMBURSE US HAS BEEN DECREASING.  
15 AS A RESULT, WE ARE TAKING THE HIT OVER AND OVER AGAIN TO  
16 PROVIDE SERVICES WITHOUT REIMBURSEMENT. AND WE HOPE THAT, EVEN  
17 WITH THE MENTAL HEALTH SERVICE ACT, WHICH I MIGHT ADD ONE OF  
18 THE MYTHS IS THAT EVERYTHING WILL BE TAKEN CARE OF BY THAT,  
19 THAT IS NOT THE TRUTH AND IT IS VERY LIMITED FUNDING AND IT  
20 DOES NOT COVER ALL THE INDIGENT CARE. THE SECOND AREA AND  
21 PRIORITY FOR A.3.P.C.O.N. IS LINGUISTIC SERVICES WITH COUNTY  
22 HEALTHCARE FACILITIES. YOU KNOW, THERE ARE 1.3 MILLION A.P.I.S  
23 IN THE COUNTY AND 64 PERCENT OF THEM ARE FOREIGN BORN. AS A  
24 RESULT, THERE ARE MANY, MANY POPULATIONS THAT REQUIRE  
25 LINGUISTIC ASSISTANCE. THERE IS NOTHING WORSE THAN BEING IN A





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1 STATE OF PANIC BECAUSE YOU NEED MEDICAL SERVICES AND YOU CAN'T  
2 MAKE YOURSELF UNDERSTOOD. WE HAVE A GREAT NEED FOR TRAINED  
3 BILINGUAL INTERPRETERS. IN 2002, THE BOARD OF SUPERVISORS  
4 INSTRUCTED D.H.S. TO INTEGRATE CULTURAL AND LINGUISTIC  
5 COMPETENCY STANDARDS BUT THAT HAS NOT BEEN ACCOMPLISHED DUE TO  
6 INSUFFICIENT FUNDING. IN 2006, THE BOARD OF SUPERVISORS  
7 APPROVED THE JOB CLASSIFICATION OF A HEALTHCARE INTERPRETER  
8 BUT THAT WASN'T FUNDED. SO WE RESPECTFULLY REQUEST THAT  
9 \$500,000 BE ALLOCATED TO D.H.S. TO ADDRESS THIS AND THAT THIS  
10 BE USED TO HIRE HEALTHCARE INTERPRETERS, A COORDINATOR AND TO  
11 TRANSLATE VITAL DOCUMENTS. WE ALSO HAVE A NUMBER OF OTHER  
12 RECOMMENDATIONS AND THIS WILL BE IN A PACKET THAT YOU WILL  
13 EACH RECEIVE IN THE INTEREST OF TIME. WE WOULD LIKE TO WORK  
14 WITH THE BOARD OF SUPERVISORS AND THEIR STAFF ON THESE ISSUES  
15 TO ENSURE THAT THE A.P.I. NEEDS ARE TAKEN INTO CONSIDERATION  
16 IN THE DECISION-MAKING PROCESS. NOW I WOULD LIKE TO INTRODUCE  
17 LAWRENCE LUE, WHO WILL TALK ABOUT TWO OTHER ISSUES. HE IS THE  
18 EXECUTIVE DIRECTOR OF CHINATOWN SERVICE CENTER.

19  
20 **LAWRENCE LUE:** THANK YOU, SUPERVISORS. I HAVE THE PRIVILEGE OF  
21 REPORTING ON TWO AREAS, ONE THE FAMILY PRESERVATION AREA. WE  
22 APPRECIATE THE SUPPORT THAT WE HAVE RECEIVED FROM THE  
23 DEPARTMENT AND THE SUPERVISORS FOR THE CREATION OF A  
24 COUNTYWIDE FAMILY PRESERVATION PROGRAM FOR ASIAN PACIFIC  
25 ISLANDERS AND WE ARE VERY HAPPY TO REPORT ON ITS SUCCESS. IT'S



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1 BEEN VERY SUCCESSFUL, AS WE REPORTED LAST YEAR. THAT SUCCESS  
2 HAS CONTINUED IN THE SENSE THAT THE ORIGINAL ALLOCATION WAS  
3 FOR 35 FAMILIES, AND WE HAVE ACTUALLY REACHED AS HIGH AS 80  
4 FAMILIES. WE WORK WITH THE DEPARTMENT AROUND IDENTIFYING WHAT  
5 ARE THE CRITICAL ISSUES AND WHAT'S THE BEST PLAN OF REALLY  
6 DISTRIBUTING THE RESOURCES. WE HAVE COME TO AN AGREEMENT WITH  
7 THE DEPARTMENT THAT PROBABLY ABOUT 60 FAMILIES IS WHERE THE  
8 ASIAN PACIFIC ISLANDER NEED IS CURRENTLY IN TERMS OF REFERRALS  
9 AND WORKING AGAIN WITH THE DEPARTMENT. THAT TRANSLATES TO  
10 ABOUT \$935,000 ANNUALLY IN TERMS OF THE COST OF SERVING THESE  
11 FAMILIES. CURRENTLY, WE ARE ALLOCATED 551,638. SO WE WOULD  
12 APPRECIATE THE CONSIDERATION FOR INCREASING THE FUNDS FOR THE  
13 ASIAN PACIFIC ISLANDER COUNTYWIDE FAMILY PRESERVATION NETWORK.  
14 WE KNOW THAT, CURRENTLY, IT'S A TIGHT BUDGET FOR FAMILY  
15 PRESERVATION BUT WE'RE HOPING, UNDER TITLE 4-E, THAT THIS WILL  
16 BE INCLUDED IN THE-- AND WE KNOW IT IS INCLUDED IN THE REQUEST  
17 BY THE DEPARTMENT, FAMILY PRESERVATION BEING VERY HIGH. SO WE  
18 WOULD ASK FOR CONSIDERATION OF THAT AND ASK FOR YOUR SUPPORT.  
19 THE SECOND AREA IS IN THE-- THE SECOND AREA RELATED TO THAT IS  
20 THAT, BEING A COUNTYWIDE PROGRAM AND THE FIRST ONE TO BE  
21 DEVELOPED, ALONG WITH AMERICAN INDIAN IN THE DEPARTMENT OF  
22 CHILDREN AND FAMILY SERVICES, THERE IS A QUESTION ABOUT  
23 REIMBURSEMENT FOR TIME. TRAVELING COUNTYWIDE, WE'VE WORKED  
24 WITH THE DEPARTMENT OVER THE YEARS. WE'VE DONE SOME TIME  
25 STUDIES, AND WE HAVE ESTIMATED THAT ADDITIONAL TIME TO SERVE



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1 FAMILIES COUNTYWIDE CAN AMOUNT TO TWO TO THREE EXTRA HOURS OF  
2 TRAVEL, WHICH CURRENTLY IS NOT REIMBURSED. SO WE ARE  
3 CONTINUING TO WORK WITH THE DEPARTMENT TO TRY TO REALLY GET  
4 SETTLED ON WHAT IS A REASONABLE AMOUNT OF TIME AND HOW THAT  
5 MIGHT BE REIMBURSED, OTHERWISE, WE ARE REALLY ONLY BEING  
6 REIMBURSED FOR THE ONE HOUR OF SERVICE TYPICALLY BUT NOT FOR  
7 THE TWO TO THREE HOURS OF TRAVEL THAT'S INVOLVED IN GETTING TO  
8 THE SITE, THE HOME, AND PROVIDE THE SERVICE. SECOND AREA THAT  
9 I'D LIKE TO JUST BRIEFLY ADDRESS IS IN THE AREA OF OLDER  
10 ADULTS. OUR OLDER ADULTS ARE ONE OF THE FASTEST GROWING  
11 POPULATIONS IN CALIFORNIA. OUR A.P.I. SENIORS CURRENTLY  
12 CONSIST OF 13 PERCENT OF THE POPULATION OF L.A. COUNTY AND WE  
13 ANTICIPATE, BY 2030, IT WILL BE 17 PERCENT. YOU'RE WELL  
14 FAMILIAR, WE KNOW, WITH ALL THE CHALLENGES OF LANGUAGE AND  
15 CULTURE AND ACCESS THAT WE HAVE AS A COMMUNITY AND  
16 PARTICULARLY FOR OUR SENIORS SO WE WOULD LIKE TO REQUEST THAT  
17 THE BOARD CONSIDER EXPANDING FUNDING TO THE ASIAN AND PACIFIC  
18 ISLANDER OLDER ADULTS TASKFORCE, WHICH IS A COALITION OF 48  
19 COMMUNITY ORGANIZATIONS AND HUMAN SERVICE AGENCIES. CURRENTLY,  
20 WE APPRECIATE SUPERVISOR KNABE FOR THE SUPPORT FROM HIS  
21 DISTRICT IN DISCRETIONARY FUNDS AND WE WOULD ASK CONSIDERATION  
22 BY THE FOUR OTHER SUPERVISORIAL DISTRICTS FOR A SIMILAR  
23 CONSIDERATION OF ALLOCATION OF DISCRETIONARY FUNDS,  
24 APPROXIMATELY \$200,000, JUST BASED ON THE \$50,000 WE CURRENTLY  
25 RECEIVE FROM THE FOURTH DISTRICT. AND THIS WOULD HELP US IN





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1 SUPPORTING INFORMATION RESOURCES AND PROGRAM DEVELOPMENT.

2 THANK YOU.

3

4 **MARIKO KAHN:** WE SHOULD GET SPECIAL BROWNIE POINTS FOR

5 FINISHING SO EFFICIENTLY. [ LAUGHTER ]

6

7 **MARIKO KAHN:** WHO SHOULD I GIVE THESE-- OH, GOOD, I LOVE

8 BROWNIES. WHO SHOULD WE GIVE THIS DOCUMENTATION TO? HERE IS A

9 COPY FOR EACH BOARD OF SUPERVISORS. THANK YOU. ALL RIGHT.

10

11 **SUP. BURKE:** MELINDA BIRD?

12

13 **MELINDA BIRD:** GOOD AFTERNOON. MY NAME IS MELINDA BIRD AND I'M

14 SENIOR COUNSEL WITH THE AMERICAN CIVIL LIBERTIES UNION. FOR 25

15 YEARS, I'VE BEEN AN ADVOCATE FOR THE DISENFRANCHISED,

16 INCLUDING CHILDREN AND ADULTS WHO ARE POOR, HOMELESS, DISABLED

17 OR ILL SO IT'S AN ODD EXPERIENCE FOR ME TO COME BEFORE YOU

18 TODAY AND URGE ADDITIONAL FUNDING FOR LAW ENFORCEMENT AS

19 OPPOSED TO MENTAL HEALTH SERVICES, FOSTER CARE OR A MYRIAD OF

20 OTHER ISSUES. I DO SO BECAUSE OF OUR BELIEF THAT THE ADDITION

21 OF SOME EXTRA FUNDING NOW WILL LEAD TO LONGER TERM SERVICES

22 FOR EVERYONE. WE HAVE FOUR RECOMMENDATIONS REGARDING THE

23 PROPOSED BUDGET WHICH ADDRESSES PRIMARILY THE SHERIFF'S

24 BUDGET. THE FIRST IS TO IMPROVE THE INMATE TO DEPUTY STAFFING

25 RATIO TO REDUCE VIOLENT AND ASSAULTS IN THE JAIL. THE PROPOSED



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1 BUDGET ADDS 165 CUSTODY POSITIONS BUT THESE ARE FAR LESS THAN  
2 WHAT THE SHERIFF HAS REQUESTED. AMONG THE CRITICAL UNMET NEEDS  
3 ARE AN ADDITIONAL 478 POSITIONS AT THE INMATE RECEPTION  
4 CENTER, MEN'S CENTRAL JAIL AND TWIN TOWERS, BASED ON A DRAFT  
5 SECURITY AUDIT. THE PRESENT INMATE TO STAFF RATIO OF  
6 APPROXIMATELY 10-TO-1 IS FAR TOO HIGH TO PERMIT ANY MEANINGFUL  
7 PROGRAMMING OR THE EFFECTIVE USE OF THE DIRECT SUPERVISION  
8 MODEL WHICH FOSTERS ACCOUNTABILITY AND REDUCES VIOLENCE AND  
9 ASSAULT. THE ILL TREATMENT THAT MANY DETAINEES RECEIVE IN THE  
10 JAIL SYSTEM ONLY FOSTERS THEIR ALIENATION AND FEEDS THE  
11 DYNAMIC OF INCREASED RECIDIVISM. NOW, WE RECOGNIZE THAT MORE  
12 DEPUTIES ARE COSTLY, SO OUR SECOND RECOMMENDATION IS TO  
13 DOWNSIZE THE JAIL SYSTEM. WE HAVE THE LARGEST JAIL IN THE  
14 NATION BECAUSE EVERYONE ELSE HAS GOTTEN SMALLER. NEW YORK ONCE  
15 HAD 20,000 INMATES AND IS NOW ALMOST DOWN TO 12,000. THEY DID  
16 THAT, IN PART, BY ADDRESSING INEFFICIENCIES IN THE CRIMINAL  
17 JUSTICE SYSTEM. MANY OF THESE PROBLEMS ARE OUTSIDE OF YOUR  
18 CONTROL, SUCH AS DELAYS IN ARRAIGNMENT, HARASSING ARRESTS OF  
19 PEOPLE WHO ARE HOMELESS AND MENTALLY ILL, OR DUMPING PAROLEES  
20 FROM STATE PRISON INTO ALREADY BELEAGUERED INNER CITY  
21 NEIGHBORHOODS. YOUR LEADERSHIP WOULD BE CRITICAL IN BRINGING  
22 TOGETHER STAKEHOLDERS IN THE CRIMINAL JUSTICE SYSTEM TO  
23 ADDRESS THESE INEFFICIENCIES AND EXPLORE ALTERNATIVES TO  
24 INCARCERATION. THE GROUND FOR SUCH A GROUP WOULD BE FUNDING  
25 FOR A STUDY TO PINPOINT THE INEFFICIENCIES. IT'S CALLED A



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1 POPULATION MANAGEMENT STUDY. AND IT WOULD HELP US REDUCE OUR  
2 JAIL POPULATION BY THOUSANDS AND THOUSANDS OF BEDS. A STUDY  
3 MIGHT ALSO SHOW YOU THAT SOME OF THE SOLUTIONS TO THE SIZE OF  
4 THE JAIL SYSTEM ARE WITHIN YOUR CONTROL. FOR EXAMPLE, 90  
5 PERCENT OF THE PEOPLE IN THE JAIL ARE PRETRIAL DETAINEES. THEY  
6 WERE TOO POOR TO MAKE BAIL OR WERE CONSIDERED TOO HIGH A RISK.  
7 YET, OF THE \$1.3 MILLION PER DAY THAT WE SPEND ON THE JAILS,  
8 MORE COULD GO INTO ALTERNATIVES FOR INCARCERATION, EVEN FOR  
9 HIGH RISK DETAINEES. THESE COULD INCLUDE SOMETHING THAT IS  
10 CALLED SUPERVISED RELEASE, A MORE ROBUST PROGRAM THAN SIMPLY  
11 BAIL OR ELECTRONIC MONITORING. I AM SHOCKED WHEN I GO THROUGH  
12 THE JAIL AT HOW MANY DETAINEES I SEE WHO ARE VISIBLY DISABLED.  
13 IF HOUSED IN COMMUNITY FACILITIES WITH ENHANCED SUPERVISION,  
14 THEY WOULD QUALIFY FOR SOCIAL SECURITY BENEFITS OF MORE THAN  
15 \$800 A MONTH AND FULL MEDI-CAL WITH 50 PERCENT FEDERAL  
16 MATCHING FUNDS. WHY DO WE HOUSE AND FEED THEM IN THE JAIL AT A  
17 COST OF MORE THAN \$2,500 PER MONTH OUT OF COUNTY GENERAL  
18 FUNDS? WE HAVE TWO OTHER RECOMMENDATIONS BUT I SEE MY TIME IS  
19 EXPIRED SO I'M GOING TO PASS MY TESTIMONY OVER. AND I'M  
20 AVAILABLE FOR ADDITIONAL QUESTIONS WHENEVER ANYONE WANTS.  
21 THANK YOU.

22  
23 **SUP. BURKE:** WERE THERE QUESTIONS? WHAT?  
24



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1   **SUP. MOLINA:** FIRST OF ALL, I'M NOT SO SURE WHAT THE HECK  
2   YOU'RE TALKING ABOUT WITH REGARD TO ALTERNATIVES. I'M NOT SO  
3   SURE I UNDERSTAND THAT AND MAYBE I WOULD NEED TO HAVE A STUDY  
4   OR HAVE MY HEAD SCREWED ON DIFFERENTLY BUT I DON'T GET IT AND  
5   IT'S HARD TO GET IT IN THREE MINUTES. BUT I AM CONCERNED ABOUT  
6   ONE PART OF-- ASPECT OF THIS. IN SOME OF THE STUFF THAT I HAVE  
7   READ, I AM VERY CONCERNED ABOUT HOW WE ARE HANDLING DETAINEES  
8   THAT HAVE NOT EVEN BEEN ARRAIGNED AS YET. DO YOU HAVE A  
9   CONCERN IN THIS AREA, AS WELL? AND IS IT SOMETHING-- I MEAN,  
10   IT SEEMS TO ME, AS I LOOK AT IT-- AND BELIEVE ME, I'M VERY  
11   INEXPERIENCED IN THIS, I'M ASKING QUESTIONS OF THE SHERIFF, AS  
12   WELL, I MEAN, THAT IS, I THINK, A PART THAT MIGHT BE STUDIED  
13   AND WORKED ON. TRYING TO LOOK FOR, YOU KNOW, SOCIAL SECURITY  
14   BENEFITS FOR THE DISABLED, I'M CERTAINLY NOT GOING TO SAY  
15   THAT, WHEN SOMEBODY GETS TO JAIL, WE FINALLY PROVIDE SOCIAL  
16   SERVICES TO THEM. THAT'S NOT MY INTEREST. I DON'T KNOW HOW HE  
17   GOT TO JAIL, OKAY? MY ISSUE IS THAT IF WE CAN MAKE SURE THAT  
18   PEOPLE ARE NOT HELD IN THE I.R.C. FOR A LONG PERIOD OF TIME  
19   THAT SHOULD NOT BE. SO DO YOU HAVE IDEAS IN THAT REGARD?

20

21   **MELINDA BIRD:** SUPERVISOR MOLINA, WE HAVE A TON OF IDEAS ON  
22   THAT. AND I'LL SAY, FIRST, THAT WE'RE ALSO VERY CONCERNED  
23   ABOUT THE PROBLEM WITH PEOPLE WHO ARE PRE-ARRAIGNMENT BEING IN  
24   THE JAIL SYSTEM AT ALL.

25



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1   **SUP. MOLINA:** RIGHT. AND SOME OF THEM ARE THERE FOR A LONG  
2   PERIOD OF TIME.

3

4   **MELINDA BIRD:** FOR WEEKS AND WEEKS.

5

6   **SUP. MOLINA:** BUT I THOUGHT THERE WAS SOME FEDERAL LAW.

7

8   **MELINDA BIRD:** THERE'S A PENAL CODE SECTION IN STATE LAW THAT  
9   SAYS YOU HAVE TO BE ARRAIGNED IN NO MORE THAN TWO DAYS BUT  
10   SOONER IF IT'S FEASIBLE AND I THINK IT'S NOT BEING FOLLOWED.  
11   WE'RE VERY CONCERNED ABOUT THAT. THERE'S ALSO A PRACTICE OF  
12   CONTINUALLY-- OF CONTINUING ARRAIGNMENTS SO THAT PEOPLE CAN BE  
13   IN JAIL FOR TWO, THREE, FOUR WEEKS WHILE THEIR ARRAIGNMENT  
14   GOES ON.

15

16   **SUP. MOLINA:** I DON'T KNOW ENOUGH ABOUT THE CRIMINAL SYSTEM  
17   BUT, IN ORDER FOR ME TO POST BAIL, DO I NEED TO BE ARRAIGNED  
18   FIRST?

19

20   **MELINDA BIRD:** YES.

21

22   **SUP. MOLINA:** SO EVEN IF I WAS ARRESTED, MY FAMILY COULDN'T  
23   POST BAIL FOR ME UNTIL I HAVE AN ARRAIGNMENT HEARING?

24





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1   **MELINDA BIRD:** WELL THE ARRAIGNMENT IS THE POINT WHERE YOUR  
2   SUITABILITY FOR BAIL IS DETERMINED.

3

4   **SUP. MOLINA:** RIGHT.

5

6   **MELINDA BIRD:** AND SO IT'S DIFFICULT TO POST BAIL UNTIL YOU GET  
7   TO THAT JUDICIAL OFFICER WHO SAYS, HERE'S WHAT YOUR BAIL  
8   AMOUNT WILL BE. BUT, SUPERVISOR, YOU RAISE THE ISSUE OF WHAT  
9   ARE THE ALTERNATIVES TO INCARCERATION AND WHAT DO WE MEAN BY  
10   THAT. THE UNITED STATES DEPARTMENT OF JUSTICE SUGGESTS THAT,  
11   WHEN JURISDICTIONS FACE JAIL OVERCROWDING, THEY SHOULD LOOK AT  
12   ALTERNATIVES FIRST AND THEY'VE DONE A LOT OF MONOGRAPHS AND  
13   DOCUMENTS ABOUT THIS. AND WE BASICALLY OFFER, TO THE 90  
14   PERCENT OF THE PEOPLE WHO ARE IN OUR JAILS, 90 PERCENT OF THE  
15   PEOPLE IN OUR JAIL ARE PRETRIAL, THEY'RE PRESUMED INNOCENT,  
16   THEY HAVE NOT BEEN SENTENCED. SO, EVEN WHEN THE SHERIFF WORKS  
17   ON EARLY RELEASE OF PEOPLE WHO ARE CONVICTED, YOU'RE TOUCHING  
18   10 PERCENT OF THE POPULATION. THE WAY TO REALLY REDUCE THE  
19   CENSUS IS TO FOCUS ON PRETRIAL ALTERNATIVES AND SOME OF THOSE  
20   INVOLVE VERY ROBUST SUPERVISION PRETRIAL SO THAT YOU MIGHT  
21   MONITOR A YOUNG MAN WHO IS A GANG MEMBER OR A POTENTIAL GANG  
22   MEMBER ON A DAILY BASIS. IT'S ALMOST LIKE INTENSIVE SOCIAL  
23   WORK BUT COMPARE THE BUDGET. IT'S \$75 A DAY...

24



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1   **SUP. MOLINA:** HOW DO YOU MONITOR SOMEBODY ON A DAILY BASIS  
2   OTHER THAN PUTTING THEM IN JAIL?

3

4   **MELINDA BIRD:** YOU PUT HIM ON AN ELECTRONIC MONITOR, YOU PUT  
5   HIM ON A BRACELET...

6

7   **SUP. MOLINA:** BUT YOU SAID IT WAS MORE THAN ELECTRONIC  
8   MONITORING.

9

10   **MELINDA BIRD:** ...AND YOU COME IN. IT IS. AND YOU COME IN AND  
11   YOU TALK TO HIS FAMILY. YOU WORK WITH HIM. YOU FIND OUT WHAT  
12   ARE THE PRESSURES ON HIM. YOU MAY FIND HIS GIRLFRIEND'S  
13   PREGNANT OR HIS FAMILY IS ABOUT TO BE EVICTED.

14

15   **SUP. MOLINA:** SO WHAT?

16

17   **MELINDA BIRD:** THOSE ARE THE THINGS THAT WILL PUSH SOMEONE OVER  
18   THE EDGE TO WHERE THEY'RE NOT GOING TO APPEAR, THEY'RE GOING  
19   TO ISSUE A BENCH WARRANT. THE FAILURE TO APPEAR IS OFTEN  
20   SOMETHING THAT CAN BE IDENTIFIED BUT CONSIDER THE BUDGET. \$75  
21   A DAY, YOU CAN BUY A LOT OF SOCIAL WORK WITH \$30 A DAY. AND  
22   WE'RE SPENDING SO MUCH TO KEEP PEOPLE LOCKED UP THAT OTHER  
23   JURISDICTIONS HAVE FOUND DO NOT NEED TO BE INCARCERATED TO  
24   PROTECT.

25



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1   **SUP. MOLINA:** WHERE IS THIS DONE THAT YOU'RE TALKING ABOUT THIS  
2   SUPERVISION? SUPERVISED RELEASE. WHERE IS IT DONE?

3

4   **MELINDA BIRD:** THE SUPERVISION IS GENERALLY DONE IN THE YOUNG  
5   PERSON'S HOME OR...

6

7   **SUP. MOLINA:** NO, NO. CHICAGO DOES IT? KANSAS CITY DOES IT?

8

9   **MELINDA BIRD:** OH, I'M SORRY. PHILADELPHIA, CHICAGO, NEW YORK.

10

11   **SUP. MOLINA:** PHILADELPHIA DOES IT AND IT'S CALLED THE SAME  
12   THING?

13

14   **MELINDA BIRD:** IT'S CALLED SUPERVISED RELEASE.

15

16   **SUP. KNABE:** YEAH BUT THAT ALSO MEANS, ON PREARRAIGNMENT, THAT  
17   WE ASSUME A LIABILITY VERSUS A JUDGE ORDERING IT, IS THAT  
18   CORRECT?

19

20   **MELINDA BIRD:** NO, THIS ACTUALLY-- THIS WOULD BE-- SUPERVISED  
21   RELEASE WOULD BE SOMETHING TO EXPLORE POST ARRAIGNMENT BUT  
22   BEFORE TRIAL, WHICH IS WHEN YOU'RE HOLDING MOST OF THE PEOPLE.  
23   NOW, WE DO HAVE THIS PROBLEM WITH THE PREARRAIGNMENT FOLKS,  
24   AND THAT'S WHERE WE WOULD SUGGEST CONVENING A TASKFORCE OF  
25   CRIMINAL JUSTICE STAKEHOLDERS, GETTING EVERYBODY AROUND THE



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1 TABLE WITH THE DATA AND USING THE COUNTY'S CLOUT AND  
2 LEADERSHIP TO ADDRESS THESE INEFFICIENCIES.

3

4 **SUP. BURKE:** DO YOU WANT TO TOUCH ON THE TELEPHONE CALLS JUST  
5 FOR A MOMENT BECAUSE WE HEAR A LOT ABOUT THAT.

6

7 **MELINDA BIRD:** OH, I RAN OUT OF TIME SO I COULDN'T REALLY  
8 ADDRESS IT. OUR THIRD RECOMMENDATION WAS TO STOP OVERCHARGING  
9 THE FAMILIES OF INMATES FOR THE TELEPHONE CALLS, PARTICULARLY  
10 COLLECT CALLS FROM THE JAIL. THIS IS AN ISSUE THAT'S GETTING A  
11 LOT OF MEDIA ATTENTION. U.S.A. TODAY JUST DID A BIG ARTICLE ON  
12 IT. THE RATES TO CALL COLLECT FROM THE JAIL ARE TWO, THREE AND  
13 FOUR TIMES WHAT THEY WOULD BE TO PLACE THOSE CALLS IN THE  
14 COMMUNITY AND ONE OF THE REASONS IS THAT THE CONTRACT WITH  
15 S.B.C. INCLUDES A 50 PERCENT COUNTY COMMISSION THAT GOES INTO  
16 THE INMATE WELFARE FUND. AND SO, ON THE NORMAL COST OF THE  
17 CALL, THERE'S THIS 50 PERCENT SURCHARGE. NOW, I UNDERSTAND  
18 THAT THIS WOULD LEAVE A HOLE IN THE BUDGET FOR THE INMATE  
19 WELFARE FUND BUT THE OTHER SIDE OF IT IS THAT BURDENING  
20 IMPOVERISHED FAMILIES WHO ARE TRYING TO PROVIDE SUPPORT FOR  
21 THEIR LOVED ONE IN JAIL IS NOT GOOD PUBLIC POLICY. IT MAY ALSO  
22 BE UNCONSTITUTIONAL. WHAT STUDIES HAVE FOUND IS THAT  
23 INCREASING THE FAMILY CONTACT AND SUPPORT REDUCES RECIDIVISM.  
24 AND, IN THE JURISDICTIONS WHERE THIS HAS COME UP, PEOPLE ARE  
25 STRONGLY MOVING AWAY FROM THIS HIGH, INFLATED OVERCHARGE



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1 TOWARDS WHAT WE'D CALL COMMUNITY RATES FOR TELEPHONE CALLS. SO  
2 WE THINK IT'S A BIG ISSUE. AND, SUPERVISOR BURKE, IT WOULD  
3 REALLY AFFECT YOUR DISTRICT IN PARTICULAR BECAUSE THAT'S WHERE  
4 SO MANY LOW INCOME FAMILIES ARE WHO ARE TRYING TO KEEP  
5 CONNECTED WITH THEIR LOVED ONES.

6

7 **SUP. BURKE:** WE GET A LOT OF QUESTIONS AND COMPLAINT ABOUT  
8 THAT.

9

10 **MELINDA BIRD:** THEY'RE OUTRAGEOUS. THE RATES ARE OUTRAGEOUS.

11

12 **SUP. BURKE:** SUPERVISOR ANTONOVICH?

13

14 **SUP. ANTONOVICH:** THE A.C.L.U. CONCERNS ABOUT THE HOMELESSNESS  
15 REALLY DON'T HELP RESOLVE THE PROBLEM. BECAUSE OF YOUR LEGAL  
16 ACTIONS AND YOUR EFFORTS AT THE STATE LEVEL, WE HAVE A LAW  
17 THAT PRECLUDES LOCAL MENTAL HEALTH PEOPLE FROM MANDATORY  
18 TREATMENT OF THE MENTALLY ILL AND REQUIRING DRUG AND ALCOHOL-  
19 DEPENDENT INDIVIDUALS FROM GOING THROUGH MANDATED  
20 REHABILITATION PROGRAMS. WE HAVE A LADY THAT SITS IN FRONT OF  
21 UNION STATION DAILY WITH A BLANKET OVER HER HEAD, BE IT 100  
22 DEGREES TODAY OR COLD, IT DOESN'T MATTER. A CORPULENT LADY. WE  
23 SENT THE PSYCHOLOGICAL P.E.T. TEAM OUT THERE TO HELP HER. SHE  
24 SAYS NO, SHE'S FINE. WALKS AROUND THE BLOCK AND COMES BACK  
25 WHEN THEY LEAVE AND SHE'S THERE. RAIN OR SHINE. WE HAVE





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1 ANOTHER LADY, I BELIEVE HER NAME IS LINDA, WHO WALKS IN FRONT  
2 OF THE COURTHOUSE. YOU SEE HER WHEN YOU GO IN THE COURTHOUSE.  
3 SHE WALKS IN A CIRCLE OR SITS THERE OR SHE'LL COME UP TO THE  
4 CORNER, TEMPLE AND GRAND, AND SIT AT THE DASH AND DO THE SAME  
5 THING. WE SENT OUT THE P.E.T. TEAM ONCE AGAIN. SHE'S FINE. SHE  
6 WANTS TO SLEEP ON THE CURB, ET CETERA, ET CETERA. WE HAD A  
7 YOUNG LADY WHO WAS STOMPED TO DEATH LAST YEAR, I BELIEVE FROM  
8 THE PASADENA AREA, WENT DOWN TO SKID ROW AND PROBABLY FROM A  
9 BAD DRUG DEAL OR WHATEVER, STOMPED TO DEATH, KILLED HER. SHE  
10 LEFT A VERY NICE HOME. FAMILY THAT HAD INSURANCE TO HELP HER.  
11 BUT, BECAUSE OF THOSE TYPES OF LAWS, THEY WERE UNABLE TO HAVE  
12 HER RECEIVE THE NECESSARY TREATMENT. IF WE REALLY WANT TO BE  
13 SERIOUS IN HELPING RESOLVE THE HOMELESS ISSUE, WE OUGHT TO  
14 HAVE OUR FORCES WORKING TOGETHER SO MENTAL HEALTH PROGRAMS ARE  
15 REQUIRED FOR THOSE WHO ARE IN NEED. MEDICATION IS WHAT THEY  
16 NEED, NOT A COLD CURB OR SLEEPING BENEATH A FREEWAY. AND  
17 HAVING A PHILOSOPHICAL CHANGE COULD HELP OUR EFFORTS IN  
18 RESOLVING A VERY SERIOUS PROBLEM. OTHERWISE, WE'RE GOING TO  
19 CONTINUE TO HAVE A SERIOUS PROBLEM OF THOSE WHO NEED HELP,  
20 REFUSING THAT HELP, EXHAUSTING OUR RESOURCES TO HELP THOSE WHO  
21 ARE ECONOMICALLY IN NEED WHO COULD REALLY HAVE THAT ASSISTANCE  
22 SO THAT WE COULD FOCUS ON THOSE.

23

24 **SUP. BURKE:** I THINK YOU SHOULD GIVE THE HISTORY OF IT.

25



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1   **SUP. ANTONOVICH:** WELL, WE KNOW THE HISTORY OF IT BUT THE  
2   PROBLEM IS, TODAY, I'M GIVING-- WAIT, WAIT. THERE WERE ABUSES  
3   IN THE PAST BUT I'M NOT SAYING WE HAVE TO RETAIN...

4

5   **SUP. BURKE:** BUT YOU HAVE TO GO TO THE HISTORY OF IT.

6

7   **SUP. ANTONOVICH:** ...ABUSES OF THE PAST. WE HAVE ABUSES TODAY  
8   AS A RESULT OF GOING TOO FAR AND WE NEED TO GO BACK IN THE  
9   CENTER AND HELP THESE PEOPLE BECAUSE I GET DAMN SICK AND TIRED  
10   OF SEEING THESE PEOPLE FIGHTING EACH OTHER, SLEEPING IN THE  
11   GUTTER AND WE'RE UNABLE TO HELP THEM.

12

13   **MELINDA BIRD:** SUPERVISOR, I ACTUALLY-- YOU MAY BE SURPRISED  
14   THAT I AGREE WITH YOU IN MAJOR PART.

15

16   **SUP. BURKE:** I AGREE WITH THAT.

17

18   **MELINDA BIRD:** BUT WHERE I COME DOWN IS WE DON'T HAVE ENOUGH  
19   VOLUNTARY SERVICES FOR PEOPLE WHO DO WANT THEM. AND I SAY  
20   THAT, HAVING SPENT 11 YEARS AS THE MANAGING ATTORNEY OF A  
21   DISABILITY RIGHTS PROGRAM HERE IN LOS ANGELES TRYING TO GET  
22   MENTAL HEALTH SERVICES FOR PEOPLE WHO WANT THEM. AND  
23   PARTICULARLY PEOPLE WHO ARE DRUG-- AND THIS IS WHAT I  
24   ADDRESSED IN MY WRITTEN TESTIMONY, PEOPLE WHO ARE DRUG AND  
25   ALCOHOL DEPENDENT AND MENTALLY ILL AND THAT'S WHERE WE'RE



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1 REALLY FALLING DOWN. THERE ARE SO MANY PEOPLE WHO CRAVE  
2 SERVICES AND THEY CAN ONLY GET THEM, I'M SORRY TO SAY, IF  
3 THEY'RE ARRESTED FIRST. THAT DOESN'T MAKE SENSE.

4

5 **SUP. ANTONOVICH:** BUT WE NEED TO HELP ALL WHO ARE MENTALLY ILL,  
6 NOT SEPARATE THOSE AND SAY THAT THOSE ON THE STREET CORNERS  
7 ARE GARBAGE, SO LEAVE THEM THERE. WE NEED TO HAVE AN EFFECTIVE  
8 EFFORT. A.C.L.U. HELPING. THE PUBLIC/PRIVATE PARTNERSHIPS WITH  
9 THE RESOURCES TO ADDRESS THIS ISSUE. A PRIVATE ORGANIZATION  
10 WITH A HANDFUL OF PEOPLE WORLDWIDE HAD THE GREATEST IMPACT ON  
11 A HEALTH ISSUE OF ANY GOVERNMENT PROGRAM, BE IT UNITED  
12 NATIONS, UNITED STATES OR ANY EUROPEAN, ASIAN OR AFRICAN  
13 COUNTRY, AND THAT WAS THE ROTARIANS. THEY WERE ABLE TO POOL  
14 THEIR NICKELS AND Dimes AND ESTABLISH A PAUL HARRIS FELLOWSHIP  
15 AND, THROUGH THEIR EFFORTS, THEY ERADICATED POLIO OUT OF 98  
16 PERCENT OF THE WORLD. WITHOUT ANY GOVERNMENT SUPPORT. THE  
17 PRIVATE SECTOR CAME TOGETHER. AND I'M SAYING YOU'LL HAVE THE  
18 SAME TYPE OF RESPONSE IF WE GET THE LAW CHANGED THAT WILL  
19 ALLOW US TO GO IN AND HELP THOSE PEOPLE WHO ARE IN NEED OF  
20 HELP, BE IT THOSE WHO ARE HOMELESS OR THOSE WHO REQUIRE IT AND  
21 WANT TO HAVE THE SERVICE SO, YOU KNOW, THAT'S-- AND HELEN  
22 THOMPSON HAD THAT LEGISLATION DOING VERY EFFECTIVELY, FORMER  
23 SUPERVISOR, CURRENT SUPERVISOR AGAIN FROM UP NORTH AND THE  
24 A.C.L.U. OPPOSED IT.

25



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1   **MELINDA BIRD:** YEAH, I'VE WORKED WITH HELEN THOMPSON AND I'M  
2   PRETTY FAMILIAR WITH THOSE ISSUES. I HAVE TO TAKE MY GUIDANCE  
3   FROM THE PEOPLE WHO IDENTIFY AS HAVING SEVERE MENTAL ILLNESS  
4   AND WHO TELL ME "WE WANT SERVICES. AND IT'S DIFFICULT TO GET  
5   THEM." AND, FOR MANY PEOPLE, THE IDEA THAT THEY COULD BE  
6   FORCED TO TAKE TREATMENT WHEN THEY DON'T WANT IT SCARES THEM  
7   AWAY AND THEY RUN FROM SERVICES. SO, ALL IN ALL, OUR POSITION  
8   IS, LET'S INCREASE THE LEVEL OF APPROPRIATE VOLUNTARY SERVICES  
9   AND THEN THE OTHER FOLKS WILL COME IN OUT OF THE COLD.

10

11   **SUP. ANTONOVICH:** BUT THE PEOPLE THAT WALK AWAY END UP THE  
12   VICTIMS IN OUR COUNTY MORGUE, IN OUR COUNTY JAIL AND YOU KNOW  
13   THE NUMBER OF PEOPLE WHO ARE MENTALLY ILL IN THE COUNTY JAILS.  
14   AND IF THEY WERE REQUIRED TO HAVE MENTAL HEALTH TREATMENT,  
15   THEY COULD BE STABILIZED AND BECOME PRODUCTIVE CITIZENS.

16

17   **MELINDA BIRD:** BUT, SIR, I WOULD SAY I HAVE TALKED TO SCORES  
18   AND SCORES OF PEOPLE IN THE JAILS WHO WANT MENTAL HEALTH  
19   TREATMENT AND CAN'T GET IT.

20

21   **SUP. ANTONOVICH:** WOULD YOU SUPPORT A PILOT PROJECT FOR SIX  
22   MONTHS OR 12 MONTHS WHERE WE REQUIRE IT AND SEE WHAT THE  
23   STATISTICS ARE? AND THEN LET THE PROGRAMS OF THE FUTURE BE  
24   BASED UPON THIS SIX-MONTH OR 12-MONTH PILOT PROJECT? AND WE  
25   USE L.A. COUNTY AS THE PILOT?



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1

**MELINDA BIRD:** THE COUNTY ACTUALLY HAS DONE WHAT I THINK IS A TERRIFIC PILOT FOR PEOPLE WHO HAVE BEEN CHARGED WHERE THEY'RE GIVEN-- THEY ACTUALLY DID IT UNDER THE FRAMEWORK OF HELEN THOMPSON'S LEGISLATION. AS AN ALTERNATIVE TO ARREST AND INCARCERATION, THEY WERE OFFERED A PACKAGE OF SERVICES THAT WERE ESSENTIALLY VOLUNTARY. IT'S A TERRIFIC PROGRAM. I WISH YOU COULD EXPAND IT AND OFFER IT ALL OVER. IT'S ONLY OFFERED TO A DOZEN PEOPLE. SO I THINK WE DO HAVE SOME PILOTS IF WE'D LOOK AT THEM.

11

**SUP. ANTONOVICH:** I UNDERSTATED THE POLICY FOR THE METROPOLITAN TRANSIT AUTHORITY. WHEN BUS DRIVERS SEE A HOMELESS PERSON LIVING ON A BUS BENCH, THEY'RE ABLE TO CALL THE P.E.T. TEAM TO COME OUT AND ASSIST. THE PEOPLE THAT ARE LIVING ON THE BUS BENCHES, WHEN THE P.E.T. TEAM ARRIVES SAY THEY'RE FINE AND WALK AWAY, ONLY TO FIND ANOTHER BENCH. AND, AGAIN, THE LADY IN FRONT OF UNION STATION HAS BEEN THERE AND REMAINS THERE AND REFUSES MEDICAL TREATMENT BUT YET IS A DANGER TO HERSELF BY BEING THERE. AND, TO TURN A BLIND EYE TO THAT TYPE OF A INDIVIDUAL, IN MY OPINION, IS WRONG.

22

**MELINDA BIRD:** SUPERVISOR, I SUGGEST THAT I COME BACK AND BRING WITH ME MEMBERS OF DR. SOUTHARD'S CLIENT COALITION. AND THESE ARE PEOPLE WITH MENTAL ILLNESS WHO ARE REALLY LEADERS IN OUR





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1 COMMUNITY OF WHAT WE CALL PEER SUPPORT AND PERHAPS WITH THE  
2 PEOPLE ON THE BUS BENCHES OR IN FRONT OF UNION STATION WHAT  
3 HAS NOT YET HAPPENED IS THAT SOMEONE WHO CAN SAY, "I'M JUST  
4 LIKE YOU. I ALSO HAVE SCHIZOPHRENIA AND I'M JUST GOING TO SIT  
5 HERE WITH YOU." WE'VE HAD REMARKABLE SUCCESS WITH THESE PEER  
6 CLIENT ADVOCATES AS OPPOSED TO JUST YOU AND I. I MEAN, I'M,  
7 LIKE, TRYING TO HELP SOMEBODY BUT...

8

9 **SUP. ANTONOVICH:** LINDA IS THERE SEVEN DAYS A WEEK AND THE LADY  
10 IN FRONT OF UNION STATION, SHE'S THERE. I MEAN, IT'S LIKE A 24  
11 HOUR CONVENIENCE STORE. THEY'RE OPEN.

12

13 **MELINDA BIRD:** I CAN COMMIT, YOU KNOW, IN THE NEXT WEEK OR TWO,  
14 WE'LL BRING THE CLIENT COALITION FOLKS BACK IN TO TALK ABOUT  
15 THAT.

16

17 **SUP. ANTONOVICH:** AND LET ME KNOW-- I APPRECIATE THAT. THANK  
18 YOU.

19

20 **MELINDA BIRD:** THANK YOU.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU.

23

24 **CLERK SACHI HAMAI:** WE SHOULD PROBABLY CALL UP THE SHERIFF?

25



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** THE SHERIFF IS HERE. SHERIFF BACA?  
2   THANK YOU FOR YOUR PATIENCE. AND YOUR STAFF. AND THEN YOU WILL  
3   BE FOLLOWED BY THE DISTRICT ATTORNEY. IS MR. COOLEY HERE?  
4   OKAY. AND THEN BOB TAYLOR. GOOD AFTERNOON.

5

6   **SHERIFF LEE BACA:** GOOD AFTERNOON, THANK YOU. I WANT TO THANK  
7   THE C.A.O. AND HIS STAFF FOR WHAT IS THE PROPOSED BUDGET OF  
8   THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT. AND, AS PROCESS  
9   REQUIRES, THERE'S ADDITIONAL REQUESTS THAT WE BELIEVE ARE  
10   IMPORTANT TO THE BOARD, IMPORTANT TO MYSELF AND IMPORTANT TO  
11   THE PEOPLE OF LOS ANGELES COUNTY. THERE IS NO QUESTION THAT  
12   LOS ANGELES COUNTY IS THE LARGEST MUNICIPAL GOVERNMENT IN THE  
13   UNITED STATES SERVING THE LARGEST POPULATION, 10 MILLION  
14   PEOPLE. THE MOST DIVERSE PART OF THE WORLD EXISTS WITHIN OUR  
15   GOVERNANCE HERE AND SO IF WHAT WE DISCUSS TODAY CAN BE VIEWED  
16   FROM THE STANDPOINT THAT EVERYTHING IS DIFFICULT AND NOTHING  
17   IS EASY, I THINK WE CAN GO THROUGH THESE PROPOSED BUDGET  
18   INCREASES IN A MANNER THAT MAKES SENSE. THERE ARE A TOTAL OF  
19   11 ITEMS OF BUDGETARY CONCERN IN THIS DOCUMENT THAT I BELIEVE  
20   YOU ALL HAVE AND I'LL BE BRIEF WITH EACH ONE. SEVERAL YEARS  
21   BACK, THE BOARD COMMENDABLY INITIATED A STUDY ON THE MEDICAL  
22   SERVICES OF THE COUNTY JAIL SYSTEM AND THE MULTI-YEAR PLAN WAS  
23   PROPOSED AND MY FIRST ITEM OF PRIORITY IS TO CONTINUE TO FUND  
24   THE MEDICAL SERVICES PLAN THAT WAS DEvised. SO THERE'S A \$10  
25   MILLION, 175-POSITION PROPOSAL. WE'RE TALKING PRIMARILY ABOUT



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1 NURSES AND SOME MORE MEDICAL ATTENDANT TYPE EMPLOYEES. ITEM  
2 NUMBER 2 WAS SPOKEN OF THE OTHER DAY WHEN WE WERE TALKING  
3 ABOUT OTHER MATTERS AND THAT IS THE PITCHESS DETENTION CENTER,  
4 THE 109 ITEMS, THE \$14.5 MILLION COST TO ACQUIRE 954 MORE BEDS  
5 FOR OVERCROWDING AND SOME OF THE ISSUES RAISED BY THE A.C.L.U.  
6 NUMBER 3 IS THE GANG EMERGENCY OPERATIONS CENTER PROPOSAL THAT  
7 I BELIEVE IS VITAL IN VIEW OF THE INCREDIBLE GANG PROBLEM THAT  
8 THE COUNTY HAS SUFFERED CONTINUALLY FOR THE PAST 20 YEARS AND  
9 BOARD DEPUTIES AND SOME OF OF YOU, I BELIEVE, MAY HAVE COPIES  
10 OF THIS PROPOSAL BUT WE HAVE BEEN WORKING CLOSELY WITH MR.  
11 JANSSEN AND OUR COLLEAGUES IN LAW ENFORCEMENT, AS WELL AS THE  
12 COMMUNITIES THAT PROVIDE INTERVENTION SERVICES AND THE ENTIRE  
13 CONCEPT IS BASED ON FIVE MAJOR PRINCIPLES: INTERVENTION,  
14 PREVENTION, JAIL RELEASE INTERVENTION, ENFORCEMENT, OBVIOUSLY,  
15 AND TECHNOLOGY. AND IT'S TIME FOR US TO CREATE AN ALL-SOURCE  
16 SERVICES EMERGENCY OPERATIONS CENTER. IN MY OPINION, THE  
17 STRATEGY WE USE FOR EARTHQUAKES, FIRE, MAJOR SOCIAL UNREST,  
18 FLOODING, TERRORIST ATTACK, GOD FORBID IF ONE WERE TO OCCUR,  
19 THAT THIS EMERGENCY OPERATIONS COORDINATION THAT WE DO AS A  
20 COUNTY IS SOMEWHAT THE SAME MODEL, IN THIS CASE WE'RE JUST  
21 LOOKING AT GANGS AS AN ONGOING EMERGENCY. THE AMOUNT OF DEATHS  
22 A YEAR THAT THEY COMMIT RANGE IN THE 500. IT'S HALF OF THE  
23 ENTIRE MURDERS OF THE COUNTY ARE GANG-RELATED MURDERS AND,  
24 BECAUSE OF THAT, THE EMERGENCY OPERATIONS CENTER FOR GANGS  
25 WOULD BE OPERATING IN A MANNER THAT WOULD COORDINATE ALL



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1 ACTIVITY INTERVENTION, ENFORCEMENT, PREVENTION, PRISONERS  
2 COMING OUT OF STATE PRISON, PRISONERS COMING OUT OF THE COUNTY  
3 JAIL, JUVENILES COMING OUT OF THE PROBATION DEPARTMENT, ALL  
4 THIS HAS TO HAVE SOME COORDINATED COMMON SENSE SO THAT WE  
5 SPEND THE TAXPAYER'S DOLLARS MORE EFFECTIVELY IN TURNING  
6 AROUND GANG PROBLEMS AND SO FORTH. SO THIS IS A VERY BIG DEAL  
7 AND WE'RE ASKING FOR ANOTHER \$3,039,000 TO STAFF THIS GANG  
8 EMERGENCY OPERATIONS CENTER APPROPRIATELY. THE FOURTH ITEM IS  
9 THE UNINCORPORATED COMMUNITY VIOLENT CRIME ENFORCEMENT. WE'RE  
10 ASKING A SENSE FOR SOME OVERTIME DOLLARS HERE FOR THE CRITICAL  
11 SUMMER MONTHS. IT'S ABOUT A \$2.7 MILLION REQUEST. IT'S  
12 DESIGNATED DOLLARS FOR UNINCORPORATED AREAS. FRIDAY AND  
13 SATURDAY NIGHTS ARE OPTIMUM TIMES OF GANG OPPORTUNITIES FOR  
14 COMMITTING CRIMES. THAT'S THE FOURTH ITEM. THE THIRD-- EXCUSE  
15 ME, THE FIFTH ITEM, THE SHERIFF'S DEPARTMENT HAS SUBSTANTIALLY  
16 GROWN THANKS TO OUR REBOUNDED ECONOMY AND THE BOARD'S  
17 SUPPORT. I'VE LOST PSYCHOLOGISTS IN OUR RECESSION TIME WHEN  
18 WE'RE CUTTING OUT PERSONNEL. AND NOW THAT WE HIRED BACK  
19 PERSONNEL THAT WE'VE CUT OUT, I NEED MORE SUPPORT FOR MY  
20 PEOPLE BECAUSE WE HAVE LEARNED THAT, WHEN WE PROVIDE PROPER  
21 PSYCHOLOGICAL SERVICES TO OUR OWN PEOPLE, WE PREVENT  
22 DISABILITIES, WE PREVENT LONG-TERM I.O.D.S, INJURIES ON DUTY,  
23 WE ESSENTIALLY ARE ABLE TO KEEP PEOPLE WORKING AND IT'S A  
24 MODEST BUDGETARY INCREASE OF \$1.5 MILLION TO HIRE MORE  
25 PSYCHOLOGISTS AND A FEW SUPPORT STAFF PEOPLE SO THAT OUR



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1 BUSINESS IS ONE OF HIGH EMOTION, HIGH STRESS AND SOME CERTAIN  
2 THINGS JUST ARE GOING TO BREAK SO I LOOK AT THIS AS A GOOD  
3 INSURANCE POLICY TO KEEP PEOPLE ON THE JOB. THE SIXTH POINT IS  
4 THE CONTINUAL ADDITIONAL ITEMS THAT WE'VE HAD TO PUT TOGETHER  
5 TO ADDRESS SOME OF OUR JAIL PROBLEMS. WE'VE TALKED ABOUT THAT.  
6 THESE POSITIONS WEREN'T AUTHORIZED BUT, AT THE SAME TIME, WE  
7 FOUND SOME ANSWERS SEVERAL MONTHS AGO THANKS TO YOU AND THE  
8 C.A.O., BUT THERE'S 120 POSITIONS THAT WE THINK ARE IMPORTANT  
9 TO CONTINUE TO PROVIDE A HIGHER LEVEL OF SECURITY SERVICES AT  
10 THE INMATE RECEPTION CENTER AND THE CENTRAL JAIL, THE TWIN  
11 TOWERS, WHERE PRINCIPALLY WE'RE MOVING AN AWFUL LOT OF INMATES  
12 BECAUSE IT IS THE ENTRY AND EXIT POINT FOR THE SYSTEM SO  
13 THAT'S SOMETHING THAT I THINK IS EXTREMELY IMPORTANT. IN  
14 CONTINUING WITH THE BOARD'S PRIORITY OF INCORPORATION, OF THE  
15 UNINCORPORATED AREAS HAVING MORE PROTECTIVE SERVICES, WHEREBY  
16 IT WAS PROPOSED IN STUDIES THAT WE'VE DONE TOGETHER, AS WELL  
17 AS MR. ANTONOVICH'S LAST YEAR'S PROPOSAL TO SET ASIDE SOME  
18 EXTRA DOLLARS FOR UNINCORPORATED PATROL ENHANCEMENTS,  
19 INCLUDING THE BOARD COMMISSION STUDY THAT SHOWED THAT 339  
20 POSITIONS IN TOTAL WOULD BE AN APPROPRIATE GROWTH NUMBER,  
21 WELL, AT THIS POINT WE'RE MAKING GOOD PROGRESS. WE'VE GOT 113  
22 APPROVED POSITIONS OF THE PROPOSED 339 BUT WE WOULD LIKE TO  
23 GET THE BALANCE OF 226 POSITIONS AND I BELIEVE THAT THIS WOULD  
24 ROUND OUT THAT STUDY'S RECOMMENDED GOAL. ITEM NUMBER 8 IS THE  
25 REGIONAL COMMUNITY POLICING INSTITUTE, OF WHICH WE NEED THREE





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1 SPECIALISTS' POSITIONS, ONE SWORN POSITION AS SERGEANT, AN  
2 OFFICE OF ADMINISTRATIVE ASSISTANT II AND A VIDEO SPEC, ABOUT  
3 \$416,000 THAT WE'RE ASKING FOR HERE. NOW, THE REGION COMMUNITY  
4 POLICING INSTITUTE IS ESSENTIALLY WHERE WE TRAIN ALL OF OUR  
5 PEOPLE ON COMMUNITY-BASED POLICING PRACTICES AND WE ALSO TRAIN  
6 OTHER POLICE DEPARTMENTS' REPRESENTATIVES TO GET THIS  
7 KNOWLEDGE. AND PRESIDENT CLINTON, IN HIS WISDOM, AND THIS  
8 BOARD PARTICIPATED IN THIS, OFFERED 100,000 POLICE OFFICERS  
9 THROUGHOUT THE UNITED STATES. WE ENJOINED IN THAT PROCESS. WE  
10 GOT SOME DOLLARS AS SOME OF OUR COST OFFSET. AND, QUITE  
11 FRANKLY, WE WERE GIVEN AN AWARD BY THE DEPARTMENT OF JUSTICE  
12 AS HAVING ONE OF THE FINEST COMMUNITY-BASED POLICING PROGRAMS  
13 IN THE ENTIRE UNITED STATES AND WE FOCUSED IT ON THE  
14 UNINCORPORATED AREAS. WE'RE BRINGING THAT BACK NOW. WE ARE  
15 MOVING BACK TO A SYSTEM THAT'S PROVEN. TOWN SHERIFFS ARE AN  
16 ACTIVE PART OF THIS. THE BUCK STOPS RIGHT ON THE STREET. THE  
17 BUREAUCRACY HAS TO SUPPORT THIS SYSTEM. IT ISN'T ONE OF THESE  
18 HEAVILY LADEN, TOP HEAVY THINGS THAT'S BASICALLY GIVEN DEPUTY  
19 SHERIFFS THE POWER TO FIX NEIGHBORHOOD PROBLEMS ON A REAL-TIME  
20 BASIS RATHER THAN EXHAUSTIVE AMOUNT OF PLANNING AND WONDERING  
21 WHETHER OR NOT SOMEONE CAN MAKE A DIFFERENCE RIGHT AWAY. SO  
22 THIS IS A REAL IMPORTANT PART OF WHAT WE TRAIN OUR PEOPLE TO  
23 DO IS THINK OUT OF THE BOX AS WELL AS INSIDE THE BOX TO  
24 IMPROVE WHAT WE DO FOR OUR COMMUNITIES. THIS ONE IS A MODEST  
25 AMOUNT OF MONEY AND I HOPE YOU SEE FIT TO APPROVE THIS. THE



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1 NINTH ITEM IS C.O.M.N.E.T., COMMUNITY ORIENTED MULTI-AGENCY  
2 NARCOTICS TEAM. WE BASICALLY HAVE AN EXPIRED GRANT. THERE'S  
3 EIGHT PEOPLE IN THE POSITION. WE'RE ASKING FOR 10 ADDITIONAL  
4 POSITIONS, EIGHT WE'LL BACKFILL, TWO MORE TO EXPAND, A TOTAL  
5 OF \$1 MILLION. THE TENTH ITEM DEALS WITH NEW RECRUIT TRAINEE  
6 COSTS AND THIS IS SOMETHING WE'VE ABSORBED TRADITIONALLY  
7 THROUGHOUT THE YEARS. WHEN WE HAVE A PERSON IN TRAINING, THAT  
8 PERSON IS IN SALARY. THEY ARE NOT PROVIDING A SERVICE. THEIR  
9 SERVICE IS TO BE IN TRAINING. WE KNOW THAT OUR ANNUAL COSTS IN  
10 THIS EXTRAORDINARY POSITIVE RECRUITING AREA, WE'RE TRAINING  
11 OVER 1,300 PEOPLE THIS YEAR. WE TRAINED 1,100 NEW DEPUTY  
12 SHERIFFS LAST YEAR. WE BASICALLY ABSORBED THAT EXPENSE. SO  
13 WHAT WE'RE ASKING FOR IS CONSIDERATION FOR OFFSETTING SOME OF  
14 THAT COST ON ITEM 10. WE'RE ALSO LOOKING FOR SOME EQUIPMENT  
15 THAT GOES ALONG WITH THIS WITH OUR SUPPLIES, LIKE WEAPONS AND  
16 UNIFORMS, AND SOME OF THE SUPPORT COMMUNICATION SYSTEMS,  
17 PARTICULARLY IN THE MANAGEMENT INFORMATION SYSTEMS. WE'RE  
18 DEALING WITH PAYROLL, COMPUTERS. AND, WITHIN THAT CATEGORY, AS  
19 WELL, WE WOULD LIKE TO PUT UP A FIFTH ACADEMY. WE USUALLY RUN  
20 FOUR ACADEMIES CONCURRENT. SOME ARE AT THE FIRST WEEK, SOME  
21 ARE AT THE EIGHTH WEEK, SOME ARE AT THE 12TH WEEK AND SOME ARE  
22 AT THE POINT OF GRADUATION BUT WE'VE BEEN EXTREMELY SUCCESSFUL  
23 IN OUR ACADEMY AT ANTELOPE VALLEY COLLEGE. OUR SECOND CLASS  
24 WILL HAVE OVER CLOSE TO 70 RECRUITS. THAT'S A VERY BIG NUMBER  
25 FOR THE HIGH DESERT. OUR ACADEMY AT THE COLLEGE OF THE



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1 CANYONS, LIKEWISE, IS DOING WELL. OUR WHITTIER ACADEMY IS  
2 DOING EXTRAORDINARILY WELL. SO WE JUST NEED A FIFTH RECRUIT  
3 TEAM TO TRAIN THESE PEOPLE. AND SO THAT'S THE PACKAGE FOR ITEM  
4 NUMBER 10 IS IT'S ALL RELATED TO RECRUIT TRAINING, THOSE THREE  
5 MAJOR CATEGORIES. THE LAST ITEM, 11, IS ANOTHER TRADITIONAL  
6 ONGOING COST THAT WE BELIEVE IS IMPORTANT TO DO AND THAT IS  
7 THE UNFUNDED LEAVE OF ABSENCES, SUCH AS THE MILITARY. AND I  
8 THINK THERE MAY BE SOME OFFSET THERE THAT THE C.A.O. HELPS ME  
9 WITH BUT I CAN'T VERIFY THAT. BUT MATERNITY, SICK AND REGULAR  
10 INJURIES, THE LONG-TERM I.O.D.S, WE SELF-ABSORB THOSE EXPENSES  
11 BECAUSE YOU STILL HAVE TO PROVIDE THE SERVICE, EVEN IF THE  
12 PERSON IS INJURED AND NOT AVAILABLE FOR WORK. THOSE ARE THE 11  
13 ITEMS. I THANK YOU AS A BOARD FOR THE INCREDIBLE SUPPORT YOU  
14 GIVE THE SHERIFF'S DEPARTMENT. AND MY HOPE IS THAT YOU WILL  
15 CAREFULLY CONSIDER THESE ITEMS AND ARRIVE AT A DECISION WHERE  
16 YOU CAN SUPPORT SOME OF THEM, IF NOT ALL.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, SHERIFF. WE'LL START  
19 WITH DON AND WORK OUR WAY AROUND.

20

21 **SUP. KNABE:** JUST A QUESTION UP FRONT, THOSE CLINTON DOLLARS  
22 THAT YOU TALKED ABOUT FOR C.O.P.S. AND TOWN SHERIFF, THEY  
23 WERE-- THAT WAS BASED ON THE STATION MODEL, NOT ON THE  
24 DOWNTOWN MODEL. ARE WE GOING BACK TO THE STATION MODEL?

25



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1   **SHERIFF LEE BACA:** YES. THE CURRENT TRANSITION IS TO TAKE OUR  
2   C.O.P.S. BUREAU PERSONNEL AND PUT THEM ON THE GROUND TO DO THE  
3   SURVEYS OF HALF SQUARE MILE AREAS WHERE WE KNOCK ON THE DOORS  
4   AND WE ASK FOR QUALITY OF LIFE SUGGESTIONS, WE ASK THEM FOR  
5   CRIME PROBLEM SOLUTION, THINGS THAT WE CAN DO TO HELP. WE HOLD  
6   TOWN HALL MEETINGS. MANY OF YOU HAVE BEEN TO THE TOWN HALL  
7   MEETINGS. WE REPORT BACK WHAT IS ASKED OF US. WE TRACK ON THE  
8   COMPUTERS.

9

10   **SUP. KNABE:** NO, I UNDERSTAND THAT PART BUT WHAT I WAS TALKING  
11   ABOUT WAS WILL THE STATION COMMANDERS, STATION CAPTAINS HAVE  
12   CONTROL OVER THE MOVEMENT OF THOSE C.O.P.S. DEPUTIES INSTEAD  
13   OF DOWNTOWN? SO, YOU KNOW, WE ALLOCATE IT CERTAIN AMOUNT AND  
14   ALL OF A SUDDEN THEY WIND UP IN SOME OTHER PLACE.

15

16   **SHERIFF LEE BACA:** THE PROCESSES IS THAT THE SELECTION OF THOSE  
17   PEOPLE IS THROUGH THE STATIONS SO THAT THEY'RE EXPERIENCED  
18   PATROL DEPUTIES, BASICALLY, AND THE OVERALL MANAGING OF THOSE  
19   RESOURCES ARE THROUGH THE STATIONS BUT THE STANDARDS OF  
20   PERFORMANCE ARE SET AT THE HEADQUARTERS LEVEL BECAUSE YOU  
21   CANNOT TAKE THESE PEOPLE OUT OF THESE SPECIALIZED JOBS AND PUT  
22   THEM IN RADIO CARS FOR VACATION RELIEF, SICK FILL-IN OR  
23   ANYTHING ELSE. THEY HAVE A COMMITMENT, WHEN THE COMMUNITY SAYS  
24   THERE'S A DRUG DEALING HOUSE DOWN THE STREET OR AN APARTMENT  
25   BUILDING INFESTED WITH GANG MEMBERS, IT TAKES SOMETIMES



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1 SEVERAL MONTHS TO ROOT THEM OUT. SO OUR SYSTEM IS DESIGNED FOR  
2 LOCAL CONTROL BUT DEPARTMENT-WIDE PERFORMANCE STANDARDS THAT  
3 DOESN'T GIVE THE LOCAL CAPTAIN THE PERMISSION TO MOVE THESE  
4 PEOPLE OUT FROM THAT ON THE GROUND MISSION THAT THEY HAVE.  
5 THIS IS BECAUSE OF A STUDY I READ IN SAN DIEGO OF BEST  
6 PRACTICES WITH COMMUNITY-BASED POLICING, I'M BEING A LITTLE  
7 BIT ACADEMIC NOW, AND IT SAID THE THINGS THAT DESTROYS  
8 COMMUNITY-BASED POLICING IS TO PULL THESE PEOPLE OUT OF THEIR  
9 ASSIGNMENT AND ARBITRARILY GIVE THEM A NEW ASSIGNMENT.

10

11 **SUP. KNABE:** ABSOLUTELY. THAT'S THE PROBLEM WE'VE HAD AND I'M  
12 GLAD TO HEAR YOU SAY THAT. THE OTHER-- DO YOU HAVE ANY IDEA OF  
13 THE NUMBER OF C.O.P.S. VACANCIES WE STILL HAVE?

14

15 **SHERIFF LEE BACA:** ESSENTIALLY, WE HAVE 37 OUT OF 99 BUT WE ARE  
16 GRADUATING A CLASS ON THE 21ST OF THIS MONTH AND WE WILL PUT  
17 24 NEW BODIES INTO THAT CLASS, I MEAN INTO THAT ASSIGNMENT.  
18 THAT WILL LEAVE US WITH 13 VACANCIES. AND I CAN AN ASSURE YOU  
19 THAT, BY THE END OF THE JUNE MONTH, ANOTHER CLASS WILL HAVE  
20 GRADUATED AND WE'LL END UP WITH LESS VACANCIES THAN THAT,  
21 MAYBE NONE AT ALL. SO WE'RE GETTING TO THAT PLACE WHERE WE, A  
22 YEAR AGO, WERE SAYING WE'D GO. THAT, BY THE END OF THE  
23 CALENDAR OR FISCAL YEAR, RATHER, THAT, BECAUSE OF ALL THE  
24 RECRUITING ENHANCEMENTS THAT THE BOARD HAS SUPPORTED ME WITH,



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1 WE'RE GETTING TO THAT PLACE WHERE THINGS ARE FILLING UP RATHER  
2 FAST.

3

4 **SUP. KNABE:** AND THE OVERALL VACANCY, THEN, ON DEPUTIES IS,  
5 WHAT? CLOSE TO 400?

6

7 **SHERIFF LEE BACA:** RIGHT NOW IT'S 400 AND IT'S AMAZING. YOU  
8 WOULD THINK THAT, YOU KNOW, OUR AVERAGE CLASS IS ABOUT 100  
9 PEOPLE. OUR NEXT CLASS, ONE OF THEM THAT WE JUST STARTED, WAS  
10 AT 126 PEOPLE. THIS IS-- IT'S JUST-- THE WORD IS JUST  
11 CONTINUALLY TO ROLL THAT THE SHERIFF'S DEPARTMENT IS LOOKING  
12 AND THE SHERIFF'S DEPARTMENT OBVIOUSLY IS A GOOD PLACE TO BE.

13

14 **SUP. KNABE:** ONE OTHER THING, AND I THINK YOU DISCUSSED IT  
15 BRIEFLY IN YOUR PRESENTATION BUT, IN REVIEWING YOUR REQUEST,  
16 THERE'S AN ALLOCATION OF \$3 MILLION IN THE PROPOSED BUDGET FOR  
17 INCREASED GANG SERVICES. IS THERE A PARTICULAR PROGRAM FOR  
18 THAT AS TO HOW THE MONEY WILL BE SPENT SPECIFICALLY?

19

20 **SHERIFF LEE BACA:** YES. UNDER TAB 3-- TAB 4, EXCUSE ME. OH, THE  
21 PROPOSED BUDGET. LET ME GO BACK TO THE PROPOSED BUDGET, THEN.  
22 YES, 19 ADDITIONAL DEPUTIES. WHAT I BELIEVE-- AND I DON'T HAVE  
23 THE DOCUMENTS IN FRONT OF ME-- WHAT WE'RE LOOKING TO DO IS  
24 INCREASE WHAT WE CALL OUR O.S.S. OFFICERS AND THAT IS,  
25 ESSENTIALLY, THERE'S 15 DETECTIVES AND THREE SERGEANTS AND ONE





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1 LIEUTENANT AND THEY WILL BE DEPLOYED AT THE STATIONS THAT HAVE  
2 THE MOST GANG VIOLENCE. AND THE PRINCIPLE IS THAT THE MORE YOU  
3 GET INTO ARRESTING GANG MEMBERS OR TAKING CRIME REPORTS, AND  
4 WE'RE DOING THIS RATHER SUBSTANTIALLY, THAT YOU GOT TO  
5 INVESTIGATE THIS STUFF. YOU'VE GOT TO PREPARE CASES FOR  
6 PROSECUTION AND, THUS, THE MORE FIELD ACTIVITY WITH ARRESTS,  
7 THE MORE INVESTIGATIVE ACTIVITY ACCOMPANIES IT AND SO IT'S  
8 BASICALLY KEEPING EVERYTHING ON BALANCE.

9

10 **SUP. KNABE:** GO AHEAD.

11

12 **SUP. BURKE:** ON THE SUBJECT THAT YOU WERE ON BEFORE, NOT THE  
13 C.O.P.S. BUT ON THE WHOLE AREA OF HIGH GANG AREAS AND THE  
14 STAFFING, FLORENCE FIRESTONE IS PROBABLY, I GUESS, ONE OF THE  
15 WORST IN THE CITY, THE COUNTY. THE PEOPLE THERE HAD A SERVICE  
16 AREA LIEUTENANT THAT HAS WORKED VERY WELL. I UNDERSTAND THAT  
17 THAT LIEUTENANT IS BEING REMOVED TO WORK INSIDE THE CENTURY  
18 STATION. AND WHAT'S GOING TO HAPPEN AS FAR AS THE DUTIES THAT  
19 HE HAD IN TERMS OF BEING INVOLVED RIGHT IN THE COMMUNITY?

20

21 **SHERIFF LEE BACA:** THAT IS A DECISION THAT THE CAPTAIN  
22 OBVIOUSLY MADE BUT I WOULD SAY THAT THAT LIEUTENANT MUST BE  
23 REPLACED OR RETURNED, EITHER WAY, THAT THE SERVICE AREA  
24 LIEUTENANT IS CRITICAL.

25



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1   **SUP. BURKE:** ARE SERVICE AREA LIEUTENANTS BEING REMOVED IN  
2   OTHER AREAS?

3

4   **SHERIFF LEE BACA:** THEY DO MOVE ON CAREER-RELATED CAUSES. THEY  
5   DON'T MOVE BECAUSE SOMEBODY JUST SAYS, "GET THEM OUT OF  
6   THERE." WE HAVE A NEED TO REPLACE THEM. I'LL FIND OUT AND  
7   REPORT BACK TO YOU.

8

9   **SUP. BURKE:** SO THE POSITION IS NOT ONE THAT'S BEING  
10   ELIMINATED?

11

12   **SHERIFF LEE BACA:** IT SHOULD NOT BE ELIMINATED BUT I DON'T WANT  
13   TO OVER SPEAK MYSELF.

14

15   **SUP. BURKE:** WELL, WE CAN TALK ABOUT THAT LATER. AND OUR  
16   C.O.P.S. DEPUTIES NOW ARE THERE AND FULLY FUNDED, RIGHT?

17

18   **SHERIFF LEE BACA:** NOT FULLY FUNDED. WE ARE HOPING TO ACQUIRE  
19   SOME ADDITIONAL FUNDING BECAUSE OF THE STUDY WE DID TOGETHER  
20   THAT I HAD MENTIONED UNDER ITEM NUMBER 4. EXCUSE ME. THAT'S  
21   NOT THE ONE. 4 HAS THE OVERTIME. I'M TALKING ABOUT THE-- 7,  
22   RIGHT.

23

24   **SUP. BURKE:** AND WE DON'T HAVE VACANCIES?

25



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1   **SHERIFF LEE BACA:** OH, WE DO HAVE SOME VACANCIES, THERE'S NO  
2   QUESTION ABOUT THAT, BUT THE CONTEXT OF OUR SUCCESS IN  
3   RECRUITING IS IS THAT WE, THROUGH THE CHANGEOVER FROM THIS  
4   FISCAL YEAR TO THE NEXT, ALL OF THESE ARE HIGH PRIORITY  
5   POSITIONS, UNINCORPORATED AREA INCLUDED, AND WE'RE CONFIDENT  
6   THAT WE CAN GET A ROBUST FILLING OF ALL OF THESE VACANCIES BY  
7   THE BEGINNING OF THE NEXT FISCAL YEAR.

8

9   **SUP. BURKE:** I DON'T KNOW WHETHER THIS IS THE TIME TO EVEN  
10   RAISE THIS OR NOT BUT YOU KNOW THAT, IN MY AREA, THERE IS AN  
11   ANNEXATION BEING PROPOSED AND PART OF THE BASIS FOR THE  
12   ANNEXATION IS THAT THEY WOULD RATHER BE UNDER A CONTRACT WITH  
13   CARSON STATION THAN, AT PRESENT, UNDER THE UNINCORPORATED AREA  
14   WHERE THERE IS-- THEY SAY THE SERVICE IS JUST DIFFERENT. AT  
15   ONE TIME THEY WERE UNDER CARSON STATION. THEY WERE MOVED TO  
16   CENTURY. BUT THEIR FEELING IS THAT, IF YOU COMPARE THEIR  
17   SERVICE WITH THE REST OF CARSON, THAT THEIR SERVICE IS SO MUCH  
18   LESS THAT THEY ARE INTERESTED IN BEING ANNEXED SO THAT THEY  
19   COULD BE PART OF A CONTRACT.

20

21   **SHERIFF LEE BACA:** MY RESPONSE TO THAT WOULD BE IT'S A NICE  
22   ARGUMENT FOR PEOPLE WHO OWN HOMES THAT WANT THEIR PROPERTY TO  
23   BE EVALUATED DIFFERENTLY. IT'S AN ECONOMIC, I THINK, DECISION.  
24   THIS HAS BEEN TRUE OF GLENDALE AREAS WITH PARTS OF THE  
25   UNINCORPORATED UP THERE. THEY GOT ANNEXED BY THE CITY OF



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1 GLENDALE. I MEAN, YOU KNOW, IT'S A MATTER OF THEM WANTING TO  
2 IDENTIFY MORE WITH THE CITY OF COMPTON THAN THE UNINCORPORATED  
3 AREA, PARTICULARLY WHERE YOU HAVE THESE GANG PROBLEMS AND THE  
4 LIKE. BUT THE SERVICES ARE, IN MY OPINION, ON PARITY.

5

6 **SUP. BURKE:** ALL RIGHT. THEY GIVE A NUMBER OF EXAMPLES. I WON'T  
7 GO INTO THOSE. BUT THEY DO HAVE A NUMBER OF EXAMPLES IN TERMS  
8 OF RESPONSE TIME AND OTHER THINGS LIKE THAT.

9

10 **SHERIFF LEE BACA:** WE HAVE THE BEST RESPONSE TIMES IN A MAJOR  
11 LAW ENFORCEMENT AGENCY IN AMERICA AND IF...

12

13 **SUP. BURKE:** WELL, THEY SAY IT'S GREAT IF YOU'RE IN THE  
14 CONTRACT.

15

16 **SHERIFF LEE BACA:** IT'S GREAT EVEN IF YOU'RE NOT IN THE  
17 CONTRACT. AND WHAT WE'RE DOING HERE, WITH YOUR SUPPORT, IS WE  
18 ARE MAKING IT EVEN GREATER. I WOULD LOVE TO GO WITH YOU THE  
19 NEXT TIME THAT YOU CAN COME OUT AND WANT TO DISCUSS IT,  
20 BECAUSE I DON'T THINK YOU SHOULD HAVE TO SHOULDER THAT ON YOUR  
21 OWN.

22

23 **SUP. BURKE:** THAT WOULD BE VERY HELPFUL. THEY ARE NOT HOMES.  
24 THEY ARE MOBILE PARK RESIDENTS.

25



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1   **SHERIFF LEE BACA:** THEY ARE THE SAFEST. I WORKED TWO YEARS IN  
2   THE CITY OF CARSON AS A LIEUTENANT AND EVEN THE MOBILE PARKS  
3   THROUGHOUT THE CARSON AREA, WHICH THERE ARE SEVERAL, ARE,  
4   LIKE, WHAT YOU CALL PRIVATIZED COMMUNITIES.

5

6   **SUP. BURKE:** RIGHT.

7

8   **SHERIFF LEE BACA:** PEOPLE JUST DON'T GO IN THERE UNLESS THEY'RE  
9   RESIDENTS. SO, EVEN IN THE UNINCORPORATED AREA, THE LEVEL OF  
10  CRIME IS VERY ENVIABLE BUT I'D LIKE TO GO WITH YOU BECAUSE I  
11  THINK IT'S UNFAIR FOR YOU...

12

13  **SUP. BURKE:** I THINK THAT WOULD BE VERY HELPFUL BECAUSE THAT IS  
14  THE MAJOR ISSUE.

15

16  **SHERIFF LEE BACA:** THANK YOU.

17

18  **SUP. YAROSLAVSKY, CHAIRMAN:** MIKE ANTONOVICH.

19

20  **SUP. ANTONOVICH:** MR. JANSSEN, CONCERNING THE RELEASING OF THE  
21  EARLY INMATES WHICH WE'VE HAD DONE AND WHICH I BELIEVE VERY  
22  DANGEROUS BIT, WE RELEASE THEM BECAUSE THERE'S A LACK OF BED  
23  SPACE BUT THEN WE FIND WE HAVE 954 VACANT BEDS AT THE SOUTH  
24  FACILITY AND IT DOESN'T MAKE SENSE THAT WE CONTINUE TO RELEASE  
25  PEOPLE WHEN WE HAVE THIS SPACE, ESPECIALLY WHEN WE'RE IN THE



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1    PROCESS NOW OF REOPENING ADDITIONAL JAIL FACILITIES AND THE  
2    REOPENING OF SYBIL BRAND. IN THE FISCAL YEAR 2004/'05, OUR  
3    BOARD VOTED TO REOPEN THE JAIL BEDS THAT WERE PREVIOUSLY  
4    CLOSED. PHASE ONE INCLUDED 234 BEDS WITH 16 POSITIONS AT THE  
5    SOUTH FACILITY. AND THE FOLLOWING YEAR, AN ADDITIONAL 594 BEDS  
6    WERE OPENED WITH 50 ADDITIONAL POSITIONS. WHY DIDN'T WE  
7    INCLUDE THE REOPENING OF THE ENTIRE FACILITY OVER THE CLOSURE  
8    OF THOSE PHASES AND THIS PAST SUMMER WHEN THE BOARD WAS  
9    EVALUATING ALL OF THE SCENARIOS FOR THE JAIL EXPANSION MASTER  
10    PLAN, WERE YOU AWARE THAT NEARLY 1,000 BEDS WERE SITTING IDLE  
11    IN OUR SYSTEM? AND WHAT ARE THE PLANS AS IT RELATES TO SOUTH?  
12    ARE YOU REVIEWING THE OPERATIONAL COSTS AND THE FEASIBILITY OF  
13    OPENING ALL OF THOSE BEDS THERE?

14

15    **C.A.O. JANSSEN:** LET ME START AT THE END FIRST. THE ANSWER IS  
16    YES, WE ARE GOING TO EVALUATE THAT AS PART OF THE SHERIFF'S  
17    REQUEST IN THIS DOCUMENT YESTERDAY, FOR BUDGET DELIBERATIONS  
18    AND WE'LL HAVE ALL THAT INFORMATION. THE ANSWER TO THE EARLIER  
19    QUESTION ABOUT WHY DID WE NOT PREVIOUSLY FUND IT, IT IS  
20    BECAUSE, AS SHARON JUST POINTED OUT TO ME, AT THE TIME WE WERE  
21    DOING ALL THIS, WE WEREN'T TOLD THAT THERE WAS ADDITIONAL  
22    CAPACITY AT PITCHESS AND WE'RE NOT SURE THAT THERE'S 900 RIGHT  
23    NOW. THAT'S WHY WE NEED TO TAKE A LOOK AT THE INFORMATION AND  
24    COME BACK TO YOU IN JUNE WITH A FULL EXPLANATION.

25





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1    **SUP. ANTONOVICH:** SO THERE MAY NOT BE 954?

2

3    **C.A.O. JANSSEN:** WE'RE NOT SURE THERE IS 900 UNFUNDED THERE NOW  
4    BUT WE HAVE TO GO BACK THROUGH THE NUMBERS AND BEDS AND ALL  
5    THE INFORMATION WE DID TWO YEARS AGO.

6

7    **SUP. ANTONOVICH:** BUT THERE ARE BEDS AVAILABLE?

8

9    **C.A.O. JANSSEN:** THERE APPARENTLY ARE BEDS-- THERE IS SPACE  
10    AVAILABLE, YES.

11

12    **SUP. ANTONOVICH:** WHY, BUT WHY WOULDN'T THAT-- WASN'T THAT  
13    TAKEN INTO CONSIDERATION WHEN WE WERE VOTING FOR...

14

15    **C.A.O. JANSSEN:** WELL, BECAUSE WE DIDN'T-- WEREN'T TOLD AT THE  
16    TIME. WE DON'T KNOW HOW MANY BEDS ARE OUT THERE UNLESS YOU GO  
17    OUT AND ACTUALLY COUNT. THEY HAVE TO TELL US. AND I AM JUST  
18    TOLD THAT WE WERE NOT INFORMED, TWO OR THREE YEARS AGO, THAT  
19    THERE WERE ADDITIONAL BEDS IF WE DID X, Y, Z OR WE WOULD  
20    CERTAINLY HAVE CONSIDERED IT. IT'S A REASONABLY INEXPENSIVE  
21    WAY TO ADD BEDS TO THE SYSTEM.

22

23    **SUP. ANTONOVICH:** WITH RESPECT TO THE NUMBER OF BUDGETED DEPUTY  
24    SHERIFF TRAINEES, I UNDERSTAND THAT THE SHERIFF TRAINS AN  
25    AVERAGE OF A LITTLE OVER 400 TRAINEES BUT IS BUDGETED FOR 105,



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1 WHICH REQUIRES THEM THE MAINTAIN VACANCIES. WHEN WILL THE 105  
2 NUMBER-- WHEN WAS THAT 105 NUMBER ESTABLISHED? AND HOW CAN WE  
3 ADDRESS THE SINCE IT HAS CLEARLY NOT KEPT PACE WITH THE  
4 INCREASE IN POPULATION?

5

6 **C.A.O. JANSSEN:** THAT'S ITEM NUMBER 10 ON HIS REQUEST. AND  
7 WHEN-- OVER THE LAST SEVERAL YEARS WE ADDED-- REOPENED, FOR  
8 YOU REOPENED ALL THE JAIL BEDS, ADDED-- I OUGHT TO LET YOU  
9 ANSWER IT.

10

11 **SHERIFF LEE BACA:** LET ME ANSWER IT.

12

13 **C.A.O. JANSSEN:** THEY DIDN'T ASK. I MEAN, WE CAN GO THROUGH  
14 THIS ROUND AND AROUND. IN THE BUDGET DOCUMENTS THAT WE GET  
15 FROM THE SHERIFF, THERE ARE THINGS THAT THEY ASK FOR AND  
16 THINGS THAT THEY DON'T ASK FOR. THE SHERIFF'S REQUEST FOR NEXT  
17 YEAR IS \$900 MILLION ABOVE BUDGET. IT'S A 100 PERCENT  
18 INCREASED REQUEST. I DON'T HAVE ANY PROBLEM WITH THAT REQUEST.  
19 HE'S DOING HIS JOB. HE NEEDS TO DO THAT. WE ONLY HAVE SO MUCH  
20 MONEY. SO, EVEN IF HE REQUESTED IT, THAT'S WHY I DON'T WANT TO  
21 MAKE A BIG DEAL OUT OF IT, EVEN IF HE REQUESTED IT, WE MAY NOT  
22 HAVE BEEN ABLE TO AFFORD IT BUT IT CAME UP WHEN WE RAN INTO  
23 THE OVERTIME ISSUE. WE ADDED ALL THESE NEW POSITIONS. WE ADDED  
24 ALL THIS NEW STAFF. I THINK NOBODY THOUGHT ABOUT THE FACT YOU



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1 WERE GOING TO HAVE OTHER THINGS FUNDED, AS WELL. WE'VE ADDED A  
2 LOT OF RECRUITMENT, BACKGROUND, ET CETERA.

3

4 **SUP. ANTONOVICH:** I REALIZE THAT, HOWEVER, THE FAULT THAT YOU  
5 HAVE, WE'RE NOT STRATEGICALLY PLANNING FOR THE POPULATION  
6 INCREASES THAT WE'RE HAVING. AND SO YOU TAKE A MODEL AND YOU  
7 SAY, WELL, 900 YOU NEEDED LAST YEAR, THE YEAR BEFORE, SO  
8 THEREFORE WE'LL GIVE YOU A TENTH OF THAT OR A PORTION OF THAT  
9 BUT EVERY DAY OUR POPULATION CONTINUES TO GROW, ESPECIALLY IN  
10 THE UNINCORPORATED AREAS WHICH REQUIRES ADDITIONAL PERSONNEL  
11 AND THE JAILS REQUIRE ADDITIONAL BED SPACE JUST BECAUSE WE  
12 HAVE A GREATER POPULATION. TODAY, IT'S 10.4 MILLION. A FEW  
13 YEARS AGO, WHEN I WAS ON THIS BODY, IT WAS, LIKE, 7 OR 8  
14 MILLION AND WE CONTINUE TO GROW. BUT, YET, WE EXPECT TO KEEP  
15 THIS LARGER POPULATION IN THIS SMALLER JAIL CONFIGURATION.  
16 WE'RE NOT EXPANDING TO MEET THE POPULATION NEED IS WHERE I'M  
17 COMING FROM. AND SOMEHOW YOU NEED TO BE LOOKING...

18

19 **SHERIFF LEE BACA:** WE HAVE A VERY GOOD ANSWER TO THAT,  
20 SUPERVISOR. AND THAT IS THAT THE BOARD HAS SET ASIDE A  
21 SIGNIFICANT AMOUNT OF MONEY TO REDO SYBIL BRAND AND TO ALSO  
22 CREATE AND DEVELOP A NEW WOMEN'S FACILITY AT THE RANCH THAT  
23 COULD HOUSE AS MANY AS 2,000 IF WE GET TO THAT PLACE. AND THEN  
24 WE EMPTY OUT THE LYNWOOD REGIONAL JUSTICE CENTER AND WE'LL  
25 GAIN 1,600 NEW BEDS FOR THE MALE INMATES. AND THEN, WITH THIS



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1 MORE RECENT PROPOSAL FOR THE 954 BEDS, WE'RE LOOKING AT ABOUT  
2 ANOTHER 2,400 FOR MEN, OF WHICH ALLOWS US THEN TO RAISE THAT  
3 COUNT THAT YOU SO ACCURATELY IDENTIFIED. AT THE SAME TIME, IT  
4 ALLOWS US TO EXPAND THE WOMEN'S SERVICES TO THE PLACE WHERE WE  
5 KEEP THEM 100 PERCENT SENSING BUT WE USE EVERY FORM OF  
6 RECOVERY AND SERVICE PROGRAMS FOR THEM BECAUSE THEY HAVE A  
7 HIGHER LEVEL OF RESPONSE TO THESE PROGRAMS THAN THE MEN DO. SO  
8 WE'RE LOOKING REALLY IN THE FUTURE, IN THE PIPELINE NOW, OF  
9 CLOSE TO ANOTHER 4,000 BEDS, WHICH DOESN'T SAY THAT WE  
10 COULDN'T USE MORE. BUT, IN SOME OF THE DISCUSSIONS THAT WE'VE  
11 BEEN HAVING, WHICH ARE CONTINUOUS, IS THAT WE MAY HAVE TO  
12 BUILD A TENT-LIKE FACILITY UP THERE AT THE RANCH TO EVEN  
13 ACCOMMODATE MORE COUNTY-SENTENCED PRISONERS WHO ARE MINIMUM TO  
14 MEDIUM SECURITY. THEY WOULDN'T BE HARD STEEL AND CEMENT TYPE  
15 FACILITIES. SO I THINK WE'RE MOVING IN THAT DIRECTION THAT YOU  
16 HAVE ACCURATELY IDENTIFIED AND...

17

18 **SUP. ANTONOVICH:** YOU KNOW TODAY AT THE MEMORIAL SERVICE, THE  
19 PROBLEM WITH, MANY TIMES, NONENFORCEMENT PEOPLE PUTTING CUTS  
20 IN BUDGETS NOT REALIZING THE IMPACT IT WILL HAVE, I WAS  
21 INFORMED THAT LOS ANGELES CITIES POLICE DEPARTMENT'S METRO  
22 DIVISION HAD THEIR TRAINING BUDGET ELIMINATED, CUT. SO THEY  
23 DIDN'T HAVE ANY TRAINING FOR THE PAST YEAR. NOW, THAT'S A VERY  
24 SMALL ITEM IN A BUDGET BUT A MAYOR AND A COUNCIL THINKS THAT'S  
25 FINE, YOU KNOW. AND, WHEN WE LOOK AT THESE IN OUR BUDGET THAT



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1 WE HAVE A RESPONSIBILITY FOR BECAUSE WE DON'T HAVE  
2 RESPONSIBILITY OVER L.A.P.D., IT'S OUR RESPONSIBILITY TO  
3 ENSURE THAT YOUR NEEDS ARE MET. BECAUSE, IF THEY'RE NOT, THEN  
4 MR. FORTNER HAS TO REPRESENT US IN COURT WITH ALL OF THESE  
5 LAWSUITS THAT WE HAVE TO PAY FOR OUT OF THE OTHER POCKET. AND  
6 IT MAKES ECONOMIC SENSE AND SOCIAL JUSTICE SENSE IF THE PUBLIC  
7 SAFETY ARE FUNDED TO MEET THE NEEDS AND REQUIREMENTS THAT WE  
8 NEED FOR AN ORDERLY SOCIETY. THAT'S THE ISSUE. I KNOW I'M GLAD  
9 AND SUPPORT YOUR REQUEST FOR THE MEDICAL SERVICES FUNDING IN  
10 YOUR BUDGET, THE ISSUE OF THE 120 UNFUNDED POSITIONS, WHICH I  
11 SAID-- AND I'VE SAID STILL BELIEVE THAT THE JAIL STAFFING  
12 ISSUE IS A CRITICAL ONE TO PROTECT THE SAFETY AND I REMAIN  
13 VERY SUPPORTIVE OF THESE, YOU KNOW, POSITIONS BEING FUNDED.  
14 BUT, ON THE ISSUE OF THE UNINCORPORATED PATROLS, I WANT TO  
15 ESPECIALLY EXPRESS MY APPRECIATION OF THE POLICY CHANGES THAT  
16 YOU HAVE MADE TO ENSURE THAT, IN THE COUNTY AREAS, THAT  
17 THEY'RE ADEQUATELY STAFFED. AND THESE CHANGES HAVE HAD A  
18 DIRECT IMPACT IN THE INCREASE OF SWORN COMPLIANCE LEVELS AND  
19 WE HAVE HAD VERY POSITIVE FEEDBACK FROM OUR TOWN COUNCILS,  
20 FROM OUR COMMUNITIES. THE ANTELOPE VALLEY PRESS, VERY  
21 CONSTRUCTIVE NEWSPAPER, I MEAN, THEY REPORT COMMUNITY NEWS,  
22 THAT DON'T HAVE A SLANT OR AN EDGE, AND THEY'VE BEEN VERY  
23 SUPPORTIVE OF YOU, AS YOU KNOW, FOR THAT EFFORT. AND THEN  
24 WORKING WITH THE TOWN COUNCILS IN PALMDALE AND LANCASTER  
25 CITIES, YOU HAVE A COMMUNITY OF INTEREST WHERE YOU'RE ALL



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1 WORKING TOGETHER AND THEY APPRECIATE THAT. BUT, WHILE THE  
2 PROPOSED BUDGET INCLUDES INCREASES IN PATROLS, MORE IS NEEDED  
3 TO KEEP PACE AGAIN WITH OUR NEIGHBORING CITIES AND THE GROWING  
4 POPULATION AND RESPONSE TIMES. PREVIOUSLY, WE PROVIDED FUNDING  
5 FOR 50 LAW ENFORCEMENT TECHNICIANS TO RELIEVE 58 PATROL  
6 DEPUTIES FROM DESK DUTY SO THEY COULD BE OUT IN THE FIELD.  
7 WHAT IS THE STATUS OF HIRING THOSE 58 TECHNICIANS? AND CAN  
8 THAT HIRING BE EXPEDITED?

9

10 **SHERIFF LEE BACA:** WE'VE, WITH YOUR SUPPORT, HAVE HIRED 16  
11 PEOPLE. THEY'RE ON THE JOB. AND WE HAVE 42 IN BACKGROUNDS.  
12 EXCUSE ME. 22 IN BACKGROUNDS. AND WE HAVE 20 VACANCIES THAT  
13 ARE PENDING. SO WE THINK THAT, IN THE NEXT THREE TO FOUR  
14 MONTHS, WE SHOULD BE IN FAIRLY GOOD SHAPE. THESE POSITIONS ARE  
15 CIVILIAN POSITIONS. WE WANT TO RECRUIT OUT OF THE  
16 NEIGHBORHOODS WHERE THE PEOPLE LIVE, NEXT TO THE SHERIFF'S  
17 STATION, SO IT BECOMES A TRUE LOCAL JOB. AND I'M CONFIDENT  
18 THAT, IN TIME, SEVERAL MORE MONTHS FROM NOW, THE WHOLE PROGRAM  
19 WILL BE UP AND RUNNING FULLY STAFFED.

20

21 **SUP. ANTONOVICH:** CAN YOU UPDATE US ON YOUR VACANCY PROJECTIONS  
22 FOR THE END OF THIS CALENDAR YEAR AND HOW YOUR OVERALL  
23 RECRUITMENT IS GOING?

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SHERIFF LEE BACA:** YES. AS I ALREADY MENTIONED, WE ARE ON  
2   TARGET FOR TRAINING 1,300 DEPUTY SHERIFF POSITIONS. IN THE  
3   PROJECTION OF THE END OF THE CALENDAR YEAR, RIGHT NOW, AS MR.  
4   KNABE INDICATED, WE HAD 400 VACANCIES. NOW, STARTING JULY 1ST,  
5   DEPENDING UPON THE BOARD ACTIONS, WE'RE GOING TO ACCUMULATE  
6   CONCEIVABLY ANOTHER TWO TO 300 VACANCIES BUT, AT THE SAME  
7   TIME, WE ARE ALSO ANTICIPATING, IN THE NEXT CALENDAR YEAR, IN  
8   THE BEGINNING PART OF THE YEAR, AROUND MARCH, A NUMBER OF  
9   RETIREMENTS FROM THE DEPARTMENT, WHICH WILL ADD MORE VACANCIES  
10   AT THAT POINT. BUT OUR KEY POINT OF SUCCESS IS THAT, BY THE  
11   END OF THIS YEAR, WE WILL BE WELL INTO FULL STAFFING, EVEN  
12   WITH THE INCREASES THAT THE BOARD APPROVES BECAUSE WE'RE  
13   LOOKING STILL AT REDUCING THE 400 VACANCIES TO POSSIBLY 300  
14   VACANCIES BEFORE THE END OF THIS FISCAL YEAR. THEN, IF WE HIRE  
15   UP ANOTHER 600 PEOPLE BEFORE THE END OF THE YEAR, THEN WE HAVE  
16   THEM IN THE PIPELINE TO THE POINT WHERE WE'RE REALLY AT CLOSE  
17   TO NO VACANCIES. SO THEN, WHEN WE GET INTO THE MARCH PERIOD OF  
18   '08, WE'LL END UP BEING ABLE TO BRING PEOPLE IN ON A REGULAR  
19   REPLACEMENT BASIS. SO IT'S LOOKING EXTRAORDINARILY BRIGHT. AND  
20   WE OUTRECRUIT THE GREAT LOS ANGELES POLICE DEPARTMENT 2 TO 1.

21

22   **SUP. ANTONOVICH:** WE SUPPORT OUR OFFICERS BETTER, TOO. WHAT  
23   ABOUT THE JAIL CUSTODY ASSISTANCE? HOW ARE WE DOING ON THOSE?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SHERIFF LEE BACA:** THERE IS A VACANCY AND I'VE TRACKED THIS ON  
2   A WEEKLY BASIS. I BELIEVE IT'S AT THE 200 LEVEL. OUR ANSWER TO  
3   THAT IS WE HAVE A VERY AGGRESSIVE PROGRAM IN-- THE CURRENT  
4   VACANCIES ARE 260. WE HAVE A VERY AGGRESSIVE PROGRAM FOR WHAT  
5   I CALL THE UNINCORPORATED INCORPORATED COMMUNITIES THAT HAVE  
6   HIGH SCHOOL GRADUATES WHO, LIKE MYSELF, CANNOT AFFORD TO GO  
7   OFF TO COLLEGE OR UNIVERSITY. THEY HAVE TO WORK. AND THERE IS  
8   NO BETTER JOB THAN AN 18-YEAR-OLD JUST GOT THEIR HIGH SCHOOL  
9   DIPLOMA THAT NEEDS TO ESSENTIALLY LEAVE HOME AND GET OUT ON  
10   THEIR OWN OR STAY HOME, EITHER WAY, BUT THERE'S MANY YOUNG  
11   PEOPLE OF OUR DIVERSE POPULATION THAT, IF THEY KNEW THAT THEY  
12   COULD GET A JOB THAT PAYS WHAT THIS JOB PAYS, WITH THE  
13   BENEFITS THAT IT BRINGS, I CAN'T IMAGINE THAT ANYTHING OTHER  
14   THAN PLUSES WILL OCCUR. NOW, THIS NEW HIGH SCHOOL CLASS IS  
15   GOING TO GRADUATE IN ANOTHER MONTH, SO I'M GOING TO SEE IF MY  
16   PREDICTION COMES TRUE BUT, IF I CAN'T GET 250 KIDS OUT OF  
17   10,000 HIGH SCHOOL GRADUATES IN THE ENTIRE COUNTY OF LOS  
18   ANGELES, THEN I'M GOING TO HAVE TO CHANGE MY STRATEGY.

19  
20   **SUP. ANTONOVICH:** ONE OF THE-- AND I HAVE TO APPLAUD THE  
21   DEPARTMENT OF I.S.D. THEY HAVE A VERY PROACTIVE TRAINING  
22   INTERNSHIP EMPLOYMENT OPPORTUNITIES FOR FOSTER CHILDREN IN OUR  
23   COUNTY AND I'VE BEEN ABLE TO PARTICIPATE IN SOME OF THEIR  
24   PROGRAMS AND THEY HAVE BEEN ABLE TO PARTICIPATE IN SOME OF OUR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 JOB FAIRS WE DO FOR OUR FOSTER EMANCIPATED YOUTH. THAT'S  
2 ANOTHER AREA FOR POTENTIAL PEOPLE...

3

4 **SHERIFF LEE BACA:** I TOTALLY AGREE.

5

6 **SUP. ANTONOVICH:** ...BECAUSE OUR FOSTER CHILDREN FALL THROUGH  
7 THE CRACKS AND WE HAVE AN OPPORTUNITY TO HELP THEM WHEN  
8 THEY'RE EMANCIPATED AT 18. AND, WITH AN OPPORTUNITY, THEY'LL  
9 BE FUTURE SHERIFFS, SUPERVISORS, EDUCATORS, DOCTORS, NURSES  
10 AND CONSTRUCTIVE MEMBERS OF OUR SOCIETY. SO I THROW THAT OUT.  
11 THANK YOU VERY MUCH.

12

13 **SHERIFF LEE BACA:** THANK YOU.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ANY OTHER? MS. MOLINA?

16

17 **SUP. MOLINA:** I NEED TO ASK SOME CLARIFYING QUESTIONS ON A  
18 COUPLE OF THINGS. FIRST OF ALL, ON THE UNINCORPORATED PATROL  
19 AND ON THE SUMMER GANG PROGRAM, RIGHT NOW, WE HAVE 27 MILLION  
20 IN DESIGNATION THAT HAS NOT BEEN UTILIZED, IS THAT CORRECT?

21

22 **C.A.O. JANSSEN:** I THINK IT'S 23 BUT IT'S IN THE BALLPARK.

23

24 **SUP. MOLINA:** ALL RIGHT. AND HE'S TALKING ABOUT CREATING A  
25 SUMMER GANG SUPPRESSION PROGRAM.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** RIGHT.

3

4 **SUP. MOLINA:** AND YOU REQUESTED HOW MUCH FOR THAT?

5

6 **C.A.O. JANSSEN:** 2.7. THAT'S ITEM NUMBER 4 ON HIS LIST. AND  
7 IT'S SOMETHING THAT WE DID LAST YEAR, RIGHT. AND I WOULD THINK  
8 IT'S SOMETHING WE WANT TO DO AGAIN THIS YEAR.

9

10 **SUP. MOLINA:** SO IT COULD PROBABLY COME OUT OF THAT FUND THAT  
11 WAS FROM LAST YEAR...

12

13 **C.A.O. JANSSEN:** RIGHT.

14

15 **SUP. MOLINA:** ...CORRECT?

16

17 **C.A.O. JANSSEN:** RIGHT.

18

19 **SUP. MOLINA:** THAT'S STILL IN THAT DESIGNATION?

20

21 **C.A.O. JANSSEN:** YES, RIGHT. IT HAS TO BE MOVED. AND WE'RE  
22 COMING TO THE BOARD WITH A BUDGET ADJUSTMENT LETTER I THINK  
23 THE END OF MAY.

24

25 **SUP. MOLINA:** WILL YOU INCLUDE THAT?



**The Meeting Transcript of  
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1

2 **C.A.O. JANSSEN:** YES.

3

4 **SUP. MOLINA:** I SEE. SO WE DON'T HAVE TO PUT IN A MOTION FOR  
5 THAT? NOW, DO WE HAVE TO DEFINE PLAN? IS THAT A DEFINED PLAN  
6 AS YET?

7

8 **SHERIFF LEE BACA:** YES, THERE IS A PLAN IN THE BOOK.

9

10 **C.A.O. JANSSEN:** IT SHOULD BE ITEM NUMBER 4.

11

12 **SHERIFF LEE BACA:** CHECK YOUR TAB 4. AND THERE'S SEVERAL  
13 PARAGRAPHS OF EXPLANATION, INCLUDING THE DATES WHERE THIS  
14 WILL...

15

16 **SUP. MOLINA:** GOOD. WE HAVE THAT. THE OTHER PART OF IT THAT,  
17 I'M TRYING TO UNDERSTAND, ON SOME OF THE ISSUES THAT THE  
18 A.C.L.U. IS RAISING BUT LET ME CONFINE IT TO A DIFFERENT PART.  
19 SHE SEEMED TO BE GOING IN A DIFFERENT DIRECTION. IT SEEMS AS  
20 THOUGH, FROM THE LITTLE BIT THAT I'VE READ ON THIS, THAT THERE  
21 IS A WHOLE SERIES OF FOLKS THAT ARE NOT BEING ARRAIGNED WITHIN  
22 A EFFECTIVE TIMEFRAME. NOW, THAT DOESN'T SEEM TO BE-- I DON'T  
23 KNOW IF THAT'S TOTALLY OR EVEN IS A SHERIFF PROBLEM BUT IT  
24 BECOMES A SHERIFF PROBLEM BECAUSE YOU'RE HOLDING ALL THESE  
25 FOLKS. IT WOULD SEEM TO ME THAT THE MORE PEOPLE YOU COULD GET



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1   ARRAIGNED AND HOPEFULLY SET BAIL FOR AND THAT HOPEFULLY SOME  
2   OF THESE PEOPLE CAN BAIL THEMSELVES OUT, WE WOULD NOT BE  
3   HOLDING. AND I WOULD LIKE TO SEE SOME KIND OF A MANAGEMENT  
4   PLAN THAT COULD GET US THERE. AND I DON'T MEAN THE WHOLE ISSUE  
5   WITH THE A.C.L.U. ON THEIR PART. I'M JUST TALKING ABOUT THE  
6   SIMPLICITY THAT, IF SOMEBODY COULD BE ARRAIGNED WITHIN A DAY,  
7   WITHIN THE TWO-DAY TIMEFRAME AS COMPARED TO THREE, FOUR OR  
8   FIVE DAYS POTENTIALLY, IF IT COULD BE CONSOLIDATED, LIKE, I  
9   MEAN, I DON'T KNOW IF ALL THE FILINGS HAPPEN ON THE SAME DAY  
10   BUT, IF HE GETS PICKED UP FOR POSSESSION AND THEN LATER ON  
11   THERE'S OTHER OUTSTANDING WARRANTS, IT'S MY UNDERSTANDING HE  
12   HAS TO-- YOU'LL HAVE TO MAKE ARRANGEMENTS FOR HIM TO GO TO  
13   THIS COURT AND THEN GO OVER TO THIS COURT AND GO TO THAT  
14   COURT. ISN'T THERE SOME WAY TO CONSOLIDATE-- I MEAN, IF WE'RE  
15   GOING TO SPEND ANY MONEY ON A STUDY, I'D RATHER FIGURE OUT HOW  
16   TO MANAGE THE FRONT END BECAUSE THIS IS WHERE WE SEEM TO GET A  
17   REAL BOTTLENECK OF PEOPLE AND SOMETIMES PEOPLE THAT SHOULDN'T  
18   NECESSARILY BE THERE BUT MAYBE NEED TO BE THERE OR IF THEY'RE  
19   GOING TO BE GIVEN SOME SUPERVISED MECHANISM, MAYBE THAT'S THE  
20   PLACE TO DO IT. AND I'M WONDERING, IS THERE SOMETHING THAT  
21   NEEDS TO BE WORKED OUT WITH THE COURTS? I MEAN, WE'VE HEARD OF  
22   VIDEO CONFERENCING FOR ARRAIGNMENT. I DON'T KNOW HOW THAT  
23   WORKS OR WHY THAT CAN'T BE DONE MORE OFTEN OR IF THERE COULD  
24   BE SOME KIND OF A MECHANISM OR WHY THIS IS. I MEAN, I  
25   UNDERSTAND THAT SOMETIMES YOU GOT TO MAKE ARRANGEMENTS FOR A





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1 GUY TO GET ON A BUS TO GO TO THREE DIFFERENT COURTS IN FOUR  
2 DIFFERENT DAYS AND THAT'S QUITE A COORDINATION ISSUE. WHEREAS,  
3 IF WE COULD GET IT ALL CONSOLIDATED AND MAYBE WORK WITH THE  
4 COURTS TO MAKE THAT HAPPEN, I'M SURE THE JUDGES WOULD PROBABLY  
5 WELCOME IT AS MUCH AS ANYONE ELSE. HAVE YOU LOOKED AT THAT? IS  
6 THAT AN ISSUE? NOT AN ISSUE?

7

8 **SHERIFF LEE BACA:** I THINK WHAT'S INTERESTING AND WE'VE GOT THE  
9 GREATEST D.A. IN AMERICA HERE AND WHAT THE LADY MISSPOKE IS  
10 THAT INMATES WHO ARE IN CUSTODY WITH BAIL THAT IS SUBSTANTIAL  
11 CAN MAKE BAIL AND POST BAIL ANY TIME THEY CHOOSE TO IF THEY  
12 CAN AFFORD TO DO SO. NOW SHE'S NOT TALKING ABOUT THE AVERAGE  
13 DRUNK DRIVER BECAUSE WE DON'T EVEN HOLD THESE PEOPLE. SHE'S  
14 TALKING ABOUT DRUG CARTEL DEALERS. SHE'S TALKING ABOUT  
15 MURDERERS. SHE'S TALKING ABOUT THREE STRIKERS. SHE'S TALKING  
16 ABOUT SOME HEAVYWEIGHT PEOPLE. WE BASICALLY HAVE TAKEN THE  
17 WORST OF THE WORST AND CROWDED UP OUR JAIL WITH THEM NOW...

18

19 **SUP. MOLINA:** BUT SOME OF THEM ARE, YOU KNOW, WARRANT VIOLATORS

20

21 **SHERIFF LEE BACA:** PARDON ME?

22

23 **SUP. MOLINA:** SOME PEOPLE ARE WARRANT VIOLATORS. THEY HAVEN'T  
24 PAID THEIR TICKETS.

25



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The Los Angeles County Board of Supervisors**

1   **SHERIFF LEE BACA:** WELL, I THINK YOU MAKE A GOOD POINT IN THAT  
2   RESPECT. I'M WILLING TO STUDY THAT ASPECT OF IT.

3

4   **SUP. MOLINA:** I'M NOT ASKING YOU TO TAKE A HARDCORE CRIMINAL. I  
5   MEAN, AGAIN, PROCESSING IS PROCESSING BUT EVEN THEN I GUESS  
6   YOU STILL TRY AND HONOR THE LAW, THE TWO-DAY LAW. AS TO  
7   WHETHER THEY MAKE BAIL OR NOT, IT'S UP TO A JUDGE TO MAKE THAT  
8   DETERMINATION, CORRECT? BUT I AM CONCERNED THAT, IF YOU HAVE  
9   PEOPLE COMING INTO OUR SYSTEM THAT, YOU KNOW, HAVE BEEN CAUGHT  
10   FOR WARRANTS OR, YOU KNOW, SUSPICION OF DRIVING, YOU KNOW, A  
11   STOLEN VEHICLE AND HE DOESN'T HAVE ANY PRIORS, I MEAN AT WHAT  
12   POINT IN TIME-- BECAUSE IT'S ALSO CREATING A BACKLOG FOR YOU  
13   BECAUSE YOUR PROCESSING PART ISN'T JUST BY GIVING THEM A  
14   NUMBER. YOU'VE GOT A WHOLE SERIES OF RESPONSIBILITIES. AND  
15   THEN, WHEN YOU END UP WITH SOMEBODY WHO HAS MEDICAL NEEDS OR  
16   "SPECIAL" NEEDS, THEN YOU HAVE A WHOLE SERIES OF EXTENUATING  
17   CIRCUMSTANCES OF HOW YOU'RE GOING TO TREAT THAT INDIVIDUAL. SO  
18   ISN'T THERE, ON THE FRONT END, TO FRONT LOAD SOMETHING, TO GET  
19   SOME WAY THAT YOU WOULD HANDLE THESE PEOPLE IN A DIFFERENT  
20   FASHION? IT JUST SEEMS LIKE THEY'RE ALL BEING THROWN IN THE  
21   TANK TOGETHER AND YOU ALL GET A NUMBER AND YOU ALL STAND IN  
22   LINE. I DON'T KNOW HOW IT WORKS BUT YOU ALL STAND IN LINE AND  
23   YOU GET PROCESSED WHEN YOU GET PROCESSED. AND THAT'S, I GUESS--  
24   - AND IN THE MEANTIME, YOU GOT TO FEED THEM, YOU KNOW, YOU GOT  
25   TO-- THEY GOT TO TAKE SHOWERS, THEY'VE GOT TO, YOU KNOW,



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1 SLEEP. SO THESE ARE ALL ACCOMMODATION RESPONSIBILITIES THAT  
2 ARE REALLY HEAVY DUTY AS FAR AS RESPONSIBILITY. SO IT WOULD  
3 SEEM TO ME THAT, IF WE WANTED TO DO SOME KIND OF A STUDY, IT  
4 WOULD BE MORE OF A, "HOW DO YOU MANAGE OR HOW DO YOU CLASSIFY  
5 OR HOW CAN YOU GROUP THESE PEOPLE DIFFERENTLY?" I KNOW THAT  
6 PROBABLY THE LAW ENFORCEMENT THING IS TO, YOU KNOW, "THEY'RE  
7 GUILTY, MAN, SO WE GOT TO INCARCERATE THEM." SO I UNDERSTAND  
8 THAT SORT OF THING BUT ISN'T THERE SOME WAY TO FIGURE IT OUT?  
9 PARTICULARLY THIS THING THAT I HEAR ABOUT WHERE YOU'VE GOT TO  
10 GO TO THREE DIFFERENT COURTS. I MEAN, WHY HAVE THAT NIGHTMARE  
11 WHEN YOU CAN CONSOLIDATE IT ALL TOGETHER AND MAYBE HAVE ONE  
12 JUDGE DEAL WITH IT? I'M SURE THE OTHER JUDGES PROBABLY  
13 WOULDN'T MIND. IT WOULD LIGHTEN UP THEIR CASELOAD, AS WELL.

14

15 **SHERIFF LEE BACA:** NO QUESTION. I'D BE HAPPY TO STUDY IT AND  
16 LET ME SEE WHAT I CAN DO. I'VE LISTENED TO THE LADY, AS WELL.  
17 SHE'S AN INTERESTING SCHOLAR. AT THE SAME TIME, THE REALITIES  
18 ARE MORE OUTSIDE OF MY CONTROL THAN INSIDE MY CONTROL.

19

20 **SUP. MOLINA:** ABSOLUTELY. I APPRECIATE THAT.

21

22 **SHERIFF LEE BACA:** BUT I DEFINITELY WOULD LIKE TO STUDY IT  
23 MORE.

24



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The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** BUT I'M NOT TALKING ABOUT THE LEVEL SHE WAS  
2   TALKING ABOUT NECESSARILY ABOUT HOW YOU HOUSE THEM. MY  
3   INTEREST IS THE TWO-DAY PERIOD THAT, BY LAW, THEY SHOULD BE  
4   ARRAIGNED. AND SO CONSEQUENTLY IT GIVES YOU AN OPPORTUNITY TO  
5   DO A VERY QUICK-- BUT IF, IN FACT, YOU KNOW, WELL, THEY GOT TO  
6   GO TO THE COMPTON COURT, THEY GOT TO GO TO THE EAST L.A.  
7   COURT, AND THEY GOT WARRANTS OUT IN, YOU KNOW, SOMEWHERE ELSE,  
8   I'M WONDERING HOW YOU COULD MAKE THAT WORK SO THAT YOU DON'T  
9   HAVE-- BECAUSE THAT'S THE ONEROUS PART FOR OUR JAILS, WHERE  
10   THEY SLEEP, HOW WE FEED THEM, DO THEY NEED MEDICATION? DO THEY  
11   NEED MENTAL HEALTH EVALUATION? THE KINDS OF THINGS THAT WE'RE  
12   VERY FRANKLY NOT THAT HOT ON YET. WE'RE GETTING THERE BUT  
13   WE'RE NOT THERE YET. SO THE QUICKER WE CAN MOVE THEM OUT OF  
14   THE SYSTEM, IT WOULD BE BEST. NOW, GRANTED, I DON'T WANT A  
15   GANGSTER THAT'S JUST GOING TO GO BACK AND CONTINUE TO, YOU  
16   KNOW, TO CREATE ALL KINDS OF PROBLEMS BACK IN THE NEIGHBORHOOD  
17   OF THE COMMUNITY OR GO BACK AND TAKE REVENGE ON SOME OTHER  
18   GANG MEMBER. I DON'T WANT THAT. I THINK YOU KNOW FROM-- BUT  
19   THERE ARE SOME FOLKS IN SOME OF THE STUFF THAT I READ THAT I  
20   AM TROUBLED ABOUT HOW LONG THEY SAT IN OUR SYSTEM AND IT  
21   CONCERNS ME. I MEAN, THEY MAY NOT BE THE LIGHTWEIGHTS THAT  
22   THEY CLAIM THAT THEY ARE IN THEIR DISCUSSION TO US BUT IT JUST  
23   SEEMS IS THAT DOES NEED MANAGEMENT AND THAT'S THE PART I'M  
24   TALKING ABOUT. NOT AFTER THAT. IF THE JUDGE SAYS, NO, YOU  
25   KNOW, THE BAIL IS, YOU KNOW, 2-1/2 MILLION AND THESE GUYS ARE



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1   HARDCORE GUYS AND, YOU KNOW, THEIR FAMILY CAN'T AFFORD IT,  
2   THEY'RE GOING TO HAVE TO SIT IN JAIL. I UNDERSTAND THAT.  
3   THAT'S WHY THE JUDGE MADE IT SO HIGH SO THAT YOU COULDN'T GET  
4   AN EASY JAIL CARD OUT OF THE PLACE. I UNDERSTAND THAT. BUT I'M  
5   TALKING ABOUT THOSE THAT ARE PREARRAIGNMENT.

6

7   **SHERIFF LEE BACA:** THANK YOU. YES, I CAN DO THAT.

8

9   **SUP. MOLINA:** SO IF WE PUT MONEY IN TO DO THAT, BECAUSE THAT'S  
10   WHERE I'M GOING-- HUH?

11

12   **C.A.O. JANSSEN:** TO DO WHAT?

13

14   **SUP. MOLINA:** WELL, YOU WEREN'T LISTENING. SEE? ALL THAT TIME I  
15   SPENT...

16

17   **C.A.O. JANSSEN:** MONEY TO DO THE STUDY OR MONEY TO FIX THE  
18   PROBLEM?

19

20   **SUP. MOLINA:** WELL, FIX THE PROBLEM. BUT WE DON'T KNOW UNTIL WE  
21   STUDY IT.

22

23   **C.A.O. JANSSEN:** WELL, I DON'T THINK WE NEED MONEY TO STUDY IT.

24

25   **SUP. MOLINA:** REALLY, WHY?



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1

2 **C.A.O. JANSSEN:** BECAUSE I THINK THAT'S PART OF OUR  
3 RESPONSIBILITY. AND, FRANKLY, PART OF THE NEW ORGANIZATIONAL  
4 STRUCTURE IS-- I WILL TAKE THE RESPONSIBILITY FOR WORKING WITH  
5 THE JUSTICE SYSTEM BECAUSE THIS IS A SYSTEM ISSUE, IT'S NOT A  
6 SHERIFF'S ISSUE, AND TAKE A LOOK AT IT AND WE MAY HAVE TO HIRE  
7 SOMEBODY BUT...

8

9 **SUP. MOLINA:** SO YOU'RE SAYING, LIKE, WORKING WITH THE COURTS  
10 TO CONSOLIDATE SOME OF THESE...?

11

12 **C.A.O. JANSSEN:** WE WORK WITH THE COURTS, THE D.A. AND THE  
13 SHERIFF AND PUBLIC DEFENDER TO FIGURE OUT WHAT THE PROBLEM IS,  
14 WHAT'S GOING ON, AND THEN WHAT THE SOLUTIONS ARE.

15

16 **SUP. MOLINA:** HOW LONG DO YOU THINK THAT WOULD TAKE?

17

18 **C.A.O. JANSSEN:** ABOUT THREE YEARS. [ LAUGHTER ]

19

20 **SUP. MOLINA:** THANK YOU VERY MUCH. SEE, BUT IF I HIRED A  
21 CONSULTANT, DAVID, I MIGHT GET IT DONE IN 60 DAYS.

22

23 **C.A.O. JANSSEN:** NO, AND WE MAY WANT TO DO THAT, SUPERVISOR,  
24 I'M JUST SAYING IS THAT'S A SYSTEMS ISSUE AND WE WILL TAKE A  
25 LOOK AT IT RIGHT AWAY AND IF WE NEED...



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1

2 **SUP. MOLINA:** WELL, BUT WAIT A MINUTE. I UNDERSTAND YOU'RE  
3 GOING TO BUT WHAT I'M SAYING, IF IT IS SOMETHING THAT COULD  
4 ALLEVIATE THE NUMBER OF PEOPLE WE DETAIN, WHY DOESN'T IT,  
5 LIKE, JUMP WAY OUT IN FRONT AND SAY...

6

7 **C.A.O. JANSSEN:** LET ME ASK D.A. I MEAN, THE D.A. PROBABLY  
8 KNOWS A LOT MORE THAN THE SHERIFF ABOUT WHETHER WE'RE OVER  
9 HOLDING...

10

11 **SUP. BURKE:** YOU KNOW, I THINK SO BECAUSE YOU HAVE ARRAIGNMENT  
12 COURT...

13

14 **SUP. MOLINA:** I DON'T KNOW BUT...

15

16 **C.A.O. JANSSEN:** YOU HAVE AN-- WELL, YOU...

17

18 **SUP. BURKE:** YOU HAVE AN ARRAIGNMENT COURT. IN EVERY COURT,  
19 THEY HAVE ARRAIGNMENTS...

20

21 **C.A.O. JANSSEN:** YOU CAN ONLY HOLD SOMEBODY...

22

23 **SUP. BURKE:** ...ALL THROUGH BUT YOU HAVE A RIGHT TO WAIVE IT.  
24 AND SO, IF YOU DON'T HAVE AN ATTORNEY YET, YOU HAVE A RIGHT TO  
25 WAIVE YOUR ARRAIGNMENT AT THAT TIME, THE TIME FOR ARRAIGNMENT.





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1 SO IT CAN GO OVER UNTIL THEY GET YOU A PUBLIC DEFENDER OR  
2 WHATEVER IT IS. AND THE D.A. CAN EXPLAIN THIS.

3

4 **SUP. MOLINA:** ALL RIGHT. BUT I GUESS THAT'S THE QUESTION I'M  
5 ASKING. IF IT TAKES THAT KIND OF EFFORT, IT WOULD SEEM TO ME  
6 THAT IT IS BEST TO DO IT UP FRONT THAN TO JUST LEAVE IT AT THE  
7 DOORSTEP OF THE SHERIFF TO SAY OKAY, YOU FEED THEM, YOU HOUSE  
8 THEM, YOU FIND A PLACE FOR THEM TO SLEEP UNTIL WE'RE READY AND  
9 WE'LL LET YOU KNOW WHEN HE'S READY. AND SO IT IS A SYSTEMS  
10 PROBLEM BUT IT SHOULDN'T TAKE THREE YEARS IF THERE'S A  
11 POSSIBILITY THAT WE COULD KEEP-- LET'S SAY WE KEPT, YOU KNOW,  
12 10 PEOPLE OUT EVERY DAY. THAT MIGHT HELP, RIGHT?

13

14 **SHERIFF LEE BACA:** YOUR THEORY IS ESSENTIALLY CORRECT. THE  
15 REDUCTION OF UNNECESSARY INMATE POPULATION CAN OCCUR IN GROUPS  
16 OF 100, 200, 300. IT'S WORTH THE EFFORT. I THINK THE PUBLIC  
17 DEFENDER HAS MORE INSIGHT ON THIS WHOLE THING THAN PROBABLY  
18 ANY OF US IN THE ROOM BECAUSE INMATES HAVE EITHER A LAWYER  
19 THEY CAN PURCHASE OR A LAWYER THAT WILL BE GIVEN TO THEM,  
20 EITHER WAY. AND WE HAVE AN ALTERNATE PUBLIC DEFENDER'S OFFICE  
21 AND I MEET WITH THEM ON A MONTHLY BASIS AND THE D.A. IS WITH  
22 ME ON THESE MEETINGS AND SO WE REALLY CAN TAKE THIS ON, FRAME  
23 WHAT IT MEANS, GIVE IT BACK TO MR. JANSSEN AND THEN WE'RE OFF  
24 AND RUNNING.

25



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1   **SUP. KNABE:** WELL, THEN, ALSO, THIS HAS TO BE 159, THE ROMERO  
2   BILL SHOULD HELP, AS WELL, TOO, IF THAT CONTINUES TO MOVE  
3   FORWARD ON THE ELECTRONIC MONITORING. THAT NEEDS TO BE THROWN  
4   INTO THE MIX AS WELL, TOO. 959, EXCUSE ME.

5

6   **SUP. MOLINA:** WELL, I DO HOPE, THOUGH, DAVID, THAT YOU DO LOOK  
7   AT IT. I'M HAPPY TO HEAR IT FROM THE D.A. BUT IT WOULD JUST  
8   SEEM TO ME IF WE WENT TO THE COURTS AND HAVE OTHER PEOPLE LOOK  
9   AT IT, BECAUSE LEAVING IT IN THE HANDS OF THE SHERIFF IS  
10   CREATING AN OVERCROWDING IN THE INMATE RECEPTION CENTER.  
11   EVENTUALLY, THEY'VE GOT TO FIND A BED AND PLACEMENT FOR THEM.  
12   THEY PROBABLY STILL HAVE TO MOVE THEM AROUND. BUT IT WOULD  
13   SEEM WORTHWHILE THAT, IF THERE'S SOMETHING WE CAN DO UP FRONT  
14   TO ELIMINATE PEOPLE THAT DON'T HAVE TO STAY THERE-- I MEAN,  
15   THEY'RE GOING TO HAVE TO STAY THEIR DAY OR TWO OR WHATEVER,  
16   BUT WHEN THEY'RE THERE FOUR OR FIVE DAYS, AND THAT CAN HAPPEN,  
17   I GUESS, SOMETIMES, BECAUSE THEY HAVE TO GO TO TWO OR THREE  
18   COURTROOMS BECAUSE THEY GOT WARRANTS OUT OR OTHER KINDS OF  
19   ISSUES, SO COULDN'T WE DO THIS? COULDN'T WE LOOK AT IT EVEN  
20   BEFORE THE BUDGET?

21

22   **C.A.O. JANSSEN:** YES.

23

24   **SUP. MOLINA:** AND YOU'LL GET BACK TO US. SO THIS IS WHY WE DO  
25   THESE BUDGET HEARINGS, RIGHT? TO RAISE THESE ISSUES AND...



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1

2 **C.A.O. JANSSEN:** THAT'S ABSOLUTELY RIGHT.

3

4 **SUP. MOLINA:** AND THAT YOU GET US A RESPONSE.

5

6 **C.A.O. JANSSEN:** THAT'S CORRECT.

7

8 **SHERIFF LEE BACA:** THINKING OUTSIDE THE BOX.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE, DID YOU HAVE ANYTHING  
11 ELSE? LET ME JUST ASK A SIMPLE QUESTION. ARE THESE REQUESTS  
12 THAT YOU'VE MADE IN PRIORITY ORDER?

13

14 **SHERIFF LEE BACA:** YES, THEY ARE. AND I SAY THIS FROM THE  
15 CONTEXT OF FLEXIBILITY. INTERPRETATION HAS TO BE THAT, ONE, WE  
16 UNDERSTAND THAT THE UNINCORPORATED AREA OF PATROL, TO ME, IS A  
17 VERY, VERY HIGH PRIORITY.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M NOT-- THAT WASN'T WHAT-- I  
20 JUST WANT TO UNDERSTAND THAT, WHEN I LOOK AT THIS, IF THERE  
21 WAS ONLY SO MUCH AVAILABLE, IF THERE IS ANY AVAILABLE, ARE  
22 MEDICAL SERVICES, WHICH IS YOUR ITEM NUMBER 1, MORE IMPORTANT  
23 THAN PSYCHOLOGICAL SERVICES, WHICH IS YOUR ITEM NUMBER 5?

24

25 **SHERIFF LEE BACA:** CORRECT.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S CORRECT? AND SO YOUR NUMBER  
3 ONE PRIORITY THAT WAS NOT FUNDED BY THE C.A.O. IS THE MEDICAL  
4 SERVICES?

5

6 **SHERIFF LEE BACA:** CORRECT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** JUST FOR THE RECORD, WHAT IS YOUR  
9 PROPOSED BUDGET IN TERMS OF INCREASE FROM LAST YEAR'S BUDGET  
10 FOR THE SHERIFF'S DEPARTMENT?

11

12 **C.A.O. JANSSEN:** THE INCREASE IS 150 MILLION. \$150 MILLION. 435  
13 STAFF. 1.13 BILLION.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** 1.3 BILLION?

16

17 **C.A.O. JANSSEN:** \$150 MILLION INCREASE, TOTAL BUDGET 1 POINT--  
18 WELL, THAT'S JUST THE NET, YEAH, 1.1 BILLION.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** 1.1 BILLION IS WHAT? IS THE TOTAL  
21 BUDGET OF THE SHERIFF'S DEPARTMENT? I THINK IT'S MORE THAN  
22 THAT.

23

24 **C.A.O. JANSSEN:** THAT'S THE NET COUNTY COST.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, WHAT IS THE TOTAL BUDGET OF  
2    THE SHERIFF'S DEPARTMENT?

3

4    **C.A.O. JANSSEN:** THE TOTAL BUDGE OF THE SHERIFF \$2.3 BILLION.

5

6    **SUP. YAROSLAVSKY, CHAIRMAN:** \$2.3 BILLION. SO THE BUDGET-- SO  
7    WHEN YOU SAY THE BUDGET'S GONE UP 150 MILLION, IS THAT NET  
8    COUNTY COST INCREASE OR IS THAT TOTAL INCREASE?

9

10   **C.A.O. JANSSEN:** THAT'S NET COUNTY COST. THE TOTAL INCREASE IS  
11   \$179.8 MILLION.

12

13   **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. AND YOU SAID THAT THE NET  
14   COUNTY COST IS 1.1 BILLION IN THE BUDGET AND YOU'VE INCREASED  
15   IT BY 150 MILLION?

16

17   **C.A.O. JANSSEN:** CORRECT.

18

19   **SUP. YAROSLAVSKY, CHAIRMAN:** AM I CORRECT THAT THAT'S AN  
20   INCREASE OF WELL OVER 10 PERCENT, ISN'T IT?

21

22   **C.A.O. JANSSEN:** IT'S APPROXIMATELY.

23

24   **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, MAYBE CLOSER TO 13 PERCENT.  
25   1.1 BILLION AND 10 PERCENT WOULD BE 110 MILLION. THIS IS 150.



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1

2 **C.A.O. JANSSEN:** RIGHT.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** HOW MUCH OF THAT IS AS A RESULT OF  
5 COMPENSATION PACKAGE? AND HOW MUCH IS IN OTHER GROWTH IN  
6 COSTS, LIKE GASOLINE?

7

8 **C.A.O. JANSSEN:** MOST OF IT IS COMPENSATION. DID YOU BREAK THIS  
9 OUT, PAUL? >PAUL: YEAH. IT'S DOWN BELOW THE LINE, ABOVE THE  
10 LINE.

11

12 **C.A.O. JANSSEN:** SO 65 MILLION PROGRAM, 85 MILLION  
13 COMPENSATION.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** SO PROGRAM MEANS WHAT?

16

17 **C.A.O. JANSSEN:** PROGRAM, UNINCORPORATED AREA OF PATROL, \$17  
18 MILLION.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** NEW STUFF.

21

22 **C.A.O. JANSSEN:** YEAH, ALL NEW STUFF. \$65 MILLION WORTH OF NEW  
23 FUNDING FOR PROGRAMS UNRELATED TO PAYING FOR SALARIES AND  
24 BENEFITS.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT'S ALSO NET COUNTY COST,  
2    CORRECT? ALMOST ALL OF IT IF NOT ALL OF IT?

3

4    **C.A.O. JANSSEN:** YES.

5

6    **SUP. YAROSLAVSKY, CHAIRMAN:** SO YOU'VE GONE UP 13 OR SO PERCENT  
7    OVER THE NET COUNTY COST INCREASES BUDGET, NET COUNTY COST  
8    BUDGET BY ABOUT THAT MUCH, 150 MILLION. 1.1 BILLION IS THE  
9    PROPOSED BUDGET'S NET COUNTY COST?

10

11   **C.A.O. JANSSEN:** CORRECT.

12

13   **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT WAS LAST YEAR'S?

14

15   **C.A.O. JANSSEN:** 1 POINT 1-- EXCUSE ME.

16

17   **SUP. YAROSLAVSKY, CHAIRMAN:** ABOUT THE SAME?

18

19   **C.A.O. JANSSEN:** 963 IS THE CURRENT YEAR NET COUNTY COST. 963  
20   MILLION. YOU ADD 150 MILLION TO IT AND YOU GET 1.13.

21

22   **SUP. YAROSLAVSKY, CHAIRMAN:** SO THAT MAKES THE INCREASE, 150  
23   MILLION INCREASE IN NET COUNTY COST MUCH BIGGER. IT MAKES IT  
24   ABOUT 17, 18 PERCENT?

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **C.A.O. JANSSEN:** RIGHT.

2

3    **SUP. YAROSLAVSKY, CHAIRMAN:** 17 OR 18 PERCENT, OF WHICH A  
4    LITTLE LESS THAN HALF, MAYBE 40 SOME ODD PERCENT IS IN NEW  
5    PROGRAMS.

6

7    **C.A.O. JANSSEN:** RIGHT.

8

9    **SUP. YAROSLAVSKY, CHAIRMAN:** SO 7 OR 8 PERCENT, WHATEVER 65 IS  
10    OF 963, ON TOP OF THE 963, WOULD BE IN NEW PROGRAMS. AND THIS  
11    REQUEST, JUST TO PUT IT IN SOME PERSPECTIVE, I ADDED UP,  
12    WITHOUT A CALCULATOR BUT IT LOOKS LIKE IT'S ABOUT \$150  
13    MILLION.

14

15    **SHERIFF LEE BACA:** RIGHT. EXACTLY.

16

17    **SUP. KNABE:** BUT THE INCREASES ARE SIMILAR TO WHAT WE'VE DONE  
18    IN D.C.F.S. AS FAR AS A PERCENTAGE INCREASE.

19

20    **SUP. YAROSLAVSKY, CHAIRMAN:** WHICH INCREASE? THIS OR HIS  
21    PROPOSAL?

22

23    **C.A.O. JANSSEN:** D.C.F.S.?

24

25    **SUP. KNABE:** I MEAN, EQUAL TO WHAT WE'VE INCREASED PUBLIC...



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The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** IN NET COUNTY COST? PROBABLY NOT NET COUNTY  
3 COST...

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T THINK SO. I DON'T THINK  
6 THERE'S ANY DEPARTMENT THAT'S HAD A NET COUNTY COST-- WELL,  
7 IT'S NOT A FAIR COMPARISON BECAUSE MOST-- THE HUMAN SERVICE  
8 DEPARTMENTS DON'T HAVE NET COUNTY COSTS FOR THE MOST PART BUT,  
9 OF THE PUBLIC SAFETY AGENCIES AND THE NET COUNTY COST  
10 AGENCIES, I JUST WANTED TO GET THAT ON THE RECORD.

11

12 **C.A.O. JANSSEN:** I THINK THE POINT THAT'S WORTH MENTIONING IS,  
13 OF THE \$5.8 BILLION OF LOCAL DOLLARS, THAT'S HOW MUCH MONEY WE  
14 RAISE LOCALLY, 40 PERCENT OF THAT GOES TO PUBLIC SAFETY. SO,  
15 YES, THE NEEDS ARE SIGNIFICANT. THE PROBLEMS ARE SIGNIFICANT  
16 BUT YOU CAN'T OVERLOOK THE FACT THAT 40 PERCENT OF EVERY LOCAL  
17 DOLLAR GOES TO PUBLIC SAFETY BASED ON YOUR BOARD'S DECISION.  
18 SO, YEAH, THERE'S MORE THAT CAN BE DONE BUT DON'T LEAD PEOPLE  
19 TO BELIEVE THAT YOU'RE NOT PUTTING ANY MONEY INTO PUBLIC  
20 SAFETY.

21

22 **SUP. ANTONOVICH:** NOBODY'S SAYING WE'RE NOT PUTTING MONEY INTO  
23 PUBLIC SAFETY.

24



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1   **C.A.O. JANSSEN:** WELL, BUT THAT'S ALL PEOPLE HEAR IS YOU'RE NOT  
2   FUNDING...

3

4   **SUP. ANTONOVICH:** PEOPLE ARE SAYING-- THE MONEY SHOULD GO TO  
5   THE NEED. THERE ARE KILLINGS GOING ON WEEKLY. THERE IS A NEED  
6   TO ENSURE THAT STREETS ARE SAFE. THERE IS A NEED TO KEEP  
7   PEOPLE IN THE JAIL, NOT RELEASE THEM OUT EARLY. THAT IS A NEED  
8   AND WE HAVE TO PRIORITIZE OUR NEED. IF IT MEANS 60 PERCENT OR  
9   70 PERCENT, IF THAT IS THE NEED, OTHERWISE, WE'RE GOING TO END  
10   UP IN COURT. WE'RE GOING TO END UP IN ALL KINDS OF LITIGATION.  
11   UNSAFE STREETS. PEOPLE ARE GOING TO BE LEAVING COMMUNITIES.  
12   THERE'S A GREAT EXODUS OF PEOPLE LEAVING INNER CITIES AND  
13   GOING TO THE OUTER AREAS BECAUSE IT'S SAFER. WE HAVE A CRIME  
14   PROBLEM. WE HAVE A GANG PROBLEM AND WE HAVE TO ADDRESS THAT  
15   PROBLEM. WE HAVE A POPULATION GROWTH PROBLEM AND WE HAVE TO  
16   REPRIORITIZE OUR FUNDING, PERIOD. THAT'S OUR RESPONSIBILITY.

17

18   **C.A.O. JANSSEN:** AND YOU'RE SPENDING BILLIONS OF DOLLARS DOING  
19   THAT.

20

21   **SUP. YAROSLAVSKY, CHAIRMAN:** I DIDN'T-- I JUST-- I'M GOING TO  
22   SAY IT AGAIN. I THINK THE POINT-- AND I WASN'T REALLY  
23   RESPONDING TO MR. ANTONOVICH'S REMARKS OF EARLIER. I JUST  
24   THINK IT'S IMPORTANT THAT WE ALL JUST UNDERSTAND-- I WAS  
25   REALLY REACTING TO THIS AS MUCH AS I WAS TO ANYTHING. IT WAS



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1 MORE THAN ANYTHING ELSE. AND ALL OF THESE THINGS ARE GOOD  
2 THINGS. I MEAN, IT'S...

3

4 **SHERIFF LEE BACA:** THAT'S AN IMPORTANT THING TO SAY.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** I MEAN, I-- THAT'S WHAT I WANTED  
7 TO KNOW HOW YOU PRIORITIZE IT BECAUSE, IF THAT'S YOUR  
8 PRIORITY, THEN I-- ARE YOU ALL RIGHT? THEN I DON'T HAVE TO  
9 WORRY ABOUT IT. BUT IF IT WAS A JUMBLE OF THINGS THAT WEREN'T  
10 PRIORITIZED, THEN I'D HAVE A HARD TIME BECAUSE SOME OF THESE  
11 THINGS-- THEY'RE ALL IMPORTANT THINGS. BUT HAVING SAID THAT, I  
12 JUST WANT TO BE SURE THAT, IF NOBODY ELSE FINDS IT  
13 INTERESTING, I KNOW MY CONSTITUENTS FIND IT INTERESTING,  
14 BECAUSE I GET THIS QUESTION, BELIEVE IT OR NOT, FROM TIME TO  
15 TIME. HOW MUCH WAS IT LAST YEAR? HOW MUCH IS IT THIS YEAR?  
16 WHAT'S THE TREND LINE? WHAT ARE YOU GUYS DOING? WHAT ARE YOU  
17 DOING ABOUT CRIME? WHAT ARE YOU DOING ABOUT CHILD ABUSE? WHAT  
18 ARE YOU DOING ABOUT CONDITIONS IN YOUR PROBATION CAMPS? I'VE  
19 GOT CONSTITUENTS WHO SPEND ALL THEIR WAKING HOURS JUST ON  
20 THAT. WE ALL DO. SO YOU WANT TO KNOW, IN THE CONTEXT OF  
21 EVERYTHING ELSE, THE 40 PERCENT FIGURE FOR PUBLIC SAFETY IS  
22 SIGNIFICANT AND I THINK IT DOES REFLECT THE PRIORITY. IT'S A  
23 SINGLE, OF ALL THE POLICY AREAS, IT IS THE SINGLE BIGGEST  
24 CHUNK OF OUR CONTROLLABLE FUNDS GOES INTO PUBLIC SAFETY, AS IT  
25 SHOULD. IT'S OUR NUMBER ONE PRIORITY. THE SECOND THING IS HOW



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1 ARE WE DOING BY THE SHERIFF THIS YEAR? AND WHEN YOU START WITH  
2 A BASE ON NET COUNTY COST, WHICH IS THE MONEY THAT WE CONTROL  
3 THAT WE COULD SPEND ON VIRTUALLY ANYTHING, TAKEN FROM A BASE  
4 OF 963 MILLION, WE'VE INCREASED IT 150 MILLION AND THAT IS  
5 SOMEWHERE, I, YOU KNOW, ON MY CALCULATOR, 17, 18 PERCENT  
6 INCREASE. THAT IS THE SINGLE LARGEST INCREASE OF NET COUNTY  
7 COST INVESTMENT IN THE SHERIFF'S DEPARTMENT SINCE I'VE BEEN  
8 HERE. I DON'T THINK WITHOUT A DOUBT. I THINK THE HIGHEST  
9 BEFORE WAS 9 OR 10 PERCENT, MAYBE 11 PERCENT. I'VE GOT IT ON  
10 MY DESK UPSTAIRS. THIS IS ALMOST DOUBLE THE BEST YEAR YOU HAD  
11 AND YOUR PREDECESSOR HAD.

12

13 **SHERIFF LEE BACA:** I'M GRATEFUL.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, I KNOW YOU ARE AND I'M NOT  
16 TRYING TO SUGGEST YOU'RE NOT. I JUST-- I WANT TO PUT THIS IN  
17 SOME CONTEXT. AND THEN THE NEXT QUESTION THAT I WOULD ASK IF I  
18 WAS A TAXPAYER IS OKAY, HOW MUCH OF THAT-- AND THAT'S A  
19 QUESTION I ASKED DAVID AND YOU GUYS, IS, WELL, HOW MUCH OF  
20 THIS WAS JUST PASSING IT ON BECAUSE YOU GAVE EVERYBODY A PAY  
21 RAISE AND GASOLINE HAS GONE UP IN COST AND ALL THE EXPENSES  
22 HAVE GONE UP? AND I WOULDN'T HAVE BEEN SURPRISED, IF HE WOULD  
23 HAVE SAID, AS HE DID SAY BEFORE HE KNEW THE NUMBER, MOST OF  
24 IT. WELL, IT WASN'T MOST OF IT. THAT WAS A MAJORITY OF IT BUT  
25 NOT MOST OF IT. 65 MILLION OF THE 150 MILLION IS IN NEW



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1 PROGRAMS WHICH IS GOOD. I MEAN, WHICH IS-- I MEAN, I THINK IT  
2 SPEAKS WELL. PARDON?

3

4 **C.A.O. JANSSEN:** 6.7 PERCENT IS THE PROGRAM INCREASE. THAT'S  
5 THE VALUE OF 65 MILLION AGAINST THE 900 MILLION.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** AGAINST THE 9 MILLION BUT IT'S  
8 ALMOST-- YOU KNOW, IT'S 40 SOME ODD PERCENT OF THE TOTAL  
9 INCREASE THIS YEAR. SO IN OTHER WORDS, WE AREN'T-- THE  
10 INCREASE WE'RE GIVING YOU-- THAT HE'S PROPOSING TO GIVE YOU IS  
11 NOT JUST TO COVER ALL THE STUFF WE'VE DONE IN LABOR  
12 NEGOTIATIONS AND THAT ARE OUT OF OUR CONTROL, COST OF OIL AND  
13 ALL, IT'S ACTUALLY THOUGHT-- A GOOD PORTION OF THIS IS THOUGHT  
14 THROUGH NEW PROGRAMS TARGETING PROBLEMS THAT ALL THE  
15 SUPERVISORS AND THE PUBLIC THAT YOU ARE ACCOUNTABLE TO HAVE  
16 IDENTIFIED AS PRIORITIES. AND I THINK THAT'S A GOOD THING. I  
17 MEAN, I'VE BEEN HERE WHEN IN YEARS THE ONLY THING WE'VE DONE,  
18 IF WE'VE INCREASED ANYTHING, THE ONLY THING WE'VE DONE IS TO  
19 COVER THE PAY RAISES OR THE INFLATION. AND SOMETIMES WE  
20 HAVEN'T-- TWO YEARS THAT WE WEREN'T EVEN ABLE TO KEEP PACE  
21 WITH INFLATION. WE'VE BEEN AROUND THAT DANCE BEFORE. THIS IS  
22 A-- THIS IS THE BEST YEAR, FINANCIALLY, THAT YOUR DEPARTMENT--  
23 AND WE'LL GET TO OTHER DEPARTMENTS, AS WELL-- HAS DONE AND I  
24 THINK YOU'RE USING THIS-- I'M SURE YOU HAD SOMETHING TO DO  
25 WITH IT-- THAT, BETWEEN YOU AND THE C.A.O. AND WHATEVER INPUT



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1 YOU'VE HAD FROM ALL OF US OVER THE YEAR, THAT YOU'VE USED THAT  
2 JUDICIOUSLY. I DON'T THINK YOU'RE FRITTERING IT AWAY. ANYWAY,  
3 I JUST-- BUT I DO THINK IT'S A LOT OF MONEY. THE TOTAL BUDGET  
4 IS 2.3 BILLION, IS THAT WHAT YOU'RE SAYING, DAVID? I JUST TAKE  
5 STOCK IN A MOMENT LIKE THIS. THE FIRST YEAR I WAS HERE, THE  
6 BUDGET OF THE SHERIFF'S DEPARTMENT I BELIEVE WAS 1.1 BILLION  
7 TOTAL. NOW YOUR NET COUNTY COST IS 1.1 AND YOUR TOTAL IS 2.3.

8

9 **SHERIFF LEE BACA:** BEFORE YOU KNOW IT, WE'RE GOING TO BE  
10 TALKING ABOUT SOME REAL MONEY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT, OF COURSE, EVERYTHING HAS  
13 GONE UP. ALL RIGHT. SHERIFF? GIVE YOU THE LAST WORD.

14

15 **SHERIFF LEE BACA:** THANK YOU. AND I'D LIKE TO CLOSE BY THANKING  
16 ALL OF YOU FOR YOUR THOUGHTFUL INPUT. THE SHERIFF'S DEPARTMENT  
17 IS DEFINITELY SOMETHING THAT IS IMPORTANT TO ALL PEOPLE IN LOS  
18 ANGELES COUNTY. AND, IN THE CONTEXT OF ALL OF YOUR COMMENTS,  
19 OUR ECONOMY IN LOS ANGELES COUNTY, AS MANY ECONOMIES, AND  
20 WHERE OUR UNINCORPORATED NEIGHBORHOODS ARE SUFFERING WITH  
21 GANGS AND OTHER HIGH CRIME PROBLEMS, IF WE TURN THIS CRIME  
22 PROBLEM AROUND, AS NEW YORK'S MODEL SHOWED-- WHEN GIULIANI  
23 BECAME MAYOR, THE CITY OF NEW YORK WAS IN A HUGE FINANCIAL  
24 HOLE AND HE TOOK THIS THEORY THAT PUBLIC SAFETY LEADS FOR  
25 ECONOMIC BENEFIT AND HE TURNED THE CITY AROUND. NOW, I'M NOT





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1 HERE TO PITCH GIULIANI. WHAT I'M HERE TO SAY IS THAT THERE'S  
2 SOME WISDOM...

3

4 **SUP. ANTONOVICH:** I'LL DO THAT. [ LAUGHTER ]

5

6 **SHERIFF LEE BACA:** IN INVESTING FOR PUBLIC POLICY AND PUBLIC  
7 SERVICES ON THE NOTE BECAUSE MY DREAM-- AND I BELIEVE THIS  
8 BOARD'S DREAM-- IS TO MAKE THIS COUNTY AS SAFE AS POSSIBLE SO  
9 THAT POOR NEIGHBORHOODS CAN HAVE STARBUCKS, POOR NEIGHBORHOODS  
10 CAN HAVE A MACY'S STORE, POOR NEIGHBORHOODS CAN HAVE AN  
11 ECONOMIC VIABILITY WHERE PEOPLE CAN GET JOBS AND WORK WITHIN  
12 THEIR NEIGHBORHOODS. AND I CAN SAY, WITH ALL THE EXPERIENCES  
13 THAT I'VE HAD IN 41 YEARS, THAT THESE POOR NEIGHBORHOODS ARE  
14 NOT GOING TO REGAIN THEIR ECONOMIC COMPETITION WITH THE OTHER  
15 MORE FLUENT NEIGHBORHOODS UNTIL THE PUBLIC SAFETY ISSUE IS  
16 FULLY RESOLVED. IT IS COMMON SENSE TO INVEST IN THIS BECAUSE I  
17 THINK OUR COUNTY DOLLARS WILL GROW PROPORTIONATELY WITH SAFE  
18 NEIGHBORHOODS.

19

20 **SUP. ANTONOVICH:** AND MAYBE WE'LL GET THE OLYMPICS NEXT TIME.

21

22 **SHERIFF LEE BACA:** AND THEN WE'LL GET THE OLYMPICS. THANK YOU  
23 SO VERY MUCH.

24



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, SHERIFF. I APPRECIATE  
2   IT. DISTRICT ATTORNEY, STEVE COOLEY. THANKS FOR YOUR PATIENCE.  
3   AND JUST BECAUSE HE GOT THIS BIG INCREASES DOESN'T MEAN YOU  
4   GOT TO KEEP UP WITH THE JONESES HERE. MAYBE I SHOULD HAVE  
5   WAITED UNTIL HE LEFT THE ROOM TO ASK THAT QUESTION OF BACA  
6   BUT-- IT'S GOOD TO HAVE YOU HERE.

7

8   **STEVE COOLEY:** WELL, GOOD TO BE HERE AND I THOUGHT I'D  
9   STRAIGHTEN OUT THE BAIL ISSUE FIRST. THE GOOD LADY FROM  
10  A.C.L.U. MISCHARACTERIZED HOW BAIL WORKS. ANY TIME A PERSON IS  
11  ARRESTED AND THEN BOOKED, BAIL IS SET AUTOMATICALLY BY A  
12  FORMULA SET BY THE SUPERIOR COURT OF LOS ANGELES COUNTY.  
13  THERE'S A BAIL SCHEDULE. JAILERS HONOR THAT RECOMMENDED BAIL.  
14  THE PERSON BEING PROCESSED AND AWAITING ARRAIGNMENT HAS THE  
15  RIGHT TO CALL A BAIL COMMISSIONER TO HAVE HIS OR HER BAIL  
16  LOWERED. LAW ENFORCEMENT, UNDER 1369-D, HAS THE RIGHT TO CALL  
17  THE BAIL COMMISSIONER TO HAVE A PERSON'S BAIL INCREASED IF  
18  THEY CAN ESTABLISH REASONS FOR THAT. SO MUCH OF THE DISCUSSION  
19  THAT WENT ON, WITH THE FEW EXCEPTIONS OF SUPERVISOR MOLINA'S  
20  SUGGESTION ABOUT CONSOLIDATION, WAS BASED UPON A FALSE  
21  PREDICATE. I THINK THAT IT'S GOOD TO KNOW THAT WE HAVE A VERY,  
22  VERY EFFICIENT WAY TO BAIL PEOPLE OUT. IN FACT, SOME PEOPLE  
23  HAVE BAIL SET GET OUT AUTOMATICALLY BECAUSE OF THE MANAGEMENT  
24  OF THE JAIL BY THE FEDERAL COURTS. THE SHERIFF HAS THE POWER  
25  TO LET PEOPLE OUT WITHOUT THEM POSTING BAIL AT ALL EVEN THOUGH



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1 BAIL'S BEEN SET BY THE COURT. IT'S A AREA WE'RE STUDYING. AS  
2 FAR AS SUPERVISOR MOLINA'S SUGGESTION ABOUT CONSOLIDATION,  
3 THAT HAS BEEN LOOKED AT BY THE COURTS FOR SOME TIME AND IT  
4 MAKES A LOT OF SENSE TO GET "THE" PERSON IN FRONT OF "A" JUDGE  
5 TO HANDLE MULTIPLE MATTERS BUT, OFTENTIMES, THE INDIVIDUAL  
6 HAZMAT IN VARIOUS PARTS OF THE COUNTY, VARIOUS JURISDICTIONS.  
7 HE MAY HAVE A OUTSTANDING D.U.I. OUT OF LONG BEACH, A DRUG  
8 POSSESSION CASE OUT OF NEWHALL, AND HE'S BEEN PICKED UP BY A  
9 NEW OFFENSE BY L.A.P.D. IN THE CENTRAL CITY. TO PULL THAT  
10 INDIVIDUAL'S FILES DOWN IS ONE THING BUT YOU ALSO HAVE TO PULL  
11 DOWN THE RESPECTIVE PROSECUTORIAL AGENCY THAT HAS JURISDICTION  
12 OVER THAT CASE. IT MIGHT BE THE L.A. COUNTY D.A., LONG BEACH  
13 CITY PROSECUTOR AND SOMEBODY ELSE. PLUS HE MAY HAVE MULTIPLE  
14 ATTORNEYS, BASED UPON IF HE'S EVER BEEN TO COURT BEFORE OR  
15 JUST IN THE WARRANT STATUS. BUT IT IS AN IDEA WORTH STUDYING  
16 AND I SUGGEST C.C.J.C.C. IS A PERFECT VEHICLE WHERE EVERYONE  
17 WHO IS A STAKEHOLDER IN THAT CRITICAL PROCESS IS THERE ALREADY  
18 WITH EXPERTS AND REPRESENTATIVES AND I THINK THAT IT SHOULD BE  
19 PUT ON THEIR AGENDA FOR FUTURE DISCUSSION BECAUSE THERE MAY BE  
20 A LITTLE TWEAKING WE CAN IMPROVE WHAT HAPPENS AT THE VERY  
21 FRONT END ALTHOUGH IT IS NOT A NEW CONCEPT. IT'S BEEN  
22 ADDRESSED BEFORE AND TRIED BUT THERE ARE SOME INHERENT  
23 DIFFICULTIES. WITH THAT...

24

25 **SUP. MOLINA:** CAN I ASK A QUESTION ON THAT?



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1

2 **STEVE COOLEY:** CERTAINLY.

3

4 **SUP. MOLINA:** SO YOU'RE SAYING THAT NOBODY-- WHAT'S DIFFERENT  
5 HERE IS, IS THE TERMS I USED AS FAR AS BAIL. EVERYBODY GETS  
6 BAIL THE MINUTE THEY WALK IN.

7

8 **STEVE COOLEY:** BAIL IS SET FOR PURPOSES, THE JAILER ALLOWING  
9 THEM TO POST BAIL THE MINUTE THAT THEY ARE BOOKED BECAUSE YOU  
10 LOOK AT THE CHARGE...

11

12 **SUP. MOLINA:** WELL, WHAT DOES THAT MEAN? THE MINUTE THEY'RE  
13 BOOKED? THE MINUTE THEY WALK INTO THE PLACE OR PROCESSED?

14

15 **STEVE COOLEY:** WELL, WHEN THEY ARE BOOKED, CHARGES ARE PUT ON  
16 THE BOOKING FORM AND THERE'S INFORMATION KNOWN ABOUT THEM IN  
17 TERMS OF THEIR PRIOR CRIMINAL HISTORY. THAT VERY BASIC  
18 INFORMATION, WHEN YOU REFER TO THE SUPERIOR COURT BAIL  
19 SCHEDULE, ALLOWS A BAIL TO BE SET AND THE PERSON CAN...

20

21 **SUP. MOLINA:** SO THAT MAYBE I'M USING THE WRONG TERM. SO IF I  
22 WERE TO GET ARRESTED AND I'M SITTING IN JAIL WAITING FOR THIS,  
23 RIGHT? I DON'T HAVE BAIL BECAUSE THEY HAVEN'T WHAT?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **STEVE COOLEY:** WELL, YOU WOULD HAVE BAIL SET, BASED UPON THE  
2   NATURE OF YOUR ARREST.

3

4   **SUP. MOLINA:** I HAVEN'T BEEN ARRAIGNED.

5

6   **STEVE COOLEY:** NO, YOU HAVEN'T BEEN ARRAIGNED, NO. THE SUPERIOR  
7   COURT HAS ASSIGNED BAIL FOR CERTAIN KINDS OF OFFENSES AND  
8   BASED UPON A PERSON'S PRIOR CRIMINAL HISTORY IN ADVANCE. THE  
9   JAILERS KNOW IT. IT'S A SET AMOUNT OF BAIL. IF YOU WERE A  
10   THIRD STRIKER, THEN YOUR BAIL'S GOING TO BE A MILLION DOLLARS.  
11   THAT'S THE BAIL SCHEDULE SET BY THE SUPERIOR COURT.

12

13   **SUP. MOLINA:** IF I'VE STOLEN A CAR FOR THE VERY FIRST TIME,  
14   THEY WOULD KNOW WHAT MY BAIL IS?

15

16   **STEVE COOLEY:** WHEN YOU SHOW UP TO COURT THE VERY FIRST TIME,  
17   YOU WOULD HAVE AN ATTORNEY WHO WOULD THEN...

18

19   **SUP. MOLINA:** NO, NO, NO, NO, NO. I DON'T HAVE AN ATTORNEY YET  
20   BECAUSE YOU'RE SAYING SOMETHING, YOU'RE SAYING SOMETHING  
21   DIFFERENT.

22

23   **SUP. BURKE:** WHEN HE'S BOOKED, THAT'S WHAT SHE'S SAYING.

24

25   **SUP. KNABE:** RIGHT, WHEN YOU'RE BOOKED.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **STEVE COOLEY:** OKAY, WHEN YOU'RE BOOKED, YOU CAN DETERMINE WHAT  
3 YOUR BAIL IS AND YOU CAN POST THAT BAIL ASSUMING YOU'RE NOT  
4 LET OUT AUTOMATICALLY BECAUSE THE SHERIFF'S POLICIES ON BAIL  
5 ALLOW HIM TO LET PEOPLE OUT WHEN BAIL IS BELOW A THRESHOLD  
6 AMOUNT. BUT THE MOMENT YOU ARE BOOKED AND A CHARGE IS  
7 ASCERTAINED, THERE WILL BE A BAIL AMOUNT THAT YOU OR SOMEBODY  
8 ELSE CAN POST AND GET YOU OUT OF JAIL.

9

10 **SUP. MOLINA:** ALL RIGHT. SO IF I AM ARRESTED FOR STEALING A CAR  
11 FOR THE VERY FIRST TIME, I HAVE NO PRIORS, THEY WILL KNOW HOW  
12 MUCH MY BAIL IS?

13

14 **STEVE COOLEY:** ABSOLUTELY. THAT'S WHERE THE LADY FROM THE  
15 A.C.L.U. SET EVERYONE OFF ON THIS SORT OF SIDE TOPIC BECAUSE  
16 SHE DIDN'T UNDERSTAND BAIL AT ALL IN TERMS OF HOW IT REALLY  
17 WORKS IN THE SYSTEM AND IT WORKS VERY EFFICIENTLY AND VERY  
18 THOROUGHLY BECAUSE, EVEN WHEN YOU START OUT WITH THE PRESUMED  
19 BAIL SET BY THE BAIL SCHEDULE, THE INDIVIDUAL'S BEEN BOOKED  
20 HAS A RIGHT TO THEN PICK UP THE PHONE, CALL A BAIL  
21 COMMISSIONER AND SAY, "HEY, I'M REALLY A GOOD PERSON AND IT  
22 WAS MY MOTHER'S CAR, NOT MY NEIGHBOR'S CAR, CAN YOU LOWER MY  
23 BAIL?" AND THE BAIL COMMISSIONER CAN MAKE THAT DECISION EVEN  
24 BEFORE THE ARRAIGNMENT, BASED UPON THE INDIVIDUAL ARRESTEE'S  
25 PLEAS.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** SO NO MATTER IF I'M WAITING THREE OR FOUR DAYS  
3 FOR ARRAIGNMENT...

4

5 **STEVE COOLEY:** YOU SHOULD NOT WAIT THREE OR FOUR DAYS. IF WE  
6 DON'T FILE THE CASE IN 48 HOURS, COURT DAYS, BUSINESS DAYS,  
7 THE PERSON SHOULD BE KICKED OUT AUTOMATICALLY.

8

9 **SUP. MOLINA:** BUT IF YOU LOOK AT SOME OF THE RECORDS OF  
10 DETENTIONS IN THE MONTHS OF MARCH AND APRIL, YOU WILL SEE  
11 PEOPLE WHO WERE HELD FOR FIVE DAYS.

12

13 **STEVE COOLEY:** WELL, THAT'S A JAILER'S PROBLEM. THAT'S NOT A  
14 PROBLEM WITH HOW THE SYSTEM IS SUPPOSED TO WORK. IF YOU DO NOT  
15 GET FILED ON...

16

17 **SUP. MOLINA:** I KNOW BUT WHAT WOULD BE THE JAILER PROBLEM? THE  
18 JAILER PROBLEM SAYS HE'S NOT BEEN ARRAIGNED SO HE CAN'T LEAVE.

19

20 **STEVE COOLEY:** NO, HE SHOULD LEAVE IF HE'S NOT BEEN CHARGED AND  
21 ARRAIGNED IN A CERTAIN TIME FRAME. THEY SHOULD BE LET OUT  
22 AUTOMATICALLY. THAT'S THE WAY IT SHOULD WORK.

23

24 **SUP. MOLINA:** WE ARE MEETING OUR REQUIREMENTS ON THE TWO-DAY?

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1     **STEVE COOLEY:** IN TERMS OF US FILING CASES? ABSOLUTELY OR THE  
2     PERSON SHOULD BE RELEASED.

3

4     **SUP. MOLINA:** SO IT WOULD BE MISINFORMATION TO HAVE INFORMATION  
5     THAT SHOWS PEOPLE SITTING IN JAIL NOT KNOWING-- NOT HAVING AN  
6     ARRAIGNMENT TRIAL? THAT WOULD BE INAPPROPRIATE?

7

8     **STEVE COOLEY:** WELL, IT'D BE INAPPROPRIATE. SHOULD BE CHARGED  
9     IN TWO DAYS AND THEN ARRAIGNED BUT THERE MAY BE OTHER REASONS  
10    HE OR SHE'S BEING DETAINED. FOR EXAMPLE, OUTSTANDING WARRANTS  
11    JUST AUTOMATICALLY KEEP THEM IN. IMMIGRATION STATUS COULD KEEP  
12    THEM IN. THERE ARE OTHER FACTORS. AND, QUITE FRANKLY, IF THEY  
13    ARE MISSOUTS, THEY CAN BE LOST IN THE SYSTEM. IT MAY BE A  
14    COUPLE, THREE DAYS LATER THAN IT SHOULD HAVE BEEN. THEY THEN  
15    GET RELEASED.

16

17    **SUP. MOLINA:** IS THERE ANY TRUTH TO THE ISSUE OF SOMETIMES  
18    HAVING TO GO TO DIFFERENT COURTS IN ORDER TO-- IF THEY HAVE  
19    OUTSTANDING WARRANTS THAT ARE IN THE COMPTON COURTS AND MAYBE  
20    SOMETHING DIFFERENT THAT WOULD BE OUT IN THE VALLEY, DO I HAVE  
21    TO GO TO THAT PARTICULAR COURT? IS THERE A CONSOLIDATION THAT  
22    AUTOMATICALLY IS DONE?

23

24    **STEVE COOLEY:** HISTORICALLY, THE SUPERIOR COURT HAS MADE  
25    EFFORTS TO CONSOLIDATE A PERSON WITH MULTIPLE CASES PENDING IN



**The Meeting Transcript of  
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1 VARIOUS COURT JURISDICTIONS INTO ONE COURT. IT DOES PRESENT  
2 SOME REAL DIFFICULTIES BECAUSE THE INDIVIDUAL MAY HAVE A  
3 DIFFERENT PROSECUTOR PROSECUTING HIM OR HER. THE L.A. COUNTY  
4 D.A.'S OFFICE PROSECUTES ALL FELONIES IN THE COUNTY AND  
5 MISDEMEANORS IN 78 CITIES AND IN THE UNINCORPORATED PORTIONS  
6 OF THE COUNTY. THE L.A. CITY ATTORNEY'S OFFICE HAS A CITY  
7 PROSECUTOR THAT PROSECUTES MISDEMEANORS THAT OCCUR IN THEIR  
8 MUNICIPAL JURISDICTION THE MISDEMEANORS ONLY. SO THE PERSON  
9 MAY BE BEING PROSECUTED BY DIFFERENT AGENCIES AND EACH AGENCY  
10 HAS A RESPONSIBILITY TO REPRESENT THE PEOPLE ON THEIR  
11 PARTICULAR CASE...

12

13 **SUP. MOLINA:** SO THEY COULD NOT BE CONSOLIDATED BECAUSE OF THE  
14 DIFFERENT...

15

16 **STEVE COOLEY:** IT MAKES IT VERY DIFFICULT, ALTHOUGH THERE HAVE  
17 BEEN SOME EFFORTS WHEN IT'S FEASIBLE TO DO JUST THAT AND  
18 PROSECUTORS WILL COME FROM DIFFERENT LOCATIONS AND COME IN AND  
19 HANDLE THEIR CASES AND THE VARIOUS DEFENSE ATTORNEYS WHO MAY  
20 HAVE WORKED THE CASE UP OR BEEN RETAINED ON A PARTICULAR CASE  
21 ARE THEN BROUGHT IN. IT PRESENTS A LOT OF LOGISTICAL PROBLEMS.  
22 IT IS NOT AS SIMPLE AS ONE MAY THINK AND THAT'S THE REASON  
23 SUPERIOR COURT, ALTHOUGH THEY'VE TRIED IT, HAS HAD GREAT  
24 DIFFICULTY IN ACHIEVING IT. BUT IT'S STILL WORTH COMING UP  
25 WITH ALL THE CONCERNED STAKEHOLDERS SITTING DOWN AND SAYING IS



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1   THERE SOME PROTOCOL WE CAN COME UP WITH INVOLVING THE CITY  
2   PROSECUTORS, THE D.A., THE COURTS, THE PUBLIC DEFENDER, THE  
3   ALTERNATE PUBLIC DEFENDER, PRIVATE COUNSEL, TO SEE IF WE CAN  
4   EXPEDITE THIS? BECAUSE CONSOLIDATION IS FAVORED IN THE LAW.

5

6   **SUP. MOLINA:** SO THERE IS NO-- IN THE REQUEST THAT I MADE TO  
7   THE C.A.O. TO PRODUCE A REPORT PROBABLY BEFORE THE BUDGET, IT  
8   WOULDN'T BE APPROPRIATE AT THIS POINT IN TIME BECAUSE YOU'RE  
9   SAYING THAT'S NOT THE PROBLEM, IS THAT CORRECT?

10

11   **STEVE COOLEY:** I THINK THAT'S A CORRECT ASSESSMENT. I THINK  
12   IT'S A TOPIC WORTHY OF DISCUSSION BECAUSE IT DOES PRESENT SOME  
13   POTENTIAL FOR SAVINGS FOR MANY DIFFERENT ENTITIES AND I THINK  
14   C.C.J.C.C. IS THE PERFECT VEHICLE BECAUSE EVERYONE INVOLVED IN  
15   THAT IS THERE AND I'D BE HAPPY TO ASSIGN ONE OF MY PEOPLE TO  
16   CHAIR THE SUBCOMMITTEE.

17

18   **SUP. MOLINA:** I GUESS THE ISSUE IS OF HOW WE RECONCILE SOME OF  
19   THESE THINGS BECAUSE, ON OUR END OF IT, WE'RE BEING HELD  
20   LIABLE FOR SOME OF THESE "ALLEGATIONS" AND A COURT WATCHING  
21   WHAT'S GOING ON AND SOME OF THE DATA THAT WE GET AND I JUST  
22   DON'T WANT TO BE-- I WANT TO MAKE SURE OUR SHERIFFS ARE DOING  
23   THE RIGHT THING. I DON'T WANT TO-- I WANT TO MAKE SURE THAT  
24   OUR SHERIFF ISN'T BEING OVERLOADED BECAUSE YOU EITHER HAVE  
25   COURTS OR PROSECUTORS WHO AREN'T HOLDING UP THEIR END OF IT



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1 AND SO THEY'RE HAVING TO CREATE, YOU KNOW, BEDS AND MEALS AND  
2 MENTAL HEALTH EVALUATIONS FOR FOLKS WHILE THEY'RE WAITING FOR  
3 SOMEBODY ELSE TO PROCESS THEM DOWN THE LINE. BUT YOU'RE SAYING  
4 THAT'S NOT CORRECT AT ALL.

5

6 **STEVE COOLEY:** NO. THERE IS A PROBLEM WITH OVER DETENTION,  
7 OBVIOUSLY. THE COUNTY HAS BEEN SUED AND BEEN HELD LIABLE FOR  
8 THAT. I THINK THAT, IF YOU READ THE REPORT MY OFFICE DID WITH-  
9 - THROUGH A BLUE RIBBON COMMITTEE ABOUT A YEAR OR SO AGO ON  
10 THE ISSUE OF JAIL HOUSE MURDERS AND WITNESS INTIMIDATION, ONE  
11 OF OUR RECOMMENDATIONS IS THAT THE LOS ANGELES COUNTY JAIL  
12 SYSTEM SHOULD ABANDON THEIR PAPER SYSTEM AND GO TO A MORE  
13 ELECTRONIC SYSTEM OF COMMUNICATING BETWEEN THE COURTS AND THE  
14 JAIL. THEIR SYSTEM IS VERY ANTIQUATED. I THINK THEY  
15 ACKNOWLEDGED THAT. AND THEY NEED TO PROBABLY-- WOULD DO A  
16 BETTER JOB OF NOT OVER DETAINING IF THEY WENT FROM THE PAPER  
17 SYSTEM TO A MORE ELECTRONICALLY-BASED SYSTEM.

18

19 **SUP. MOLINA:** I'VE ALWAYS BEEN AMAZED THAT, IF I BUY SIX  
20 TOMATOES AT THE GROCERY STORE WITH MY LITTLE CARD, THEY KNOW  
21 HOW MANY TOMATOES I BUY A MONTH. AND YET WE CAN'T GET SOME OF  
22 THIS OTHER STUFF, I MEAN, IT SHOULD BE EASIER THAN THAT.

23

24 **STEVE COOLEY:** WELL, THAT REPORT MIGHT BE HELPFUL TO THE  
25 C.C.J.C.C. COMMITTEE THAT'S...



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1

2 **SUP. MOLINA:** TO UNDERTAKE. VERY GOOD. THANK YOU.

3

4 **SUP. ANTONOVICH:** WHAT WAS THE SYSTEM THAT JUDGE CHOTNER, THAT  
5 WE PUT IN, THE COMPUTERIZATION OF THE COURTS, CRIMINAL  
6 HISTORY, COULDN'T THAT BE-- WITH THE...

7

8 **STEVE COOLEY:** THAT'S THE C.H.E.E.R.S. SYSTEM? PERHAPS IT COULD  
9 INTERFACE. THE PROBLEM IS RIGHT NOW THE SUPERIOR COURT HAS  
10 JUST GONE THROUGH A CONSOLIDATION WITH 18 MUNICIPAL COURT  
11 DISTRICTS THE LAST SEVERAL YEARS. THEY'VE INSTITUTED THE ONE  
12 DAY, ONE JURY TRIAL SYSTEM WHICH IS MANDATED UPON THEM.  
13 THEY'RE UNDER CERTAIN GUIDELINES FROM THE STATE JUDICIAL  
14 ENTITY THAT HAS OVERSIGHT OVER THEM. THEY'VE HAD THEIR OWN  
15 BUDGET WOES AND I THINK THAT THIS IS AN AREA WHERE THEY'VE GOT  
16 TO ESSENTIALLY INVEST ALSO IN THE HARDWARE AND SOFTWARE TO  
17 IMPROVE THE COMMUNICATION.

18

19 **SUP. ANTONOVICH:** IT'S NOT THAT EASY TO ADD TO THE C.H.E.E.R.S.  
20 SYSTEM.

21

22 **STEVE COOLEY:** I'M NOT A COMPUTER EXPERT.

23

24 **SUP. ANTONOVICH:** WHY DON'T WE ASK C.C.J.C.C. TO LOOK AT IT?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S WHAT HE WAS SUGGESTING.

2

3    **STEVE COOLEY:** AT ANY RATE, I'M HAPPY TO REPORT THAT, IN TERMS  
4    OF OUR VERY MODEST REQUEST FOR WELL JUSTIFIED PROGRAMS THAT  
5    ONLY AMOUNTS TO LESS THAN 3 PERCENT IN TERMS OF NET COUNTY  
6    COST, I FILED WITH EACH OF YOU, THE BOARD MEMBERS, THE C.A.O.  
7    AND THE COUNTY COUNCIL MY WRITTEN TESTIMONY, OUR PROGRAMS,  
8    OUR-- HAVE BEEN HEAVILY REVIEWED AND SCRUTINIZED SO WE'RE ONLY  
9    ASKING FOR THAT WHICH WE DEEM TO BE A VERY, VERY HIGH  
10    PRIORITY. THE JUSTIFICATIONS, I THINK, ARE COMPELLING AND I'LL  
11    JUST SUMMARIZE THEM VERY QUICKLY FOR YOU. STAFFING FOR NEW  
12    COURTS. SINCE I WAS ELECTED D.A. IN 2000, OUR WORKLOAD IN  
13    TERMS OF FILINGS IS UP 21 PERCENT. THOSE FILINGS GO TO THE  
14    SUPERIOR COURT. THE SUPERIOR COURT SEES WHERE THOSE WORKLOAD  
15    INCREASES OCCUR AND THEY OPEN NEW COURTS. AND I THINK THAT  
16    THIS IS SORT OF A REAL STRAIGHTFORWARD ONE. WHEN THEY OPEN  
17    COURTS, WE HAVE TO STAFF THEM AS A MATTER OF LAW AND TO  
18    FULFILL OUR CONSTITUTIONAL OBLIGATION. THAT ONE THERE IS REAL  
19    STRAIGHTFORWARD. IDENTITY THEFT IS THE NEXT ONE. THIS IS A  
20    LITTLE MORE EXOTIC. I'M JUST ASKING FOR ESSENTIALLY A SQUAD OF  
21    INVESTIGATORS. ONE MORE ATTORNEY SO WE CAN BETTER RESPOND,  
22    MORE QUICKLY RESPOND TO SITUATIONS THAT POSE GREAT THREAT TO  
23    FINANCIAL INSTITUTIONS, GOVERNMENTAL ENTITIES AND, IN MANY  
24    CASES, A LOT OF INDIVIDUALS. I CITED THREE CASES FOR YOU,  
25    PEOPLE VS. OLIWATANUJI, OLUWATOSEN, THAT WAS THE CHOICE POINT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 INTRUSION. THAT CAUSED BANKS IN LOS ANGELES COUNTY \$6.5  
2 MILLION. PEOPLE VS. ARTUNIAN AMARUTIAN. THEY SET UP CARD  
3 SKIMMER DEVICES AT ARCO AM/PM GAS STATIONS. THEY WERE ABLE TO  
4 TAKE P.I.N. NUMBERS FROM PEOPLE'S CREDIT CARDS AND THEN  
5 ENGAGED IN 7,600 A.T.M. TRANSACTIONS LEADING TO A DOCUMENTED  
6 LOSS OF 1.4 MILLION. JUST TWO GUYS WITH SOMETHING AS SIMPLE AS  
7 THIS LITTLE THING I HOLD IN MY HAND. IT'S A CARD SKIMMER. AND  
8 YOUR WAITER TONIGHT, IF YOU GO OUT TO DINNER OR ENGAGE SOME  
9 OTHER FINANCIAL TRANSACTION, COULD HAVE ONE OF THESE IN YOUR  
10 POCKETS, SLIP YOUR CREDIT CARD THROUGH IT AND, WITHIN TWO  
11 HOURS, THREE HOURS, YOU'RE OUT SEVERAL HUNDRED DOLLARS FROM  
12 YOUR A.T.M. OR SUFFERED SOME OTHER LOSS. ANOTHER CASE, PEOPLE  
13 VS. SAMDEL MACONIAN AND TIGRUM KOWAMUKIAN. THE COUNTY WAS  
14 SERIOUSLY VICTIMIZED BY SOMEONE-- BY AN ENTITY, A SMALL GROUP,  
15 ORGANIZED CRIME GROUP, THAT ENGAGED IN THE COMBINATION OF  
16 ELECTRONIC CRIME TO STEAL IDENTIFICATION INFORMATION ABOUT  
17 L.A. COUNTY EMPLOYEES WHO WERE BEING TREATED AS PART OF THEIR  
18 WORKER'S COMPENSATION BENEFITS. AND THEN THESE ENTITIES,  
19 HAVING STOLEN THEIR IDENTITIES, SET UP THE DIAGNOSTIC CENTERS  
20 AND LOSSES TO INSURANCE CARRIERS FOR THE COUNTY AMOUNTED TO  
21 6.7 MILLION. WE AND THE SHERIFF'S GOT INVOLVED AND OUR QUICK  
22 AND PROMPT RESPONSIVE INVESTIGATION SAVED THE COUNTY AND AT  
23 LEAST THE CARRIERS 5 MILLION. THREE CASES, \$19.6 MILLION. I  
24 THINK THAT THIS IS A VERY SMALL INVESTMENT TO HELP US HELP LAW  
25 ENFORCEMENT GO AFTER THESE MAJOR CASES WHERE THE RISK IS SO





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1 HIGH FOR OUR SOCIAL INFRASTRUCTURE AND PUBLIC BENEFIT AND  
2 OTHER SYSTEMS. THE BUREAU OF INVESTIGATION CAPTAINCY, THE  
3 BUREAU'S GROWN 40 PERCENT. 83 INVESTIGATORS OVER THE LAST  
4 DECADE. IT'S TIME TO GET ANOTHER CAPTAIN THERE TO PROVIDE THE  
5 OVERSIGHT ESPECIALLY IN THE AREA OF FRAUDS. THAT'S WHERE OUR  
6 GROWTH HAS BEEN. WE KEEP GETTING MORE AND MORE REQUESTS FROM  
7 YOU AND OTHERS AND OUTSIDE REVENUE SOURCES TO ENGAGE IN-- HAVE  
8 THE BUREAU ENGAGE IN FRAUD INVESTIGATIONS AND WE'VE GOT TO GET  
9 THE SPAN OF CONTROL SUCH THAT THERE'S AN APPROPRIATE LEVEL OF  
10 SUPERVISION FOR THE SUBORDINANT INVESTIGATORS, CASELOAD  
11 OVERSIGHT AND, OF COURSE, RISK MANAGEMENT. THAT'S JUST A ONE  
12 CAPTAINCY ITEM AND I THINK THAT IT MAKES GOOD SENSE. LIPPER  
13 HEARINGS. BECAUSE OUR OFFICE IS SO SUCCESSFUL IN CONVICTING  
14 MURDERERS, WE HAPPEN TO HAVE 13,000 PEOPLE IN THE CALIFORNIA  
15 STATE PRISON SYSTEM DOING LIFE WITH A POSSIBILITY OF PATROL  
16 SENTENCES. YOU GET THAT BY ENGAGING IN A VERY SERIOUS OFFENSE  
17 LIKE KIDNAPPING FOR ROBBERY OR RANSOM BUT, GENERALLY, THE  
18 OFFENSE IS FIRST OR SECOND DEGREE MURDER AND WE'RE GOING TO  
19 HAVE 2,700 PAROLE HEARINGS NEXT YEAR AND WE'D LIKE TO HAVE  
20 THIS RECOGNIZED IN THE BUDGET AND FUNDED. WE DISCHARGE THE  
21 RESPONSIBILITY VERY, VERY EFFICIENTLY WITH A HIGH DEGREE OF  
22 SUCCESS. BUT WE DO NEED-- WOULD LIKE TO HAVE IT FUNDED RATHER  
23 THAN HAVING IT TAKEN OUT OF HIDE. J.O.I.N., AS YOU KNOW,  
24 HAVING BEEN THERE, ACHIEVED THE QUALITY AND PRODUCTIVITY'S  
25 HIGHEST AWARD A COUPLE YEARS AGO, THE GOLDEN EAGLE AWARD.



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1 WE'VE ALSO ACHIEVED NATIONAL RECOGNITION FROM MANY DIFFERENT  
2 FORMS AND CONTEXTS. THIS IS SOMETHING THAT I DECIDED WAS SUCH  
3 AN EFFECTIVE PROGRAM WHEN I CAME IN, DESPITE OUR TERRIBLE  
4 BUDGET SITUATION THEN, I EXPANDED FROM 2 JUVENILE COURTS TO 10  
5 AND THE RESULT IS WELL DOCUMENTED. WE HAVE AN 82 PERCENT  
6 SUCCESS RATE IN THIS DIVERSION PROGRAM. THAT AMOUNTS TO A COST  
7 AVOIDANCE OF \$6.1 MILLION FOR THE ENTIRE SYSTEM. THIS IS GOOD.  
8 IT'S GOOD IN TERMS OF THE PRODUCT IT PRODUCES AND THE MONEY IT  
9 SAVES. SO I THINK THAT RECOGNIZING THAT AND RESPECTING THE  
10 FACT THAT IT TRULY WORKS, DEMONSTRABLY WORKS, THAT, INSTEAD OF  
11 IT BEING PAID OUT OF OUR HIDE, PERHAPS THERE WILL BE SOME  
12 BUDGET RECOGNITION FOR THE 7 INVESTIGATORS NEEDED IN ADDITION  
13 TO THE J BIG FUNDS THAT WE'VE BEEN AWARDED. I THINK THAT OUR  
14 PROPOSAL FOR ADDITIONS TO WHAT THE C.A.O.'S ALREADY  
15 RECOMMENDED IS VERY MODEST, VERY WELL JUSTIFIED. IT DOES  
16 AMOUNT TO ABOUT 2.5 PERCENT OF OUR OVERALL BUDGET AND WE THINK  
17 THAT OUR RESPONSIBLE MANAGEMENT OF THIS DEPARTMENT OVER THE  
18 LAST SEVERAL YEARS MERITS YOUR GENUINE CONSIDERATION OF THESE  
19 REQUESTS.

20  
21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANKS, STEVE. MIKE?

22  
23 **SUP. ANTONOVICH:** I JUST WANT TO THANK YOU FOR KEEPING UP WITH  
24 THE POPULATION GROWTH IN THE ANTELOPE VALLEY, ADDING YOUR, IN  
25 THE COURT, YOUR DISTRICT ATTORNEY.



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1

2 **STEVE COOLEY:** WELL YOU KNOW, I WAS THE FIRST HEAD DEPUTY IN  
3 THE ANTELOPE VALLEY AND I WAS THE HEAD DEPUTY WITH SIX  
4 SUBORDINATES. NOW I THINK THERE'S ONE HEAD DEPUTY AND 30  
5 DEPUTY D.A.S. AND THE POPULATION UP THERE HAS EXPLODED AND WE  
6 HAVE KEPT TRACK OF IT.

7

8 **SUP. ANTONOVICH:** THE ANTELOPE VALLEY BAR APPRECIATES THAT, AS  
9 WELL. I MEAN, THERE YOU HAVE A COOPERATIVE EFFORT WHERE ALL  
10 THE ATTORNEYS AND THE JUDGES, PUBLIC DEFENDER, DISTRICT  
11 ATTORNEY, ARE ABLE TO WORK TOGETHER. WE APPRECIATE THAT.

12

13 **STEVE COOLEY:** ALL RIGHT, THANK YOU.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME ASK YOU THE SAME QUESTION I  
16 ASKED THE SHERIFF. IS THIS IN PRIORITY ORDER?

17

18 **STEVE COOLEY:** YES.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANKS. MS. BURKE?

21

22 **SUP. BURKE:** I WOULD LIKE JUST TO ADD THAT THE J.O.I.N. FOR THE  
23 JUVENILE OFFENDERS WITH THE SUCCESS RATE, THAT'S VERY  
24 IMPRESSIVE.

25



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1   **STEVE COOLEY:** YES. IT HAS BEEN WIDELY RECOGNIZED AND I THINK  
2   THAT THE DATA SPEAKS FOR ITSELF.

3

4   **SUP. ANTONOVICH:** GOOD.

5

6   **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER QUESTIONS OR COMMENTS?  
7   IF NOT, THANK YOU. BOB TAYLOR? I THINK YOU WERE ASKED TO BE  
8   HERE.

9

10   **BOB TAYLOR:** YES, SIR, I WAS.

11

12   **SUP. YAROSLAVSKY, CHAIRMAN:** SO I THINK MR. ANTONOVICH ASKED SO  
13   I'LL YIELD TO HIM.

14

15   **BOB TAYLOR:** OKAY.

16

17   **SUP. ANTONOVICH:** SEVERAL WEEKS AGO, THE BOARD HAD APPROVED THE  
18   MOTION REQUESTING THAT YOU DO THE UNMET NEEDS ASSESSMENT IN  
19   OTHER AREAS IN THE DEPARTMENT SUCH AS FIELD SERVICES. COULD  
20   YOU TELL US WHAT IS THE PROCESS-- PROGRESS THAT HAS BEEN MADE  
21   ON THAT AS TO UNMET FIELD SERVICES NEEDS?

22

23   **BOB TAYLOR:** YES, SIR. AS FAR AS THE FIELD SERVICES NEEDS, THE  
24   FIELD SERVICES D.P.O. CASELOAD SIZE REDUCTION IS REALLY  
25   COMMENSURATE WITH THE CLIENTS' RELATIVE NEEDS RISKS. AND THOSE



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1 SERVICE NEEDS AND EFFECTIVE SUPERVISION ARE REALLY REFLECTED  
2 IN SOME DATA THAT WE HAVE. WHAT WE NEED ARE 313 ADDITIONAL  
3 STAFF FOR THE ADULT SIDE AND 50 STAFF FOR THE PLACEMENT SIDE  
4 AND ADDITIONAL JUVENILE PLACEMENT STAFF OF 120. WE NEED SOME  
5 FIELD JUVENILE STAFF POSITIONS, 92 POSITIONS IN TOTAL.

6

7 **SUP. ANTONOVICH:** YESTERDAY, WHEN WE WERE DISCUSSING THE MOTION  
8 RELATIVE TO GANGS IN THE COUNTY OF LOS ANGELES, I KNOW THAT  
9 MANY OF THE GANG MEMBERS ON PROBATION DO POSSESS GUNS AND HAVE  
10 BEEN-- YOUR DEPARTMENT ACTIVELY INVOLVED IN CHECKING THEM AND  
11 CONFISCATING THOSE GUNS THAT ARE IN VIOLATION OF THEIR PAROLE.  
12 ARE YOU STILL ONLY CAPTURING ABOUT 20 PERCENT OF THE  
13 PROBATIONERS WHO NEED TO BE SEARCHED OR HAS THAT NUMBER  
14 CHANGED?

15

16 **BOB TAYLOR:** NO, SIR. THAT'S ACCURATE. WE'RE CAPTURING ABOUT 20  
17 PERCENT OF THOSE OR AT LEAST REVIEWING 20 PERCENT OF THOSE  
18 THAT ARE AT HIGH RISK.

19

20 **SUP. ANTONOVICH:** AND ABOUT HALF OF THOSE ARE IN VIOLATION OF  
21 THEIR PAROLE?

22

23 **BOB TAYLOR:** YES, SIR, THAT'S CORRECT.

24



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1   **SUP. ANTONOVICH:** AND YOU CONFISCATED, WHAT, 2,700 HANDGUNS,  
2   RIFLES, ASSAULT WEAPONS?

3

4   **BOB TAYLOR:** YES, SIR, THAT'S CORRECT.

5

6   **SUP. ANTONOVICH:** IF FUNDING WAS NOT AN ISSUE, HOW MANY  
7   ADDITIONAL DISARM DEPUTIES WOULD BE REQUIRED TO ACTIVELY  
8   ENFORCE PROBATION TERMS AGAINST THIS PARTICULAR POPULATION?

9

10   **BOB TAYLOR:** WELL, BASED UPON THE ABILITY OF THE SHERIFF'S  
11   DEPARTMENT TO TRAIN MY STAFF AND BASED UPON SOME NEEDS THAT  
12   ARE STIMULATED BY REQUESTS THAT I'VE RECEIVED, I WOULD LIKE TO  
13   ADD ANOTHER 10 DISARM POSITIONS DURING THIS BUDGET YEAR.

14

15   **SUP. ANTONOVICH:** SUPERVISOR YAROSLAVSKY AND MY STAFF AND HIS  
16   STAFF HAVE MET WITH SOME OF THE GROUP HOME PROVIDERS AND  
17   PROBATION TO DISCUSS CERTAIN CHALLENGES THAT EACH OF THEM ARE  
18   EXPERIENCING THAT ARE ATTRIBUTED TO INADEQUATE STAFFING  
19   RESOURCES, WHICH THE DEPARTMENT HAS INDICATED THAT YOU PLAN TO  
20   LOOK AT AND COST OUT. COULD YOU GIVE ME A LITTLE PROGRESS ON  
21   THAT?

22

23   **BOB TAYLOR:** I THINK THAT THERE WAS A VERY PRODUCTIVE MEETING  
24   THAT WAS HAD THIS PAST WEEK AND I THINK THAT THE RELATIONSHIP  
25   THAT WE HAVE WITH THE PROVIDERS IS REALLY GENUINELY A GOOD



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1 RELATIONSHIP. AND THERE CERTAINLY ISN'T ANY DIFFERENCE OF  
2 OPINION OR PHILOSOPHY ON THE NEED. IN FACT, AS WE CONTINUE TO  
3 EXPAND OUR COMMUNITY CORRECTIONS EFFORT, WE'RE GOING TO BE  
4 RELYING MORE AND MORE UPON THEM AND UPON THEIR SERVICES. IN  
5 FACT, A FEW MONTHS AGO WHEN I ADDRESSED THE SERVICE PROVIDERS'  
6 GROUP, THAT WAS ONE OF THE COMMENTS THAT I MADE. WE DO HAVE  
7 SOME STAFFING ISSUES. WE HAVE 30 VACANCIES IN THE PLACEMENT  
8 UNIT AT THIS TIME AND WE HOPE TO GET THAT RECONCILED SOON. AND  
9 WE DO HAVE A NEED, AS I INDICATED BEFORE, FOR AN ADDITIONAL 50  
10 PERSONNEL IN THE PLACEMENT UNIT BECAUSE THERE ARE HEAVY  
11 DEMANDS THAT ARE PLACED ON THAT UNIT AND I THINK THAT THOSE  
12 DEMANDS ARE GOING TO INCREASE BECAUSE THEY CORRESPOND WITH THE  
13 INCREASE IN THE NUMBER OF PEOPLE THAT ARE BEING ARRESTED AND  
14 PROCESSED THROUGH THE CRIMINAL JUSTICE SYSTEM. AS YOU KNOW,  
15 ABOUT 98 PERCENT OF THE PEOPLE THAT ARE PROCESSED THROUGH THE  
16 CRIMINAL JUSTICE SYSTEM ARE PLACED ON PROBATION. THEY MAY BE  
17 GIVEN SOME JAIL TIME BUT 98 PERCENT OF THOSE PEOPLE WIND UP  
18 BEING OUR CLIENTS.

19  
20 **SUP. ANTONOVICH:** THANK YOU.

21  
22 **SUP. KNABE:** I JUST-- CAN I FOLLOW UP ON THAT PARTICULAR POINT,  
23 MR. CHAIRMAN. ON YOUR STAFFING RATIOS AS IT RELATES TO THE  
24 ISSUES RAISED BY THE A.C.H.S.A., YOU'RE TRYING TO GET IT DOWN





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1 TO WHAT? IS IT 23 TO 1, ISN'T THAT WHAT YOU'RE TRYING TO GET  
2 DOWN TO VERSUS THE 50 TO 1? IS THAT GOING TO BE SUFFICIENT?

3

4 **BOB TAYLOR:** I BELIEVE IT WILL BE SUFFICIENT.

5

6 **SUP. KNABE:** BECAUSE, I MEAN, OBVIOUSLY, WE GOT OTHER ISSUES TO  
7 DEAL WITH.

8

9 **BOB TAYLOR:** CORRECT.

10

11 **SUP. KNABE:** BUT, I MEAN, I MEAN, THAT'S A CRITICAL ELEMENT,  
12 THE 1,300 KIDS THAT WE'RE TALKING ABOUT.

13

14 **BOB TAYLOR:** NO, IT ABSOLUTELY IS.

15

16 **SUP. KNABE:** AND DO YOU HAVE A PLAN TO FILL THOSE POSITIONS?

17

18 **BOB TAYLOR:** YES. WE HAVE VERY FEW VACANCIES NOW. I KNOW  
19 VACANCIES IS ONE ISSUE. WE HAVE ABOUT 200 VACANCIES RIGHT NOW,  
20 WHICH YOU KNOW, CONSIDERING THE SIZE OF OUR ORGANIZATION, IS  
21 PRETTY LOW.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU HEARD OR HEAR OR HEAR OF THE  
24 TESTIMONY THIS MORNING ABOUT THE SUITABLE PLACEMENT ISSUE  
25 BEING DISCUSSED BY SOME OF THE STAKEHOLDERS?



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1

2 **BOB TAYLOR:** NO, I DIDN'T HEAR THOSE. I WAS AT THE POLICE  
3 MEMORIAL THIS MORNING.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU WANT TO JUST GIVE US A  
6 RUNDOWN ON HOW YOU SEE THE SUITABLE PLACEMENT ISSUE FROM YOUR  
7 POINT OF VIEW? WHAT WE NEED TO DO TO IMPROVE OUR PERFORMANCE  
8 THERE? WHAT YOUR PLANS ARE IN THAT REGARD BUDGET WISE AND  
9 RECRUITMENT WISE?

10

11 **BOB TAYLOR:** WELL, WE NEED TO FILL 30 VACANCIES THAT WE  
12 CURRENTLY HAVE IN THE PLACEMENT UNIT AND THAT WILL OCCUR AS WE  
13 FILL SOME OTHER VACANCIES IN THE DEPARTMENT. WE ADVERTISE  
14 THOSE POSITIONS AND...

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THEY HAVE BEEN VACANT FOR AWHILE,  
17 HAVEN'T THEY?

18

19 **BOB TAYLOR:** WELL, THERE'S BEEN AN INCREASE IN THE NUMBER OF  
20 VACANCIES IN THAT PARTICULAR UNIT, YES.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY PARTICULAR THING  
23 DRIVING IT?

24



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1 **BOB TAYLOR:** I THINK IT'S BECAUSE OF THE DIFFICULTY OF THE  
2 WORKLOAD. IT'S CERTAINLY A MORE CHALLENGING PART OF THE  
3 PROBATION DEPARTMENT THAN, YOU KNOW, DOING CASE WORK IN A  
4 FIELD OFFICE, FOR EXAMPLE BECAUSE YOU REALLY HAVE TO GET IN  
5 TOUCH WITH THE CLIENT AND WITH THE RESOURCES THAT ARE  
6 AVAILABLE TO SERVICE THAT CLIENT SO IT'S A LOT MORE DEMANDING  
7 THAN SIMPLY OPERATING A CASELOAD.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHAT IS IT THAT YOU'RE GOING TO  
10 BE ABLE TO DO AND THE DEPARTMENT IS GOING TO BE ABLE TO DO TO  
11 RECRUIT TO FILL THESE 30 OR MORE VACANCIES?

12

13 **BOB TAYLOR:** I THINK THERE'S TWO THINGS. ONE, I THINK, AS SOME  
14 OF THE OTHER POSITIONS IN THE DEPARTMENT FILL UP, THEN,  
15 OBVIOUSLY, PEOPLE ARE GOING TO SAY, "WELL, MAYBE THAT  
16 PLACEMENT JOB ISN'T SO BAD AFTER ALL. IT MIGHT BE BETTER THAN  
17 DRIVING 50 OR 60 MILES TO SOME OTHER JOB." SO THAT'S ONE THING  
18 THAT WILL OCCUR. THE OTHER THING THAT WILL OCCUR IS, AS WE  
19 INCREASE THE NUMBER OF PEOPLE THAT ARE IN PLACEMENT, THEN  
20 THERE SHOULD BE A REDUCTION IN THE WORKLOAD, WHICH SHOULD MAKE  
21 THE JOB ASSIGNMENT MORE ATTRACTIVE.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND THE NUMBER OF  
24 VACANCIES IS ABOUT 34 LAST WE CHECKED WITH YOUR FOLKS. HOW  
25 LONG HAS IT BEEN AT THIS LEVEL?



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1

2 **BOB TAYLOR:** WE'VE HAD A NUMBER OF VACANCIES THERE FOR A PERIOD  
3 OF TIME. IT GOT TO THE 30 LEVEL WHICH, WHEN I BECAME AWARE OF  
4 IT, WAS ABOUT TWO MONTHS AGO.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** AND IT'S BEEN SUSTAINED AT THIS 30  
7 LEVEL VACANCY FOR THE LAST TWO MONTHS?

8

9 **BOB TAYLOR:** YES.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU HAVEN'T BEEN ABLE TO MAKE A  
12 DENT IN IT?

13

14 **BOB TAYLOR:** HAVEN'T BEEN ABLE TO MAKE A DENT AT IT AT THIS  
15 POINT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** SO I GUESS I DIDN'T GET AN ANSWER  
18 TO MY QUESTION. WHAT IS IT THAT YOU'RE GOING TO DO TO MAKE A  
19 DENT IN IT IN THE NEXT TWO MONTHS? HOW DO YOU RECRUIT? WHAT DO  
20 YOU DO THAT...?

21

22 **BOB TAYLOR:** A LOT OF IT HAS TO DO WITH THE DESIRABILITY OF THE  
23 POSITION. SO, AS OTHER VACANT POSITIONS IN THE DEPARTMENT ARE  
24 FILLED UP, THEN PEOPLE WILL SAY, "WELL, I THINK I'LL GO TO  
25 PLACEMENT." NOW, THE OTHER PROBLEM THAT'S A PART OF THAT IS



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1 THAT YOU DON'T WANT THEM TO JUST SPEND A TEMPORARY STAY IN  
2 PLACEMENT BECAUSE THE JOB ITSELF MAY SEEM UNATTRACTIVE BECAUSE  
3 OF THE CASELOAD. SO WHAT I WANT TO DO IS INCREASE THE NUMBER  
4 OF PEOPLE THAT WILL BE WORKING IN PLACEMENT SO THERE'S A  
5 REDUCTION IN THE CASELOAD SO THAT THE JOB WILL THEN BE MORE  
6 ATTRACTIVE.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT YOU GOT TO GET VACANCIES  
9 FILLED TO DO THAT.

10

11 **BOB TAYLOR:** THAT'S CORRECT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** WHERE DO YOU THINK YOU'LL BE 60  
14 DAYS FROM NOW, 60 TO 90 DAYS FROM NOW ON THESE PLACEMENTS? ON  
15 THESE VACANCIES?

16

17 **BOB TAYLOR:** WELL, I HOPE THAT, 60 DAYS FROM NOW, I'LL BE  
18 FILLING A NUMBER OF THOSE EXISTING VACANCIES AND I'M HOPEFUL  
19 THAT, IF I'M ABLE TO FILL THESE OTHER POSITIONS THAT I'M  
20 REQUESTING IN THE PLACEMENT UNIT, THEN PEOPLE WILL SEE THAT  
21 THERE'S SOME LIGHT AT THE END OF THE TUNNEL AND THAT THERE  
22 WILL BE A REDUCTION IN THEIR CASELOAD.

23



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** BUT AT THIS POINT YOU SEE NO  
2   EVIDENCE THAT YOU'RE GOING TO BE ABLE TO FILL THESE 30 SOME  
3   ODD VACANCIES, YOU SEE NO EVIDENCE OF ANY RENEWED INTEREST?

4

5   **BOB TAYLOR:** I DON'T THINK I'LL BE ABLE TO FILL ALL 30 OF THOSE  
6   VACANCIES BUT I'LL BE ABLE TO PUT A DENT IN IT. I THINK I'LL  
7   BE ABLE TO FILL, YOU KNOW, A THIRD OF THEM, 10 OF THOSE WITHIN  
8   THE NEXT 60 DAYS.

9

10   **SUP. KNABE:** DAVID, WHERE ARE WE? I KNOW THAT I THINK HE HAS  
11   SOME MONEY IN HIS REQUEST IN RELATIONSHIP TO BEEFING UP HIS  
12   RECRUITING UNIT. WHERE ARE WE ON THAT REQUEST? ON THE  
13   RECRUITMENT SIDE OF IT?

14

15   **BOB TAYLOR:** THAT'S PART OF THE BUDGET, YEAH. THAT'S PART OF  
16   THE STAFF RECRUITMENT IN THE BUDGET. THAT'S IN THE BUDGET,  
17   YES. I DON'T HAVE THE EXACT NUMBER OF THOSE POSITIONS. THAT'S  
18   ROUGHLY \$400,000 THAT'S GOING INTO RECRUITING MORE PEOPLE TO  
19   FILL SOME SPOTS IN RECRUITMENT SO THAT WE CAN DO A BETTER JOB  
20   OF RECRUITING PEOPLE.

21

22   **SUP. KNABE:** IS THAT A ONE TIME OR IS THAT ONGOING? IS THAT  
23   BEEFING UP THE UNIT?

24



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1 **BOB TAYLOR:** THAT WOULD BE AN ONGOING BECAUSE THAT'S STAFF,  
2 YES.

3

4 **SUP. KNABE:** THANKS.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** YVONNE BURKE?

7

8 **SUP. BURKE:** HOW MANY VACANCIES ARE THERE IN THE SUPERVISORIAL  
9 POSITIONS IN PLACEMENT, THE SUPERVISORY POSITIONS? ARE THOSE  
10 DISPROPORTIONATELY AT THE TOP LEVEL, THE VACANCIES?

11

12 **BOB TAYLOR:** NO, THERE ARE ABOUT THREE. I DON'T HAVE THOSE  
13 EXACT FIGURES WITH ME BUT...

14

15 **SUP. BURKE:** AND PEOPLE HAVE BEEN MOVING UP?

16

17 **BOB TAYLOR:** ONE OF THE PROBLEMS THAT WE HAVE IS WE BRING  
18 PEOPLE INTO PLACEMENT AND SOME OF THOSE PEOPLE THAT ARE IN  
19 PLACEMENT ARE GETTING PROMOTED SO THEY'RE GOING TO SUPERVISORY  
20 POSITIONS AND THAT CREATES A VACANCY AND THAT'S WHY WE'RE  
21 HAVING SOME OF THE PROBLEMS THAT WE'RE HAVING NOW. WE JUST HAD  
22 AN EXAMINATION FOR SUPERVISORY PROBATION OFFICERS AND A NUMBER  
23 OF THE PEOPLE THAT WERE PROMOTED TO THE SUPERVISORY POSITIONS  
24 CAME FROM PLACEMENT. SO NOW WE HAVE TO BACKFILL THOSE  
25 POSITIONS BASED UPON PROMOTION. AND WHEN WE HAVE A NUMBER OF





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1 POSITIONS THAT ARE VACANT, PEOPLE MAY NOT WANT TO RUN TO  
2 PLACEMENT RIGHT AWAY WHEN THEY SEE THAT THE CASELOAD AND THE  
3 WORKLOAD THERE IS A LITTLE BIT MORE INTENSE THAN IT IS IN SOME  
4 OF THE OTHER POSITIONS. NOT THAT THEY'RE IN WORK AVOIDANCE BUT  
5 SOME PEOPLE ARE.

6

7 **SUP. BURKE:** DOES THAT ISSUE PERTAIN TO PLACEMENT OF WHERE  
8 THERE'S PEOPLE IN SOME INSTANCES FEEL THEY CAN MAKE MORE MONEY  
9 IF THEY DON'T TAKE SUPERVISOR BECAUSE THEY WOULD GET THE  
10 OVERTIME IN THE OTHER POSITIONS? AND THERE'S AN ISSUE IN TERMS  
11 OF THEIR SALARIES?

12

13 **BOB TAYLOR:** I DON'T BELIEVE SO. THEY GET OVERTIME AS  
14 SUPERVISORY POSITIONS, AS WELL, SO THAT SHOULD NOT BE AN  
15 ISSUE.

16

17 **SUP. BURKE:** IN PLACEMENT THAT IS NOT AN ISSUE? IT'S AN ISSUE  
18 SOME OTHER PLACE THAN PROBATION?

19

20 **BOB TAYLOR:** IT SHOULD NOT BE AN ISSUE.

21

22 **SUP. BURKE:** IT SHOULD NOT BE.

23

24 **BOB TAYLOR:** NO. IF THEY WORK OVERTIME IN PLACEMENT, THEY'RE  
25 GOING TO BE COMPENSATED FOR THEIR OVERTIME.



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1

2 **SUP. BURKE:** ARE THERE OPPORTUNITIES FOR OVERTIME THERE?

3

4 **BOB TAYLOR:** YEAH. THEY'RE COVERED BY THE FAIR LABOR STANDARDS  
5 ACT LIKE EVERYBODY ELSE. IT SHOULDN'T BE AN ISSUE.

6

7 **SUP. BURKE:** WE MET WITH SOME PEOPLE ON THAT.

8

9 **BOB TAYLOR:** I'M SORRY?

10

11 **SUP. BURKE:** WE DID MEET WITH SOME OF THEM ON THAT ISSUE.

12

13 **BOB TAYLOR:** OKAY.

14

15 **SUP. BURKE:** I THOUGHT WE SHARED IT WITH YOU.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANYTHING ELSE?

18

19 **BOB TAYLOR:** CAN I JUST-- I KNOW IT'S LATE. I KNOW YOU WANT  
20 TO...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, GO AHEAD. YOU'RE HERE.

23

24 **BOB TAYLOR:** BUT ONE OF THE THINGS THAT I WANTED TO DO IS I  
25 WANTED TO REALLY TAKE THIS OPPORTUNITY TO THANK THE BOARD AND



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1   THANK THE CHIEF ADMINISTRATIVE OFFICER FOR YOUR SUPPORT, YOUR  
2   GUIDANCE AND YOUR DIRECTION. I FULLY UNDERSTAND THAT THIS  
3   DEPARTMENT HAS MADE SOME SIGNIFICANT PROGRESS IN THE PAST YEAR  
4   AND I DON'T BELIEVE THAT THAT PROGRESS WOULD HAVE BEEN  
5   POSSIBLE IN THE RELATIVELY SHORT PERIOD OF TIME WITHOUT YOUR  
6   SUPPORT, WITHOUT YOUR HELP. AND, YOU KNOW, WHEN I TOOK THIS  
7   JOB ABOUT A YEAR AGO, I LOOKED AT THE PROBATION DEPARTMENT AND  
8   I SAW A NEED FOR IMPROVEMENT ON MANY DIFFERENT FRONTS. AND I  
9   SAW THE NEED FOR ME TO CONFRONT ISSUES AND TO ESTABLISH  
10   PRIORITIES AND TO DIRECT AND TO TRANSFORM THIS ORGANIZATION  
11   INTO A YET UNIDENTIFIED FUTURE STATE. WE'RE NOT THERE YET, IN  
12   OTHER WORDS. BUT I RECOGNIZED THE NEED FOR CHANGE AND THIS  
13   HASN'T BEEN AN EASY TASK FOR ME AND I DON'T THINK IT'S BEEN AN  
14   EASY TASK FOR YOU AND I JUST WANTED YOU TO KNOW THAT I VERY  
15   MUCH APPRECIATED YOUR SUPPORT, YOUR DIRECTION, YOUR CRITICISM.  
16   ALL OF IT IS VERY WELCOMED. ONE OTHER ISSUE THAT I WOULD LIKE  
17   TO BRING TO YOUR ATTENTION THAT IS NEURAL BEHAVIORAL SCREENING  
18   THAT WE HAVE IN PROGRESS RIGHT NOW FOR JUVENILES. WE'VE HIRED  
19   A COMPANY THAT'S BEEN DOING SOME SCREENING OF KIDS THAT ARE  
20   ENTERING OUR JUVENILE HALL AND SOME OF THE EVIDENCE THAT'S  
21   COMING OUT OF THAT AND SOME OF YOUR DEPUTIES HAVE SEEN A  
22   PRESENTATION OF THIS HAS REALLY BEEN QUITE ASTOUNDING. AND SO  
23   WHAT I'D LIKE TO DO IS CONTINUE WITH THAT PROJECT. I'VE TALKED  
24   TO THE DIRECTOR OF MENTAL HEALTH AND HE'S WILLING TO HELP ME  
25   OUT WITH SOME FUNDING BUT I WOULD LIKE SOME ADDITIONAL FUNDING



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1 IN THE NEIGHBORHOOD OF \$1.5 MILLION TO CONTINUE THIS STUDY TO  
2 DEVELOP AN ASSESSMENT TOOL SO THAT WE CAN BEGIN ASSESSING ALL  
3 KIDS THAT COME INTO JUVENILE HALL AND PROVIDE THEM WITH  
4 SERVICES RIGHT FROM THE POINT THAT THEY ENTER JUVENILE HALL.  
5 SOME OF THE THINGS THAT WE'RE FINDING OUT AND I'M JUST GOING  
6 TO TAKE A MINUTE, I'M NOT GOING TO GO OVER ALL THE DATA THAT  
7 WE'VE DEVELOPED SO FAR. BUT WE HAVE FOUND, FOR EXAMPLE, THAT  
8 MAYBE 5 TO 10 PERCENT OF OUR KIDS SUFFER FROM PETIT MAL  
9 SEIZURES. SO THEY DON'T HAVE AN EPILEPTIC SEIZURE LIKE YOU  
10 WOULD NORMALLY THINK OF SOMEBODY, YOU KNOW, FALLING DOWN ON  
11 THE GROUND AND ROLLING AROUND AND HAVING A SEIZURE IN THAT  
12 SENSE BUT WHAT THEY HAVE ARE PETIT MAL SEIZURES SO THAT THEY  
13 KIND OF PHASE OUT AND SO THEY'RE NOT INTERACTIVE WITH THE  
14 ENVIRONMENT AROUND THEM SO IT'S NO WONDER THAT THERE'S A  
15 CORRELATION WITH SOME OF THESE KIDS AND LEARNING DISABILITIES  
16 AND OTHER KINDS OF PROBLEMS. AND THAT'S WHY I'D LIKE TO  
17 CONTINUE WITH THIS PARTICULAR STUDY.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU PUT THAT IN-- HAVE YOU  
20 COMMUNICATED THAT TO THE C.A.O. AT ALL?

21

22 **BOB TAYLOR:** WE HAVE COMMUNICATED IT...

23



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1   **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT IS THE MONEY YOU'RE USING--  
2   WHERE ARE YOU GETTING THE MONEY YOU'RE USING FOR THE PROGRAM  
3   NOW?

4

5   **BOB TAYLOR:** WE USED \$300,000 OF MONEY THAT WE HAD AVAILABLE TO  
6   INITIATE...

7

8   **SUP. YAROSLAVSKY, CHAIRMAN:** AND HOW LONG WILL THAT LAST?

9

10   **BOB TAYLOR:** IT'S ALMOST RUN ITS COURSE.

11

12   **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, WE'LL ASK THE C.A.O. TO LOOK  
13   AT IT AND COME BACK TO US WHEN WE GET TO THE CHANGES.

14

15   **BOB TAYLOR:** THANK YOU VERY MUCH.

16

17   **SUP. YAROSLAVSKY, CHAIRMAN:** I WOULD SUGGEST, IF YOU WANT TO  
18   KEEP IT GOING THAT YOU KEEP FINDING MONEY BECAUSE IT'S GOING  
19   TO BE-- I MEAN AT LEAST FOR THE NEXT SIX WEEKS. I DON'T THINK  
20   WE'RE GOING TO MAKE ANY-- WHEN IS OUR BUDGET, FINAL BUDGET,  
21   NOT FINAL BUT-- JUNE 18TH. SO IT'S ABOUT A MONTH, FIVE WEEKS.

22

23   **C.A.O. JANSSEN:** WE HAVE SET ASIDE, UNLIKE EVERY OTHER  
24   DEPARTMENT, WE HAVE SET ASIDE UNALLOCATED MONEY TO BE SPENT IN



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1 PROBATION PRIMARILY RELATED TO D.O.J. ISSUES BUT IT COULD BE  
2 USED FOR WHATEVER YOUR BOARD CHOOSES TO USE IT FOR.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, BOB.

5

6 **BOB TAYLOR:** THANK YOU VERY MUCH.

7

8 **SUP. ANTONOVICH:** MR. JANSSEN? LET ME ASK, MR. CHAIRMAN, ON  
9 FEBRUARY 20TH, WE HAD A MOTION BEFORE THIS BOARD WHICH WAS TO  
10 RECONFIGURE CHALLENGER CAMPS AND I WILL QUOTE FROM THAT  
11 MOTION. "PROBATION, WITH THE DIRECTION OF C.A.O., BE DIRECTED  
12 TO IDENTIFY AND COST OUT THE CAPITAL IMPROVEMENTS NECESSARY TO  
13 ALTER THE PHYSICAL PLAN OF THE SIX CHALLENGER CAMPS TO BE  
14 CONSISTENT WITH PLANNED STAFFING AND EVIDENCE-BASED PRACTICES  
15 AND SERVICES; THAT THE PROBATION DEPARTMENT, WITH ASSISTANCE  
16 OF THE C.A.O., BE DIRECTED TO EXPLORE THE AVAILABILITY OF  
17 FUNDING FROM THE STATE OF CALIFORNIA FOR BOTH THE CAPITAL  
18 IMPROVEMENTS TO THE CHALLENGER CAMP FACILITIES AND THE  
19 INCREASED OPERATING COSTS THAT WOULD BE ASSOCIATED WITH SUCH  
20 CHANGES IN THE PHYSICAL PLANT. THE C.A.O. BE DIRECTED TO  
21 DETERMINE THE TIMEFRAME OF COMPLETING THE RECONFIGURATION OF  
22 THE CHALLENGER CAMPS. THE PROBATION DEPARTMENT AND THE C.A.O.  
23 WOULD PROVIDE A JOINT WRITTEN REPORT TO THE BOARD WITH THE  
24 ABOVE INFORMATION WITHIN 60 DAYS." NOW THAT AMENDMENT-- MOTION  
25 WAS LATER AMENDED TO INCLUDE A REVIEW FOR ALL THE CAMPS AND



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1 NOWHERE DOES IT DIRECT THE C.A.O. TO IDENTIFY AND SET ASIDE  
2 COUNTY GENERAL FUNDS. NOWHERE DOES IT TELL IN THE MOTION, DOES  
3 IT DIRECT THE C.A.O. TO ESTABLISH A CAPITAL PROJECT. AND, AT  
4 THAT TIME, I EXPRESSED A GREAT DEAL OF CONCERN BECAUSE OF THE  
5 RELUCTANCE TO SUPPORT THE MOTION AT THAT TIME BECAUSE I WANTED  
6 MY STAFF TO HAVE THE OPPORTUNITY OF A ONE-WEEK CONTINUANCE TO  
7 REVIEW THE MOTION AND THAT THERE WOULD BE COMMUNITY INPUT. I  
8 TALKED ABOUT THE TOWN COUNCILS. I WAS NOT PREPARED TO MAKE A  
9 POLICY DECISION. AFTER FURTHER DISCUSSION BY THE BOARD, WE  
10 AGREED TO SUPPORT THE MOTION FOR A REPORT BACK BUT ONLY TO  
11 LEARN A WEEK AGO GO, NOW, THAT WE NOW HAVE FUNDS BEING SPENT  
12 AS A RESULT OF THAT MOTION BUT THAT \$2 MILLION HAS BEEN SET  
13 ASIDE FOR CAPITAL PROJECT TO, "CONTINUE THE DEVELOPMENT OF  
14 OPTIONS OR INITIATE DESIGN ACTIVITIES." MY STAFF REVIEWED THE  
15 TRANSCRIPT FROM THE MEETING AND HERE IS WHAT IT SAYS ON THE  
16 RECORD, ON PAGE 73, SUPERVISOR YAROSLAVSKY SAYS, "THIS IS  
17 MERELY AN ANALYSIS AND A BREAKDOWN OF HOW MUCH IT WOULD BE SO  
18 THAT WE WOULD KNOW IF WE ARE EVEN IN THE BALLPARK ON A 25  
19 PERCENT MATCH FOR FUNDING FROM THE STATE, THAT IT IS BASICALLY  
20 A REPORT BACK. IT IS NOT A DECISION TO DO IT BUT IT'S A REPORT  
21 BACK. SO WE ARE NOT MAKING A POLICY DECISION ON ANYTHING OTHER  
22 THAN TO GET SOME INFORMATION." THAT'S ON PAGE 80. ON PAGE 84,  
23 "ALL IT IS IS GETTING THE INFORMATION". ON PAGE 91, "ALL IT  
24 WAS IS A MICROMANAGED COSTING OUT, NOT A DECISION TO..."

25





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1   **SUP. YAROSLAVSKY, CHAIRMAN:** MIKE, I UNDERSTAND-- JUST LET ME  
2   INTERJECT. I MEAN YOU CAN READ IT UNTIL YOU'RE DONE BUT I JUST  
3   WONDERED, WHAT EVIDENCE DO YOU HAVE THAT A DECISION HAS BEEN  
4   MADE?

5

6   **SUP. ANTONOVICH:** WELL, WE NOW UNDERSTAND THAT IT'S IN THE  
7   BUDGET AND WE HAVE THAT INFORMATION. AND MY POINT IS THAT...

8

9   **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WELL, MAYBE-- LET'S GET  
10   THAT STRAIGHT. WHY DON'T WE JUST GET THAT STRAIGHT.

11

12   **SUP. ANTONOVICH:** WE NOW HAVE APPROPRIATED \$2 MILLION IN  
13   PROPOSED 2007/2008 CAPITAL PROJECTS BUDGET TO CONTINUE THE  
14   DEVELOPMENT OF OPTIONS OR INITIATE DESIGN ACTIVITIES, BOTH OF  
15   WHICH WOULD BE IN THE DIRECTION OF THE BOARD. AGAIN, IT IS OUR  
16   INTENT THAT ANY UNEXPECTED...

17

18   **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT WAS THE LAST THING YOU JUST  
19   READ? WHICH WOULD BE WHAT?

20

21   **SUP. ANTONOVICH:** AGAIN-- WAIT A MINUTE. LET ME FINISH. IF YOU  
22   WANT ON YOUR TIME...

23

24   **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, BUT, MIKE-- WELL IT IS ALL  
25   OF OUR TIME. I MEAN, TO READ THE TRANSCRIPT, I THINK WE ALL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 KNOW WHAT YOU'RE DRIVING AT. LET'S GET THE ANSWER TO WHAT  
2 YOU'RE DRIVING AT, ALL RIGHT?

3

4 **SUP. ANTONOVICH:** WHAT WE'RE DRIVING AT IS A REPORT BACK AS TO  
5 WHAT DIRECTION WE ARE TO GO WAS NOT, AT THAT TIME WHEN WE  
6 VOTED ON THAT MOTION, TO PUT MONEY-- WAS TO PUT MONEY IN A  
7 BUDGET...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SO ASK MR. JANSSEN TO RESPOND TO  
10 THAT.

11

12 **SUP. ANTONOVICH:** IT WAS A REPORT BACK FOR THIS BODY TO MAKE A  
13 DECISION AND DETERMINE WHAT WE WERE TO DO IF WE WERE TO DO  
14 WHATEVER WE WERE TO DO.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MR. JANSSEN, CAN YOU REPLY  
17 TO THAT?

18

19 **SUP. ANTONOVICH:** AND THE POINT I'M TRYING TO POINT OUT IS, MR.  
20 JANSSEN, WE NEED TO HAVE, YOU KNOW, STRAIGHT TALK. AND, WHEN  
21 WE HAVE A REPORT BACK, HAVE THE REPORT, LET US DISCUSS IT HERE  
22 AND WE'LL DO WHAT WE'RE GOING TO DO AND THEN DIRECT YOU TO PUT  
23 IT IN OR NOT PUT IT IN. BUT A CAPITAL PROJECT WAS ESTABLISHED  
24 AND FUNDS HAVE ALREADY BEEN SPENT. I BELIEVE IT WAS \$300,000  
25 IN THAT DIRECTION.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** NO, NO, NO, NO.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT, WHY DON'T-- I RECOGNIZE  
5 MR. JANSSEN TO SET THIS STRAIGHT AND TELL US WHAT YOU'VE DONE  
6 AND WHAT...

7

8 **C.A.O. JANSSEN:** THE DIRECTION FROM THE BOARD, AS AMENDED BY  
9 YOU, WAS TO IDENTIFY THE MAGNITUDE OF THE COST OF CHANGING OR  
10 IMPROVING THE FACILITIES, TAKING ADVANTAGE OF THE STATE \$400  
11 MILLION BY IMPROVING THE FACILITIES, OUR CAMP FACILITIES,  
12 BASED ON A PODULAR SYSTEM, ALL OF THIS IS IN THE DISCUSSION,  
13 AND TO COME BACK WITH THAT COST AND A REPORT. WE DETERMINED,  
14 RIGHTLY OR WRONGLY, WE DID NOT HAVE THE STAFF ABILITY TO  
15 DETERMINE THAT COST. WE HIRED A FIRM, PAID THEM \$48,000 TO DO  
16 THAT STUDY. IT IS IN DRAFT. IT WILL BE READY FOR  
17 DELIBERATIONS. AND IT INDICATES THAT IT'LL COST ABOUT A  
18 BILLION DOLLARS TO DO IT. THERE'S NO DECISION ABOUT WHETHER OR  
19 NOT TO DO IT. IT'S INFORMATION. NOW, ON OUR OWN VOLITION, WE  
20 SET ASIDE, ADDED TO THE PROPOSED BUDGET, \$2 MILLION IN CASE  
21 THE BOARD WANTS TO DO ANYTHING. IT IS TOTALLY YOUR DECISION.  
22 IT IS NOT ANYTHING OTHER THAN SETTING ASIDE IN THE PROPOSED  
23 BUDGET FOR YOUR DISCUSSION IN JUNE \$2 MILLION.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** BUT THE MOTION WAS TO HAVE A REPORT BACK AND  
2   THEN THE BOARD AT THAT TIME WOULD MAKE THOSE DECISIONS AND  
3   GIVE INPUT BUT NOT TO UNILATERALLY PUT IT IN THE PROPOSED  
4   BUDGET.

5

6   **C.A.O. JANSSEN:** THE PROPOSED BUDGET IS MY PROPOSED BUDGET. I  
7   CHOSE, ON MY OWN VOLITION, TO PUT IN \$2 MILLION. I DO NOT NEED  
8   YOUR APPROVAL TO DO THAT. IT'S NOW YOUR CHOICE IN JUNE WHAT TO  
9   DO WITH IT.

10

11   **SUP. ANTONOVICH:** BUT THE DECISION ON CHALLENGER WAS TO BE  
12   DISCUSSED AND THERE WERE TO BE PUBLIC MEETINGS.

13

14   **C.A.O. JANSSEN:** THERE IS NO DECISION ON CHALLENGER.

15

16   **SUP. ANTONOVICH:** THE DECISION ON THAT MOTION ON CHALLENGER WAS  
17   TO HAVE PUBLIC INPUT AND NOT...

18

19   **SUP. KNABE:** WHICH WE WILL HAVE.

20

21   **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE MAKING A MOUNTAIN OUT OF A  
22   MOLEHILL. YOU REALLY ARE.

23

24   **SUP. ANTONOVICH:** WE'VE ALREADY SPENT, I BELIEVE, IT'S 280,000?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. YAROSLAVSKY, CHAIRMAN:** ALL HE'S DONE IS HE'S...

2

3    **C.A.O. JANSSEN:** NO. NO, WE'VE SPENT \$48,000...

4

5    **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME JUST SAY THIS, OKAY?

6

7    **SUP. ANTONOVICH:** \$300,000.

8

9    **C.A.O. JANSSEN:** NO, WE HAVEN'T.

10

11    **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'VE YOURSELF ALL STIRRED UP AND  
12    YOU CAN'T DISENGAGE FROM IT. IF YOU'D JUST LISTEN FOR A  
13    SECOND...

14

15    **SUP. ANTONOVICH:** WE ASKED FOR A REPORT BACK, I EXPECT A REPORT  
16    BACK.

17

18    **SUP. YAROSLAVSKY, CHAIRMAN:** JUST LISTEN. YOU'RE GOING TO GET A  
19    REPORT BACK. YOU'RE GOING TO GET A REPORT BACK. AND THE TWO  
20    MILLION HE HAS SET ASIDE IS NOT AUTHORIZED TO BE SPENT, IS IT,  
21    MR. JANSSEN?

22

23    **C.A.O. JANSSEN:** NO.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY, CHAIRMAN:** AND ONLY THE BOARD OF SUPERVISORS  
2   WILL BE ABLE TO AUTHORIZE THE SPENDING ON THAT FOR THIS  
3   PURPOSE OR ANY OTHER PURPOSES, FOR THAT MATTER. THAT'S ALL.  
4   HE'S JUST SET IT ASIDE. THERE IS A BILLION DOLLARS SET ASIDE  
5   IN DIFFERENT LINE ITEMS LIKE THAT THAT NEED...

6

7   **SUP. KNABE:** WELL, WE GOT A \$20 BILLION PROPOSED BUDGET SO, I  
8   MEAN, THAT WE'RE GOING TO DISCUSS IN FINAL AND NOT ONE DIME OF  
9   IT SPENT YET.

10

11   **SUP. YAROSLAVSKY, CHAIRMAN:** BUT ALL HE'S DONE, I MEAN, I KNOW  
12   WHAT YOU'RE CONCERNED ABOUT BUT I THINK YOU'RE UNJUSTLY  
13   CONCERNED ABOUT IT-- LET ME FINISH. WHAT YOU THINK HAPPENED IS  
14   THAT HE PUT \$2 MILLION IN FOR THIS WITHOUT BOARD APPROVAL.  
15   WHAT HE'S SAYING IS-- AND WHAT ALL OF US WHO FOLLOW THIS HAVE  
16   KNOWN SINCE IT WAS RAISED JUST BY ASKING A QUESTION, IS THAT  
17   YOU'VE SET ASIDE THAT 2 MILLION. IT IS NOT SPENDABLE FOR THIS.  
18   JUST BECAUSE IT'S IN YOUR BUDGET DOESN'T MEAN IT'S SPENDABLE  
19   FOR THIS. IT WILL REQUIRE THE BOARD'S AFFIRMATIVE ACTION TO  
20   SPEND IT ON THIS. THAT'S ALL IT IS. HE COULD HAVE PUT IT IN  
21   SOME OTHER ACCOUNT OR SOMETHING ELSE. HE DECIDED TO DO IT THAT  
22   WAY. IT'S NO BIG DEAL. YOU STILL HAVE YOUR SHOT AT IT, AS ALL  
23   FIVE OF US DO. AND IT'S-- TO SPEND 15 MINUTES BEATING HIM UP  
24   OVER SOMETHING LIKE THIS AT THIS HOUR IS NOT YOUR TIME, IT'S  
25   OUR TIME.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** THE PROBLEM IS WE DEVIATED FROM THE INTENT OF  
3 THE MOTION AND THAT DECISION ON THAT INTENT...

4

5 **C.A.O. JANSSEN:** NO, WE DID NOT.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WAS MY MOTION AND I KNOW WHAT  
8 THE INTENT WAS.

9

10 **SUP. ANTONOVICH:** IT WAS YOUR MOTION BUT IT WAS ALSO AMENDED  
11 AND THERE WAS FULL DISCUSSION BY THE FIVE SUPERVISORS AS TO A  
12 REPORT BACK. AND ALL I'M SAYING IS THAT WE SHOULD HAVE A  
13 REPORT BACK AND THEN DISCUSS IT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, WHAT DO YOU WANT TO DO?

16

17 **SUP. KNABE:** WELL, WHAT DO YOU WANT TO DO?

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S A LITTLE LATE NOW. I MEAN...

20

21 **C.A.O. JANSSEN:** WELL, NO, IT'S NOT. I WILL MOVE THE \$2 MILLION  
22 IN CHANGE LETTER OUT OF THAT ACCOUNT AND I WILL REMOVE THE  
23 ANTELOPE VALLEY ANIMAL CONTROL BUILDING THAT I PUT IN THE  
24 BUDGET BECAUSE I BELIEVED IT WAS A PRIORITY FOR ANTELOPE  
25 VALLEY. IT WAS NOT A DIRECTION OF THE BOARD. IT WAS NOT A





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DIRECTION OF YOUR OFFICE. I CAN REMOVE IT, AS WELL. THE  
2 PROPOSED BUDGET IS SIMPLY A PROPOSED BUDGET. WE WILL MOVE THE  
3 \$2 MILLION INTO ANOTHER ACCOUNT. THE REPORT WILL BE DONE FOR  
4 DISCUSSION AND DELIBERATION AS INTENDED AND YOU CAN DECIDE AT  
5 THAT POINT WHAT YOU WANT TO DO WITH IT.

6

7 **SUP. ANTONOVICH:** I JUST WANT THE INTEGRITY OF A MOTION TO BE  
8 UPHELD WHEN WE ASK FOR A REPORT BEFORE WE DO ANY OTHER  
9 DISCUSSION ON A PARTICULAR AREA THAT WAS DISCUSSED.

10

11 **SUP. KNABE:** DO YOU NOT SUPPORT THE IMPROVEMENTS?

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** APPARENTLY NOT.

14

15 **SUP. ANTONOVICH:** I WANT TO HAVE COMMUNITY INPUT AS TO THE TYPE  
16 OF IMPROVEMENT WE'RE GOING TO DO...

17

18 **C.A.O. JANSSEN:** AND YOU WILL HAVE. THERE'S BEEN NO DECISION  
19 ABOUT ANYTHING. YOU ACTUALLY HAVE \$2 MILLION THAT YOU CAN  
20 SPEND ANY WAY YOU WANT.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU DO WHAT YOU WANT TO DO.

23

24 **SUP. ANTONOVICH:** I KNOW BUT WE'VE ALREADY SPENT 300,000...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **C.A.O. JANSSEN:** NO, WE HAVE NOT.

2

3    **SUP. KNABE:** SPENT 48,000.

4

5    **C.A.O. JANSSEN:** WE HAVE SPENT \$100,000. 48,000 FOR THE STUDY,  
6    THE 52,000 FOR PUBLIC WORKS. THAT'S IT.

7

8    **SUP. KNABE:** YOU CAN KEEP THE 2 MILLION IN FOR ME.

9

10    **C.A.O. JANSSEN:** WE'LL MOVE THE 2 MILLION TO THE FOURTH  
11    DISTRICT.

12

13    **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK WE'RE DONE WITH THE PUBLIC  
14    HEARING.

15

16    **C.A.O. JANSSEN:** SORRY. HE SPOKE FIRST.

17

18    **SUP. YAROSLAVSKY, CHAIRMAN:** I WANT TO MOVE THAT THE BOARD  
19    RECEIVE AND FILE AND TAKE UNDER ADVISEMENT VARIOUS  
20    SUPPLEMENTAL BUDGET REQUESTS AND COMMENTS MADE DURING THE  
21    PUBLIC BUDGET HEARINGS COMMENCING MAY 9TH, 2007, AND MAKE A  
22    FINDING THAT A NOTICE OF PUBLIC BUDGET HEARINGS WAS GIVEN IN  
23    ACCORDANCE WITH SECTION 29080 OF THE GOVERNMENT CODE THAT SAID  
24    HEARINGS COMMENCED ON THE NINTH DAY OF MAY, 2007 PURSUANT TO  
25    SAID NOTICE AND AS REQUIRED BY SECTION 29081 OF THE GOVERNMENT



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CODE. I ALSO MOVE THAT THE BOARD CLOSE THE PUBLIC BUDGET  
2 HEARINGS FOR PURPOSES OF ORAL TESTIMONY FINDING THERE ARE NO  
3 PERSONS WHO HAVE NOT BEEN GIVEN THE OPPORTUNITY TO BE HEARD  
4 BUT TO ALLOW MAXIMUM PUBLIC INPUT PERMIT ADDITIONAL WRITTEN  
5 TESTIMONY AND REQUESTS TO BE FILED THROUGH THE CLOSE OF  
6 BUSINESS FRIDAY, MAY 18TH, 2007. IN ADDITION, THE BOARD WILL  
7 RECONFIRMS THAT BUDGET DELIBERATIONS WILL BEGIN ON MONDAY JUNE  
8 18TH, 2007, 9:30 A.M.

9

10 **SUP. ANTONOVICH:** SECOND.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** DEADLINE IS NEXT FRIDAY?

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** DEADLINE FOR...

15

16 **CLERK SACHI HAMAI:** IT'S FRIDAY, MAY 18TH.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** FOR FRIDAY MAY 18TH. THAT'S A WEEK  
19 FROM FRIDAY, CORRECT? FOR WHAT, THE DEADLINE IS FOR?

20

21 **CLERK SACHI HAMAI:** FOR FILING ANY WRITTEN REQUESTS.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, FROM BOARD MEMBERS OR  
24 ANYBODY ELSE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE:** MR. JANSSEN TO PUT ANY OF MY LETTER REQUESTS IN  
2    THE PROPOSED BUDGET FOR DISCUSSION.

3

4    **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WITHOUT OBJECTION,  
5    UNANIMOUS VOTE. ANTONOVICH SECONDED.

6

7

8

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25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 I, JENNIFER A. HINES, Certified Shorthand Reporter  
3 Number 6029/RPR/CRR qualified in and for the State of  
4 California, do hereby certify:

5 That the transcripts of proceedings recorded by the  
6 Los Angeles County Board of Supervisors May 9th, 2007,  
7 were thereafter transcribed into typewriting under my  
8 direction and supervision;

9 That the transcript of recorded proceedings as  
10 archived in the office of the reporter and which  
11 have been provided to the Los Angeles County Board of  
12 Supervisors as certified by me.

13 I further certify that I am neither counsel for, nor  
14 related to any party to the said action; nor

15 in anywise interested in the outcome thereof.

16 IN WITNESS WHEREOF, I have hereunto set my hand this  
17 29th day of May 2007 for the County records to be used only  
18 for authentication purposes of duly certified transcripts  
19 as on file of the office of the reporter.

20

21 JENNIFER A. HINES

22 CSR No. 6029/RPR/CRR

23

24